



**Monday, June 6, 2022  
REGULAR MEETING**

**YCS Board of Education Meeting | YCS Central Office | 1885 Packard Road | Ypsilanti, MI 48197 |  
734.221.1230  
6:30 p.m.**

**1. CALL TO ORDER & ROLL CALL OF BOARD MEMBERS PRESENT: Dr. Celeste Hawkins, Board President**

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A. Roll Call of Board of Education Members

**2. PLEDGE OF ALLEGIANCE: Dr. Celeste Hawkins, Board President**

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A. Pledge of Allegiance

**3. ACCEPTANCE OF AGENDA**

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A. Acceptance of Agenda

**4. ACHIEVEMENTS, AWARDS & RECOGNITION**

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A. Estabrook Elementary Points of Pride

B. Teacher of the Year 2020 - Patricia Stevenson-McGee

C. Recognition of 2021/22 Retirees of Ypsilanti Community Schools: Sue McCarty, Human Resources Director

**5. PRESENTATIONS**

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A. Ypsi Connected Presentation - Kier Ingraham

B. Sec. 98b Goal Progress Report- Dr. Carlos Lopez

**6. DISCUSSION**

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A. Mask Survey Update

**7. PUBLIC COMMENTS #1**

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A. Guidelines for Public Comment

**8. CONSENT AGENDA**

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A. Consent Agenda

**9. ACTION ITEMS: Business and Finance**

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A. Approval for the Pretty Brown Girl Academy

B. Approval of Battelle for Kids HR Audit - Sue McCarty

C. Approval of Hoekstra Bus Leases - Priya Nayak

D. Approval of Technology Contract - Priya Nayak

E. Approval of FSMC with Chartwells - Priya Nayak

**10. ACTION ITEM: Other**

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A. 2022/23 Renewal of Membership with the Michigan Association of School Boards

**11. PUBLIC COMMENTS #2**

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A. Guidelines for Public Comment

**12. DISCUSSION**

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A. Board of Education Subcommittee Reports

**13. BOARD/SUPERINTENDENT COMMENTS**

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A. Board/Superintendent Comments

**14. ADJOURNMENT OF MEETING**

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A. Adjournment of Meeting

Point-of-Pride #1

**Early Intervention**

Estabrook is the homebase for the Early Intervention Department. Early Intervention consists of a team of special education providers who receive referrals through Build Up Michigan or Early On systems. Children ages 3-5 years who have concerns in any area of development may be referred to the program. This year, the Early Intervention team has provided evaluation, support and programming for more than 85 children. This department is often the first introduction to families of the wonderful programming and support YCS has to offer children with special learning needs.

Shared by: Cathy Masters

Point of Pride #2

**Buddy Benches:**

A miraculous blessing came from the unfortunate passing of longtime paraprofessional Jason Hosler. Jason was known as being a buddy for all students and especially his cognitively impaired students that he so loved. His parents donated a buddy bench to Estabrook and from that the vision of more benches became a goal. Survivors Speaks partnered with Estabrook this year to provide the resources necessary to see our vision come to life. They not only took our vision but they were able to provide us with building and painting awesome buddy benches for our students at Estabrook. Survivors Speaks worked with local businesses (Makers Works and Brush Rite Painting) to donate their time and resources to provide benches for the school to offer a means of emotional support for our students throughout the building in a unique and diverse manner!



Shared by: LaRhonda Ojo, Estabrook Social Worker

Point of Pride #3

**Social Emotional Support:**

Estabrook has weekly lessons in Social Emotional Learning via zoom with Mrs. Ojo and Mrs. Terlep. Students participated in activities that taught, practiced, and enriched the five Social Emotional Competencies: Self-Awareness, Self-Management, Social Awareness, Relationship Skills, and Responsible Decision Making. These lessons, developed by Mrs. Ojo and Mrs. Terlep, utilized a blend of videos, read alouds, worksheets, meditations, and many discussions. Each lesson ended with our Compassion Statement; "I will use my voice for kindness, my ears for compassion, my hands for charity, my mouth for truth, and my heart for love." -Anonymous

Estabrook students focused more on Restorative Practices this year as students engaging in conflict had a chance to reflect and restore the situation while making a plan that included their part and what help they needed from their teacher. Having the addition of an Oasis Room with Mrs. Ojo, and Mrs. Terlep's office provided our students with two supervised spaces where they could come and calm down, talk about their feelings, and process and restore conflict.

The Intense Student Support Network Action Team and the Sunshine Committee also worked behind the scenes to care for staff social emotional wellness, as well. Some staff members participated in the Compassion Resilience Circles, provided by the University of Michigan, and reported back that their ability to maintain composure, take care of themselves, refuel their bodies and minds, and stay compassionate had heightened due to the training. Several Paraprofessionals also had training in Restorative Practices, and self-care has been something the Estabrook community has been trying to cultivate amongst our students, and staff.

Shared by: Jessica Terlep; Climate and Culture Coach

#### Point of Pride #4

**Big Brother Big Sisters of America (BBBS)** partnered with Estabrook this school year to provide mentoring to about 20 of our students during their lunch time. Lunch buddies through BBBS provided our students with the opportunity to not only partake on having a mentor but also experiencing doing fun activities with a mentor. Students are able to share, grow, and learn by another trusted adult from their community. BBBS assisted with eliminating barriers that typical make it difficult for our students to participate in programs.

Shared by: LaRhonda Ojo; Social Worker

#### Point of Pride #5

##### **Leveling UP:**

The use of ESSER funds allowed for every student at Estabrook to receive a complete set of math flash cards. Every day teachers set aside time strictly for students to practice leaving up. Students were then challenged to continue their mastery of addition, subtraction, multiplication and division facts. Their mastery of 5 facts earned them a game token for their grade level specific game. 2nd graders earned tokens to place on the Minecraft board; 3rd graders earned tokens for the Mario Kart board; 4th graders earned tokens for the Just Dance board; and 5th

graders earned tokens to place on the Among Us board. Each token earned followed the game board theme and students added their name for everyone to see their progress.

Shared by: Kristen Rickman: Instructional Coach

#### Point of Pride #6

##### **A Magnet for Multiculturalism:**

Multi Language learners continue to thrive at Estabrook. Our language learners represent 18 different countries and are supported by many staff members who are also bilingual; starting with our Spanish speaking Official Professional from Costa Rica! Over 30 international flags adorn the Estabrook hallways helping to create an inviting and inclusive place to learn and grow. The 21-22' school year has brought us many new students who are posting impressive academic gains. Estabrook's EL teachers have shared that 100% of her serviced students achieved a gain of a minimum of two reading levels this past school year and 71% of her students met their NWEA growth targets. This type of positive achievement runs counter to the majority of our country's multi language learners' rate of progress, especially during these recent pandemic times.

The Estabrook EL Department maintains a close partnership with EMU's TESOL Department. Joint education projects between YCS and EMU are the norm and EMU students learn from our experienced EL staff. Their support in family events such as our annual Estabrook Hispanic Heritage Night allows us to extend our enthusiasm for language and learning out further into our community!

Shared by: Estabrook EL Department: Margarita Dirlikov, Marie Schottin and Mary Anne Jaeger

#### Point of Pride #7

**Unified Arts:** Estabrook is showcasing the artistic talents of its students all over the building. This year's highlights include: Two video talent shows, our first ever Music in Our Schools Month teachers concert, a standing room only 2nd-4th grade Spring concert, a whole school field trip to the Riverside Arts Center and performances with full instrumentation by our newly formed fifth grade rock bands. We also hosted our first ever Unified Arts Night complete with an Art Showcase, Science Fair and 2nd-4th grade concert. Estabrook's Unified Arts are committed to bridging our classrooms to the community and connecting learning to life.

Shared by: Tyler Rindo; Music teacher



YPSI  
CONNECTED  
COMMUNITY  
SCHOOL

Established 2021

**Taking what we  
learned to provide an  
innovative learning  
option for our  
community.**

# Mission Statement

The purpose of YC<sup>2</sup>S is to provide a learning environment for families who want a rigorous, inquiry based experience for their child(ren) that creates responsible, engaged citizens, connected to their community through solving real problems and supporting community initiatives.

## Vision

- YC<sup>2</sup>S - Cultivates an inquiry mindset and curiosities that creates lifelong learners.
- YC<sup>2</sup>S - Provides community & service learning experiences that create responsible engaged citizens.
- YC<sup>2</sup>S - Provides a platform that fulfils a student's curiosities, wonders, and passions.

# Our Values

## **An unwavering belief in relationships**

We believe a nurturing positive relationship with the child and parent are essential to accelerate learning and joy (cultivating the genius in each scholar).

## **All stakeholders are critical in the education process**

We see parents as a valuable asset to their child's education. We intentional seek out community partnerships to provide learning experiences for our students.

## **Learning happens everywhere**

We believe the home and community are the first learning environments of a student. Learning can take place wherever the brain is engaged.

## **Passion, curiosity, and inquiry**

We are student focused and will cultivate critical thinking skills to support their passions and curiosities.

# YC<sup>2</sup>S Student Profile



**Self-Directed & Mastery Learner**



**Productive Collaborator**



**Innovative Problem Solver**



**Culturally Responsive Citizen**



**Effective Communicator**



# Enrollment

August 2021

180

'21 Fall Count

225

'22 Winter Count

300

End of Year

320

# **First Year Challenges**

- “New”
- Staffing – 4 vacancies
- Technology
- Communication

# **In-Person Opportunities**

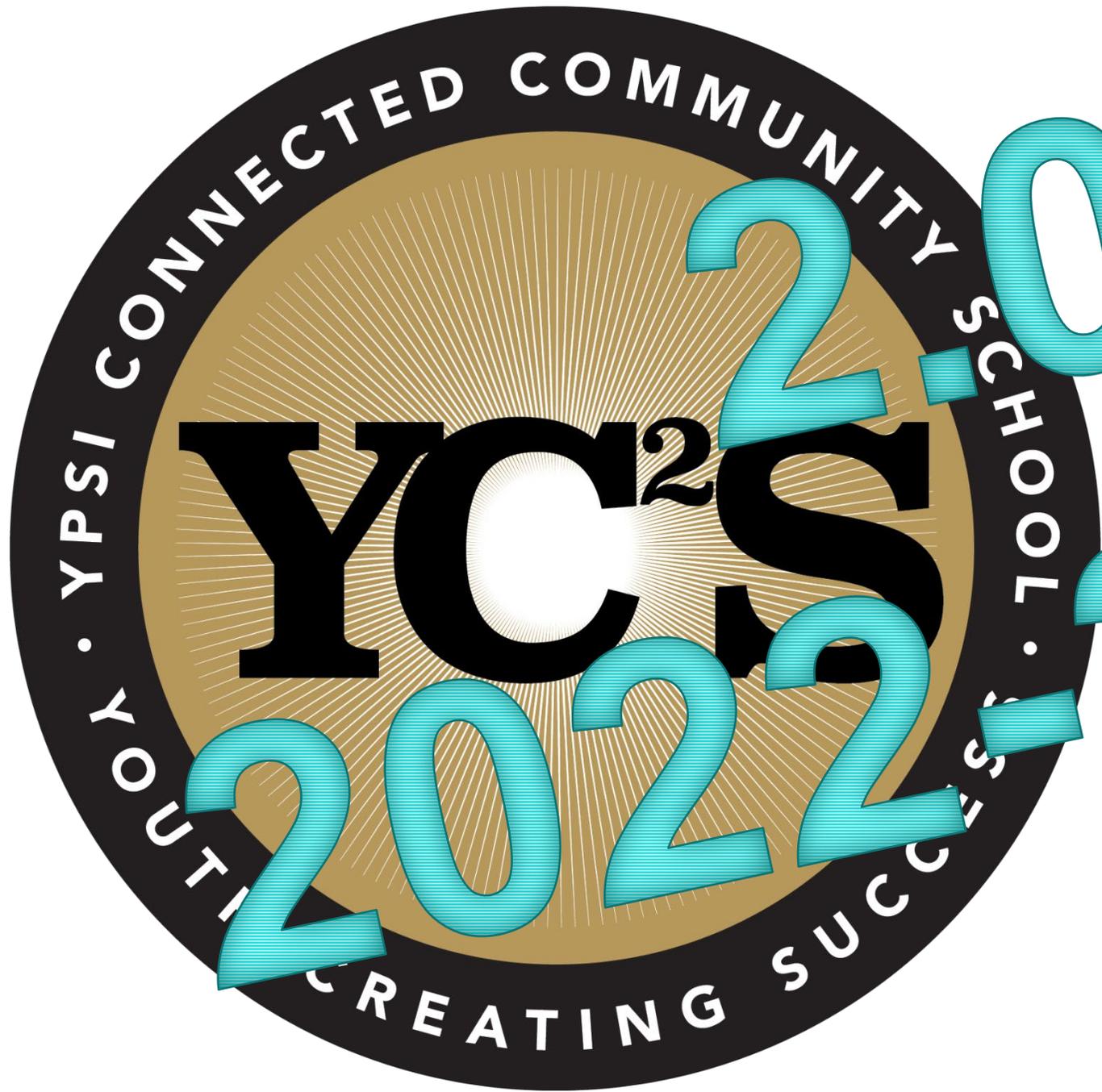
December

K-8 Field Trip to High Velocity

All grade levels offered  
in-person days  
*optional for students*

# **Student “Profile”**

- Homeschooler
- Family can support the student during the day
- Traditional education setting is not a fit
- Medical Issue
- Need less distractions



YPSI

CONNECTED

COMMUNITY

SCHOOL

2020

2023

Established 2021

A.K.A

**YC<sup>2</sup>**

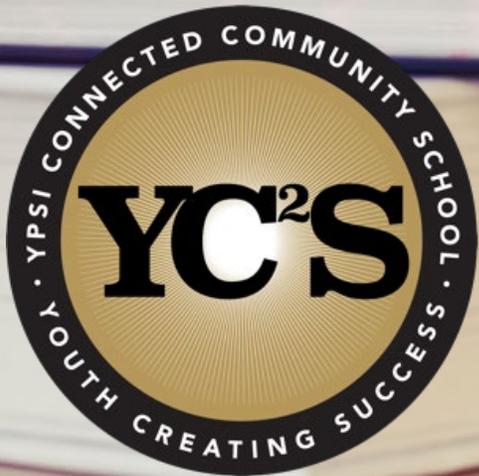
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# YC<sup>2</sup>S

## Instruction **BLENDED**

UNRESTRICTED LEARNING

Learning in every form.



***Blended  
Learning  
Format***

# What is Blended Learning?

Combining online content and instruction with face-to-face learning opportunities using innovative technology and real-time data to increase personalization, engagement, and mastery of essential skills.

# What is a defense of learning portfolio?

Each quarter students will present evidence to an audience of their learning.

Evidence may include: student work samples, pictures, videos and/or written reflections, project products the student has determined the best evidence of growth in each student profile area.



YC<sup>2</sup>S

# Grades: K – 8<sup>th</sup>



Distance (blended) Learning

Daily Live Instruction

In-person Learning Opportunities

World Language Instruction

Unified Arts Courses

Small Group Instruction

Voice & Choice to Students (families)

Tangible Play for K-3<sup>rd</sup>

Career & College Exploration for 4<sup>th</sup> – 8<sup>th</sup>

3 college credits in computer science

# YC<sup>2</sup>S

# Grades: K – 8<sup>th</sup>



Science Olympiad  
Community Service Projects  
Saturday School  
Extended Day



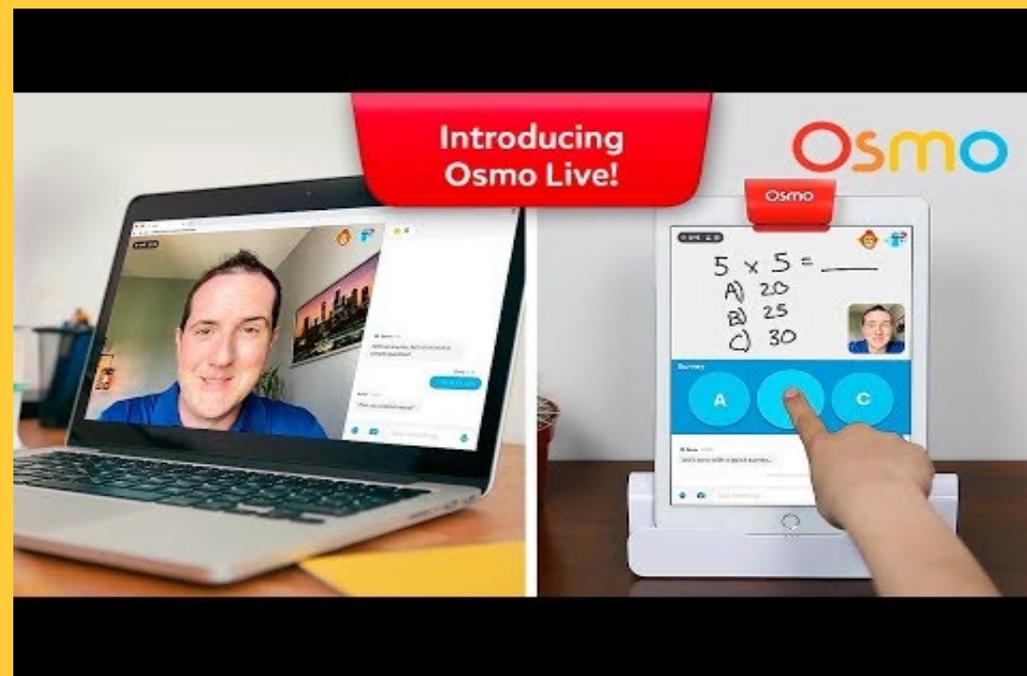
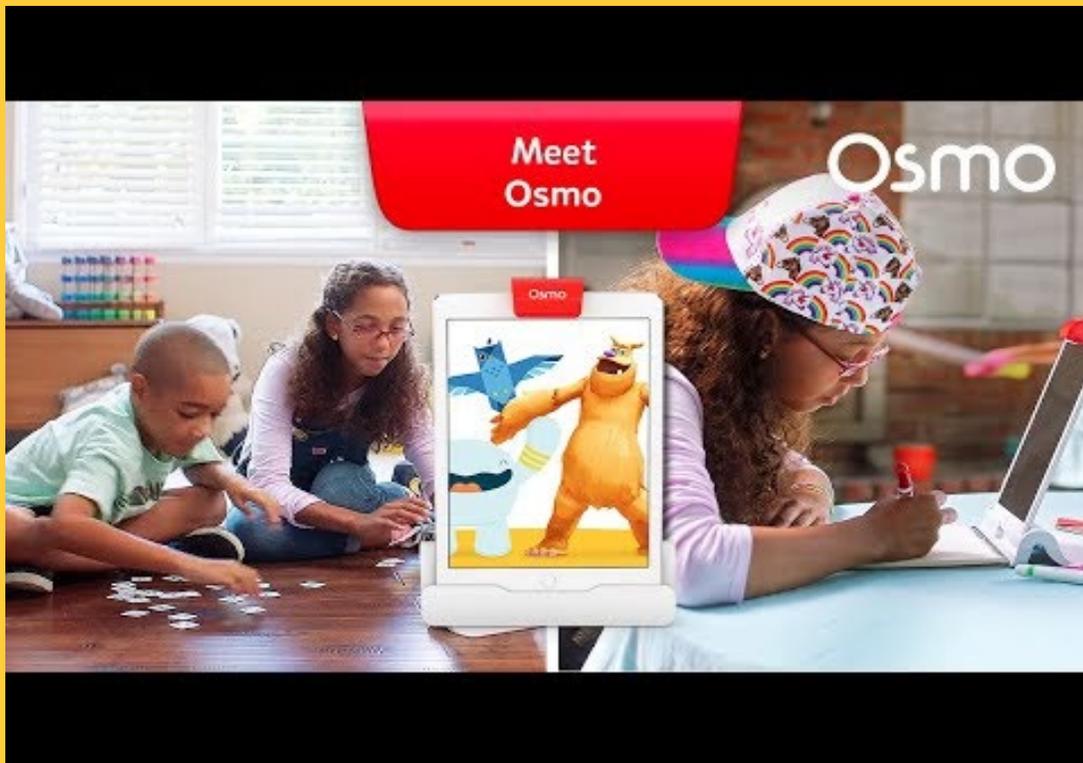
## District Level Impact

E-Sports Teams  
Drone Racing League Teams

# **K-3<sup>rd</sup>: Literacy & Numeracy Focus**

- Tangible Play with Osmo for Tier 1
- Executive Function Skills
- World Language
- Literacy Interventionists for Tier 2 & 3
- Student Learning Portfolio

# K-3<sup>rd</sup> Tier 1 Instruction – Supplemental OSMO Academy *(1 hour a day)*



# **4<sup>th</sup>-8<sup>th</sup> Grades: Career & College Exploration Focus**

- Exploration courses & learning activities
- Globally Recognized Computer Certification
- World Language
- Numeracy Interventionist for Tier 2 & 3
- Quarterly Projects
- Student Learning Portfolio

# 4<sup>th</sup>-8<sup>th</sup> Grades: Career & College Exploration

## Career Exploration Pathways

*electives offered & learning activities*

- Artistry & Design
- Technology & Innovation
- Environmental Focus
- Collaboration & Leadership

# 4<sup>th</sup>-8<sup>th</sup> Grades: Career & College Exploration

## IC3 Digital Literacy Certification Program

### GLOBAL STANDARD SIX

Technology Basics

Digital Citizenship

Information Management

Content Creation

Communication

Collaboration

Safety and Security



#### LEVEL 1

**Know:** The Level 1 exam certifies that candidates have the foundational knowledge and basic competencies of Digital Literacy across seven competency domain



#### LEVEL 2

**Do:** The Level 2 exam certifies a candidate's ability to do essential tasks in an online environment and within core applications across the seven objective domains



#### LEVEL 3

**Lead:** The Level 3 exam certifies a candidate's mastery of digital literacy and their ability to manage systems, collaborate, and troubleshoot while providing guidance to others.

# 4<sup>th</sup>-8<sup>th</sup> Grades: Career & College Exploration

Digital Literacy on a Global Scale

## IC3 Digital Literacy Certification Program

Each Exam passed =

1 computer science college credit from  
Washtenaw County Community College

*during their Freshman year*

Students will earn a total of 3 credits.



# YPSI **Connected Community** School

educators understand the unique needs of every learner and tailor the educational experience to **drive student success.**



# Appendix & Notes



# YC<sup>2</sup>S Student Profile



**Self-Directed & Mastery Learner**



**Productive Collaborator**



**Innovative Problem Solver**



**Culturally Responsive Citizen**



**Effective Communicator**





# Productive Collaborator

- **Seeks out**, provides and applies constructive feedback to improve outcomes and achieve goals
- **Works** effectively with diverse groups to accomplish a common goal
- **Assumes** personal responsibility for team/group outcomes
- **Actively** listens to understand others' ideas and perspectives



# Culturally Responsive Citizen

**Cultural responsiveness** requires individuals be **cultural competent**.

This competency is having an awareness of one's own **cultural** identity and views about difference, and the ability to learn and build on the varying **cultural** and community norms of students and their families.

- **Recognizes** a need, plans and engages in action to positively impact local, regional and/or global communities
- **Employs** democratic processes to come to decisions and solutions
- **Compassionate** and **empathetic** toward others
- **Demonstrates** safe, legal and ethical behavior



# Innovative Problem Solver

- **Asks** questions to extend, challenge and clarify the thinking of self and others
- **Applies** a design process to create new or unique solutions, products and processes
- **Synthesizes** relevant information and feedback to continually improve solutions, products and processes
- **Takes** appropriate risks, and makes adjustments based on successes and failures



# Effective Communicator

- **Adapts** message according to the content, purpose and needs of the audience
- **Applies** appropriate conventions and evidence to convey ideas clearly in writing, verbally, digitally and visually
- **Employs** discipline-specific writing conventions, formats and vocabulary to communicate ideas
- **Utilizes** technology effectively and responsibly



# 4th-8th Themes Career Exploration

1. Artistry & Design
2. Technology & Innovation
3. Environmental Focus
4. Collaboration & Leadership



# Artistry & Design

Fashion Design

Cosmetology & Makeup

Web/Social Media Design

Digital Arts

Chemistry in Cosmetics

Sewing



# Technology & Innovation

E-Sports/Gaming

Drones

IC<sup>3</sup> Certification

Coding



# Environmental Focus

Urban Farming

Renewable Energy

Smart Cities

Recycling



# Collaboration & Leadership

Project Management

Entrepreneurship

News Literacy

Personal Finance





Established 2021



## Sec. 98b Goal Progress Report

Progress Reporting Requirements as outlined in law ([MCL 388.1698b](#)):

- Present on goal progression by First Board Meeting in February 2022 and No Later than the Last Day of School.
- Post presentation to district transparency site upon completion of presentation to the local board.

Suggested Template: While the information contained herein is required by statute (98b), this template is a suggested format and is not required to be used by local districts, schools, or buildings. Other formats containing the required information, as outlined in law, are acceptable for use.

**Version: Buildings serving K - 11th-grade students and subject to using assessments aligned with 104a**

**District: Ypsilanti Community Schools**

**Date: 6/6/2022**

**Table A: Building Goals that were established by September 15, 2021**

Goal Category	Goal Related to Achievement or Growth on K - 8 Benchmarks as required by law ( <a href="#">MCL 388.1698b</a> , <a href="#">MCL 388.1704a</a> )
Middle of the Year Reading Goal	<p>YCS Goal 1: All YCS students (K-8) will improve performance in Reading/ELA from Fall to Spring as measured by NWEA.</p> <ul style="list-style-type: none"> <li>• Refer to the 2021-22 YCS ELA Reading Quarterly Expectations to identify which priority standards will be met at the end of January 30, 2022, by each grade level.</li> </ul> <p style="text-align: center;"> <a href="#">Pacing Instructional Guides</a>  <a href="#">Priority Standards</a>            Visions of High-Quality Instruction <a href="#">Literacy</a>            Visions of High-Quality Instruction <a href="#">Writing</a>  <a href="#">Reading and Writing Strategies that Support Inquiry - Student VOICE</a>  <a href="#">Instructional Leadership Routines</a> </p>
End of the Year Reading Goal	<p>YCS Goal 2: All YCS students (K-8) will improve performance in Reading/ELA from Fall to Spring as measured by NWEA.</p> <ul style="list-style-type: none"> <li>• Refer to the 2021-22 YCS ELA Reading Quarterly Expectations to identify which priority standards will be met at the end of June 11, 2022, by each grade level.</li> </ul> <p style="text-align: center;"> <a href="#">Pacing Instructional Guides</a>  <a href="#">Priority Standards</a>            Visions of High-Quality Instruction <a href="#">Literacy</a>            Visions of High-Quality Instruction <a href="#">Writing</a> </p>

	<a href="#">Reading and Writing Strategies that Support Inquiry - Student VOICE</a> <a href="#">Instructional Leadership Routines</a>
Middle of the Year Mathematics Goal	<p>YCS Goal 1: All YCS students (K-8) will improve performance in Mathematics from Fall to Spring as measured by NWEA.</p> <ul style="list-style-type: none"> <li>Refer to the 2021-22 YCS Math Quarterly Expectations to identify which priority standards will be met at the end of January 30, 2022, by each grade level.</li> </ul> <p style="text-align: center;"> <a href="#">Pacing Instructional Guides</a>  <a href="#">Priority Standards</a>            Visions of High-Quality Instruction <a href="#">Math</a>  <a href="#">Reading and Writing Strategies that Support Inquiry - Student VOICE</a>  <a href="#">Instructional Leadership Routines</a> </p>
End of the Year Mathematics Goal	<p>YCS Goal 2: All YCS students (K-8) will improve performance in Mathematics from Fall to Spring as measured by NWEA.</p> <ul style="list-style-type: none"> <li>Refer to the 2021-22 YCS Math Quarterly Expectations to identify which priority standards will be met at the end of June 11, 2022, by each grade level.</li> </ul> <p style="text-align: center;"> <a href="#">Pacing Instructional Guides</a>  <a href="#">Priority Standards</a>            Visions of High-Quality Instruction <a href="#">Math</a>  <a href="#">Reading and Writing Strategies that Support Inquiry - Student VOICE</a>  <a href="#">Instructional Leadership Routines</a> </p>

As passed by the state legislature, reports to local school boards must include, but are not limited to, disaggregated information by student demographics, grade level, and the mode of instruction received by the pupils to which the information applies.

**Table B: Achievement on Benchmark Assessment - By Program, Student Demographics, and Mode of Instruction, By Grade Level K-11**

Reporting Category Suggest reporting on subgroups where n≥30	Fall 2021		By First Board Meeting in February 2022		No Later than Last Day of School Year	
	Reading	Math	Reading	Math	Reading	Math
All Students	K: 137.5 1: 146.7 2: 161.2 3: 171.9 4: 183.1 5: 189.7 6: 201.0	K: 139.4 1: 151.1 2: 160.1 3: 170.1 4: 181.9 5: 189.0 6: 201.1	K: 145.2 1: 153.8 2: 169.0 3: 181.3 4: 186.3 5: 195.4 6: 193.5	K: 148.2 1: 157.1 2: 168.0 3: 180.8 4: 188.0 5: 196.6 6: 196.0	K: 150.4 1: 159.7 2: 173.3 3: 184.8 4: 188.9 5: 195.0 6: 200.3	K: 155.2 1: 163.6 2: 173.9 3: 183.6 4: 190.7 5: 196.6 6: 201.9

	7: 203.0 8: 207.7 9: 205.4 10: 208.5 11: 206.0	7: 204.0 8: 210.6 9: 207.5 10: 210.1 11: 211.9	7: 200.5 8: 201.5 9: 183.7 10: 208.0 11: 201.6	7: 203.6 8: 204.7 9: 211.9 10: 212.1 11: 212.6	7: 205.5 8: 207.3 9: 209.8 10: 213.7 11: 207.3	7: 206.8 8: 209.6 9: 211.6 10: 215.0 11: 215.5
Special Education	K: 134.1 1: 141.0 2: 156.7 3: 170.3 4: 172.8 5: 175.5 6: 187.0 7: 194.1 8: 192.0 9: 186.4 10: 194.6 11: 193.5	K: 135.6 1: 144.0 2: 151.7 3: 167.4 4: 174.0 5: 175.9 6: 187.3 7: 191.9 8: 191.9 9: 189.7 10: 195.6 11: 198.4	K: 140.1 1: 147.7 2: 166.4 3: 183.2 4: 179.2 5: 185.0 6: 183.3 7: 190.3 8: 188.1 9: 197.7 10: 198.8 11: 194.9	K: 143.5 1: 150.7 2: 162.7 3: 181.4 4: 181.1 5: 186.7 6: 185.5 7: 192.6 8: 191.3 9: 196.0 10: 195.2 11: 202.3	K: 146.3 1: 156.5 2: 171.2 3: 185.1 4: 184.5 5: 183.6 6: 185.6 7: 194.4 8: 195.8 9: 200.4 10: 204.1 11: 198.1	K: 152.4 1: 157.4 2: 169.5 3: 182.1 4: 184.6 5: 184.2 6: 185.8 7: 191.9 8: 194.0 9: 200.5 10: 201.1 11: 196.3
English Learners	K: 130.3 1: 140.5 2: 156.2 3: 167.5 4: 180.7 5: 185.5 6: 177.1 7: 186.7 8: 184.4 9: 195.6 10: 187.9 11: 191.5	K: 132.3 1: 145.0 2: 157.3 3: 164.9 4: 186.6 5: 188.5 6: 186.5 7: 192.1 8: 192.1 9: 198.5 10: 199.9 11: 200.1	K: 136.0 1: 146.6 2: 165.5 3: 175.5 4: 182.7 5: 189.8 6: 186.7 7: 188.2 8: 189.1 9: 171.6 10: 188.7 11: 184.3	K: 138.7 1: 151.6 2: 165.1 3: 176.3 4: 191.2 5: 193.8 6: 193.1 7: 197.9 8: 196.4 9: 202.7 10: 203.8 11: 199.6	K: 141.5 1: 151.5 2: 169.1 3: 177.0 4: 187.1 5: 193.5 6: 189.5 7: 192.2 8: 186.8 9: 192.8 10: 194.6 11: 189.9	K: 145.7 1: 159.4 2: 170.5 3: 181.4 4: 195.3 5: 197.5 6: 195.5 7: 199.0 8: 197.5 9: 199.3 10: 209.7 11: 204.8
Female	K: 137.7 1: 148.9 2: 162.0 3: 172.1 4: 184.7 5: 195.4 6: 201.5 7: 202.8 8: 209.4 9: 209.3 10: 208.3 11: 209.4	K: 139.2 1: 152.0 2: 159.7 3: 168.3 4: 181.3 5: 191.7 6: 200.1 7: 202.1 8: 210.3 9: 211.4 10: 208.0 11: 212.6	K: 145.4 1: 156.0 2: 169.8 3: 181.3 4: 187.9 5: 199.8 6: 195.1 7: 201.4 8: 205.7 9: 178.9 10: 206.7 11: 209.2	K: 147.8 1: 158.1 2: 167.5 3: 179.3 4: 187.2 5: 198.6 6: 196.6 7: 204.0 8: 206.7 9: 213.1 10: 211.0 11: 216.6	K: 151.2 1: 160.5 2: 174.0 3: 184.7 4: 189.4 5: 200.0 6: 204.4 7: 207.8 8: 209.7 9: 211.9 10: 213.1 11: 214.3	K: 155.4 1: 164.3 2: 173.5 3: 183.1 4: 189.5 5: 200.1 6: 202.0 7: 206.6 8: 210.1 9: 212.2 10: 212.5 11: 216.1
Male	K: 137.4 1: 144.8 2: 160.3 3: 171.7 4: 181.6 5: 185.6 6: 200.6	K: 139.6 1: 150.3 2: 160.4 3: 171.8 4: 182.5 5: 187.1 6: 201.9	K: 145.1 1: 152.0 2: 168.3 3: 181.2 4: 184.6 5: 192.2 6: 192.3	K: 148.5 1: 156.3 2: 168.4 3: 182.1 4: 188.7 5: 195.1 6: 195.6	K: 149.8 1: 159.1 2: 172.6 3: 185.0 4: 188.3 5: 191.9 6: 197.2	K: 155.0 1: 163.1 2: 174.3 3: 184.0 4: 192.0 5: 194.4 6: 201.9

	7: 203.2 8: 206.2 9: 202.7 10: 208.7 11: 203.6	7: 205.6 8: 210.9 9: 204.4 10: 211.8 11: 211.3	7: 199.7 8: 197.6 9: 189.3 10: 209.2 11: 197.7	7: 203.3 8: 202.8 9: 210.9 10: 213.2 11: 210.3	7: 203.9 8: 205.4 9: 208.2 10: 214.3 11: 203.2	7: 207.0 8: 209.1 9: 211.2 10: 217.2 11: 215.0
<b>Black or African American</b>	K: 134.2 1: 143.4 2: 155.8 3: 167.4 4: 179.7 5: 187.1 6: 196.6 7: 197.8 8: 203.3 9: 204.6 10: 211.6 11: 209.7	K: 135.1 1: 147.7 2: 155.1 3: 164.4 4: 177.9 5: 185.8 6: 196.0 7: 198.8 8: 206.8 9: 206.7 10: 210.5 11: 214.2	K: 142.0 1: 149.8 2: 163.4 3: 176.7 4: 183.5 5: 193.7 6: 192.2 7: 199.7 8: 200.0 9: 191.2 10: 211.2 11: 208.2	K: 143.4 1: 153.7 2: 162.6 3: 175.8 4: 184.6 5: 193.9 6: 194.9 7: 202.1 8: 203.5 9: 210.9 10: 212.1 11: 217.5	K: 147.4 1: 156.7 2: 168.3 3: 180.2 4: 185.1 5: 193.1 6: 196.1 7: 202.2 8: 205.8 9: 209.4 10: 215.3 11: 212.6	K: 150.7 1: 159.9 2: 170.1 3: 178.5 4: 185.5 5: 193.3 6: 197.4 7: 202.4 8: 206.7 9: 211.2 10: 213.0 11: 216.6
<b>LatinX</b>	K: 137.5 1: 142.1 2: 157.6 3: 168.3 4: 185.9 5: 181.3 6: 180.5 7: 200.9 8: 209.3 9: 205.6 10: 192.9 11: 189.1	K: 136.9 1: 147.1 2: 158.0 3: 169.0 4: 185.0 5: 185.2 6: 190.5 7: 207.2 8: 213.3 9: 211.4 10: 209.2 11: 206.0	K: 143.1 1: 151.0 2: 161.6 3: 175.8 4: 181.4 5: 185.2 6: 191.2 7: 198.9 8: 207.3 9: 171.8 10: 191.7 11: 183.9	K: 145.1 1: 155.6 2: 166.3 3: 178.1 4: 188.8 5: 191.5 6: 192.3 7: 214.8 8: 208.6 9: 212.2 10: 212.6 11: 208.5	K: 145.6 1: 155.2 2: 162.6 3: 179.5 4: 189.2 5: 190.8 6: 192.9 7: 205.8 8: 206.9 9: 203.3 10: 196.6 11: 186.6	K: 147.1 1: 160.2 2: 164.5 3: 182.1 4: 192.0 5: 194.8 6: 195.3 7: 211.0 8: 213.4 9: 209.0 10: 211.6 11: 212.7
<b>Multiracial</b>	K: 137.7 1: 148.0 2: 161.0 3: 173.3 4: 185.4 5: 191.6 6: 192.9 7: 202.0 8: 198.8 9: 206.5 10: 203.5 11: 219.8	K: 140.4 1: 153.4 2: 160.2 3: 173.6 4: 183.8 5: 194.7 6: 191.5 7: 201.6 8: 196.2 9: 209.8 10: 202.2 11: 220.3	K: 143.5 1: 154.1 2: 168.8 3: 183.7 4: 182.6 5: 197.8 6: 189.4 7: 200.2 8: 195.2 10: 198.0 11: 222.6	K: 147.0 1: 156.3 2: 168.9 3: 185.9 4: 186.0 5: 202.1 6: 195.0 7: 206.3 8: 196.1 9: 213.8 10: 201.9 11: 214.5	K: 151.7 1: 160.7 2: 174.5 3: 188.2 4: 186.3 5: 196.4 6: 191.5 7: 201.3 8: 195.7 9: 214.4 10: 199.8 11: 221.5	K: 157.3 1: 166.3 2: 175.6 3: 187.3 4: 196.2 5: 200.9 6: 195.6 7: 205.1 8: 200.1 9: 211.3 10: 213.8 11: 217.2
<b>White</b>	K: 141.9 1: 154.0 2: 176.0 3: 183.3 4: 191.9 5: 200.0 6: 212.8	K: 144.6 1: 157.6 2: 173.1 3: 182.9 4: 191.7 5: 195.4 6: 213.3	K: 150.5 1: 163.3 2: 184.6 3: 192.3 4: 197.6 5: 205.1 6: 206.4	K: 155.8 1: 166.6 2: 181.2 3: 189.3 4: 197.3 5: 203.4 6: 206.3	K: 154.1 1: 166.4 2: 188.0 3: 195.3 4: 199.5 5: 203.9 6: 212.1	K: 160.9 1: 169.8 2: 185.4 3: 195.4 4: 200.1 5: 206.9 6: 212.6

	7: 213.8 8: 215.7 9: 207.0 10: 209.1 11: 200.8	7: 214.2 8: 218.6 9: 205.0 10: 210.2 11: 206.3	7: 205.6 8: 209.8 9: 191.0 10: 219.2 11: 188.8	7: 203.1 8: 215.6 9: 213.5 10: 215.1 11: 195.7	7: 212.7 8: 215.3 9: 214.4 10: 224.7 11: 200.8	7: 214.2 8: 216.8 9: 215.3 10: 222.5 11: 213.0
<b>In-Person</b>	K: 135.5 1: 145.1 2: 160.3 3: 171.0 4: 183.4 5: 189.5 6: 201.5 7: 203.0 8: 208.3 9: 205.4 10: 208.5 11: 206.0	K: 137.6 1: 149.6 2: 159.1 3: 169.6 4: 181.9 5: 188.9 6: 201.2 7: 204.0 8: 211.4 9: 207.5 10: 210.1 11: 211.9	K: 143.0 1: 152.6 2: 168.8 3: 180.6 4: 186.1 5: 195.6 6: 191.5 7: 199.8 8: 199.3 9: 183.7 10: 208.0 11: 201.6	K: 146.0 1: 156.4 2: 167.9 3: 180.6 4: 187.8 5: 196.3 6: 193.6 7: 202.7 8: 201.8 9: 211.9 10: 212.1 11: 212.6	K: 148.9 1: 159.1 2: 173.2 3: 184.2 4: 189.7 5: 195.9 6: 200.2 7: 206.1 8: 207.3 9: 209.8 10: 213.7 11: 207.3	K: 153.6 1: 163.0 2: 173.8 3: 183.9 4: 191.4 5: 197.2 6: 201.9 7: 207.4 8: 209.3 9: 211.6 10: 215.0 11: 215.5
<b>YC2S Distance Learning School</b>	K: 169.9 1: 166.1 2: 174.5 3: 178.3 4: 180.2 5: 191.4 6: 198.3 7: 202.6 8: 203.0	K: 168.4 1: 171.2 2: 177.9 3: 173.9 4: 181.8 5: 189.7 6: 200.4 7: 204.4 8: 205.6	K: 171.1 1: 164.8 2: 171.8 3: 188.0 4: 189.5 5: 193.7 6: 200.3 7: 204.0 8: 209.2	K: 172.4 1: 164.1 2: 168.9 3: 182.3 4: 190.8 5: 198.3 6: 202.9 7: 207.5 8: 216.4	K: 173.1 1: 166.0 2: 174.0 3: 190.3 4: 181.0 5: 188.3 6: 200.9 7: 202.3 8: 207.2	K: 177.0 1: 170.5 2: 175.1 3: 181.0 4: 184.5 5: 192.9 6: 202.3 7: 204.1 8: 211.2

**Table C: Growth Percentiles on Benchmark Assessment - By Program, Student Demographics, and Mode of Instruction, By Grade Level K-11**

Reporting Category Suggest reporting on subgroups where n≥30	By First Board Meeting in February 2022		No Later than Last Day of School Year	
	Reading	Math	Reading	Math
<b>All Students</b>	K: 40.5 1: 36.2 2: 42.3 3: 49.3 4: 37.9 5: 46.2 6: 36.3 7: 41.8 8: 39.5 9: 38.9 10: 36.0 11: 38.2	K: 44.5 1: 35.9 2: 42.0 3: 54.0 4: 45.8 5: 54.3 6: 34.1 7: 45.7 8: 40.9 9: 46.3 10: 46.9 11: 42.6	K: 40.8 1: 42.9 2: 46.0 3: 50.4 4: 41.8 5: 44.1 6: 40.1 7: 44.7 8: 41.8 9: 53.6 10: 48.9 11: 51.4	K: 44.5 1: 38.2 2: 48.1 3: 51.1 4: 42.5 5: 50.4 6: 30.8 7: 41.8 8: 33.1 9: 51.0 10: 49.4 11: 47.8
<b>Special Education</b>	K: 28.2 1: 28.4	K: 38.8 1: 35.6	K: 32.2 1: 44.0	K: 43.8 1: 40.5

	2: 40.2 3: 60.2 4: 38.3 5: 51.4 6: 42.9 7: 32.7 8: 33.2 9: 78.0 10: 40.3 11: 38.6	2: 45.1 3: 58.4 4: 43.6 5: 51.8 6: 40.0 7: 45.5 8: 48.3 9: 46.0 10: 35.1 11: 45.3	2: 43.3 3: 51.9 4: 48.9 5: 45.2 6: 45.7 7: 40.8 8: 46.4 9: 72.3 10: 55.8 11: 52.5	2: 53.6 3: 46.9 4: 43.6 5: 50.0 6: 36.9 7: 43.2 8: 38.4 9: 65.6 10: 39.4 11: 40.1
English Learners	K: 27.8 1: 30.2 2: 44.7 3: 48.0 4: 58.0 5: 42.2 6: 34.2 7: 43.4 8: 36.5 9: 20.8 10: 23.3 11: 34.8	K: 30.9 1: 39.1 2: 48.3 3: 55.4 4: 50.6 5: 60.6 6: 36.8 7: 42.4 8: 54.1 9: 57.3 10: 61.0 11: 46.4	K: 39.8 1: 40.5 2: 51.9 3: 42.5 4: 65.8 5: 47.4 6: 35.9 7: 56.0 8: 36.7 9: 47.5 10: 39.2 11: 32.2	K: 46.7 1: 38.0 2: 54.3 3: 57.9 4: 53.9 5: 52.6 6: 37.1 7: 56.5 8: 51.4 9: 49.5 10: 54.9 11: 52.1
Female	K: 40.3 1: 37.5 2: 42.8 3: 50.5 4: 37.0 5: 45.9 6: 36.7 7: 42.0 8: 46.9 9: 25.2 10: 31.3 11: 41.2	K: 41.1 1: 36.8 2: 39.8 3: 52.9 4: 44.7 5: 54.4 6: 37.4 7: 48.0 8: 41.0 9: 47.9 10: 50.9 11: 39.4	K: 41.6 1: 40.3 2: 46.1 3: 51.6 4: 40.1 5: 43.0 6: 44.4 7: 48.9 8: 40.7 9: 57.8 10: 48.6 11: 55.2	K: 43.3 1: 36.3 2: 45.0 3: 53.9 4: 40.4 5: 48.2 6: 32.7 7: 42.6 8: 32.1 9: 47.5 10: 52.5 11: 44.3
Male	K: 40.7 1: 35.2 2: 41.9 3: 48.3 4: 38.7 5: 46.5 6: 35.9 7: 41.6 8: 32.7 9: 56.0 10: 40.5 11: 36.7	K: 47.5 1: 35.1 2: 44.2 3: 54.9 4: 46.8 5: 54.2 6: 31.4 7: 43.9 8: 40.8 9: 45.0 10: 43.1 11: 44.4	K: 40.1 1: 44.8 2: 45.8 3: 49.3 4: 43.5 5: 44.8 6: 36.2 7: 41.6 8: 42.8 9: 50.0 10: 49.2 11: 49.2	K: 45.6 1: 39.6 2: 51.2 3: 48.3 4: 44.5 5: 51.8 6: 29.2 7: 41.1 8: 34.0 9: 53.9 10: 46.8 11: 50.6
Black or African American	K: 35.7 1: 33.8	K: 35.7 1: 34.5	K: 34.6 1: 43.6	K: 35.9 1: 38.4

	2: 41.6 3: 47.2 4: 37.3 5: 46.7 6: 36.0 7: 42.1 8: 42.5 9: 61.5 10: 38.3 11: 40.5	2: 40.6 3: 54.0 4: 47.2 5: 56.1 6: 34.5 7: 46.2 8: 38.6 9: 44.5 10: 48.4 11: 42.7	2: 44.9 3: 47.4 4: 38.6 5: 44.1 6: 40.2 7: 45.3 8: 41.9 9: 52.3 10: 48.5 11: 56.0	2: 51.5 3: 48.6 4: 39.4 5: 49.7 6: 29.3 7: 42.6 8: 33.8 9: 52.2 10: 47.3 11: 46.6
LatinX	K: 40.0 1: 44.1 2: 27.1 3: 46.6 4: 37.7 5: 42.4 6: 33.5 7: 27.1 8: 30.4 9: 27.3 10: 21.9 11: 37.2	K: 46.1 1: 38.5 2: 56.4 3: 46.8 4: 44.6 5: 58.0 6: 14.1 7: 49.4 8: 48.0 9: 56.9 10: 54.3 11: 44.7	K: 50.5 1: 47.8 2: 42.5 3: 44.3 4: 56.5 5: 50.7 6: 42.2 7: 53.2 8: 29.1 9: 51.8 10: 51.8 11: 38.8	K: 40.9 1: 38.4 2: 40.6 3: 42.8 4: 41.7 5: 54.7 6: 24.6 7: 45.8 8: 34.1 9: 42.3 10: 50.8 11: 55.9
Multiracial	K: 36.7 1: 31.9 2: 39.9 3: 55.0 4: 22.4 5: 50.2 6: 40.0 7: 41.2 8: 45.2  10: 32.4 11: 25.3	K: 40.5 1: 26.0 2: 42.5 3: 62.5 4: 40.3 5: 46.3 6: 40.8 7: 47.7 8: 41.3 9: 41.2 10: 42.3 11: 37.4	K: 43.5 1: 40.3 2: 48.2 3: 57.9 4: 31.8 5: 46.4 6: 35.3 7: 44.9 8: 57.9 9: 59.7 10: 30.7 11: 54.5	K: 46.9 1: 37.1 2: 49.0 3: 57.5 4: 52.8 5: 42.5 6: 39.2 7: 44.4 8: 42.4 9: 42.4 10: 52.2 11: 35.3
White	K: 48.2 1: 43.5 2: 49.3 3: 50.7 4: 44.3 5: 43.6 6: 35.6 7: 45.4 8: 30.8 9: 11.0 10: 39.0 11: 35.3	K: 57.0 1: 47.4 2: 43.4 3: 48.8 4: 43.6 5: 52.5 6: 37.9 7: 40.5 8: 45.9 9: 50.2 10: 39.6 11: 42.1	K: 45.6 1: 42.4 2: 46.0 3: 53.1 4: 49.1 5: 39.9 6: 40.8 7: 42.0 8: 41.4 9: 58.4 10: 61.3 11: 46.3	K: 53.9 1: 38.5 2: 39.9 3: 54.0 4: 43.4 5: 59.0 6: 30.7 7: 38.8 8: 26.9 9: 59.7 10: 54.2 11: 55.3
In-Person	K: 39.2 1: 36.7	K: 42.6 1: 36.3	K: 40.2 1: 44.1	K: 43.9 1: 38.4

	2: 43.0 3: 49.8 4: 38.0 5: 47.7 6: 33.6 7: 43.4 8: 37.9 9: 38.9 10: 36.0 11: 38.2	2: 42.5 3: 54.7 4: 46.4 5: 53.8 6: 33.0 7: 46.9 8: 36.8 9: 46.3 10: 46.9 11: 42.6	2: 47.6 3: 50.7 4: 44.1 5: 47.6 6: 37.8 7: 46.8 8: 41.4 9: 53.6 10: 48.9 11: 51.4	2: 49.3 3: 53.8 4: 45.2 5: 51.8 6: 30.8 7: 41.7 8: 34.1 9: 51.0 10: 49.4 11: 47.8
YC2S Distance Learning School	K: 57.2 1: 31.0 2: 31.1 3: 44.7 4: 34.9 5: 36.7 6: 44.2 7: 32.9 8: 46.3	K: 67.0 1: 30.8 2: 33.9 3: 47.3 4: 36.7 5: 57.3 6: 37.4 7: 40.9 8: 57.9	K: 50.6 1: 27.5 2: 24.5 3: 48.6 4: 21.5 5: 21.0 6: 49.4 7: 33.6 8: 44.0	K: 52.9 1: 34.8 2: 32.8 3: 29.5 4: 17.6 5: 42.5 6: 30.9 7: 42.4 8: 28.3



## Sec. 98b Goal Progress Report

Progress Reporting Requirements as outlined in law ([MCL 388.1698b](#)):

- Present on goal progression by First Board Meeting in February and No Later than the Last Day of School.
- Post presentation to district transparency site upon completion of presentation to the local board.

Suggested Template: While the information contained herein is required by statute (98b), this template is a suggested format and is not required to be used by local districts, schools, or buildings. Other formats containing the required information, as outlined in law, are acceptable for use.

### Grades 9-11 Students

**District: Ypsilanti Community Schools**

**Date: 2/16/2022**

**Table A: Building Goals that were established by September 15, 2021**

Goal Category	Goal Related to Achievement or Growth as required by law ( <a href="#">MCL 388.1698b</a> )
Middle of the Year Academic Goal	YCS Goal 1: All YCS students (9-12) will improve performance in Reading/ELA from Fall to Spring as measured by NWEA.  YCS Goal 1: All YCS students (9-12) will improve performance in Mathematics from Fall to Spring as measured by NWEA.
End of the Year Academic Goal	YCS Goal 2: All YCS students (9-12) will improve performance in Reading/ELA from Fall to Spring as measured by NWEA.  YCS Goal 2: All YCS students (9-12) will improve performance in Mathematics from Fall to Spring as measured by NWEA.
Add additional academic goals as needed	N/A

**Table B: Achievement Related to Academic Goals**

Provide a narrative on progress toward meeting the goals outlined above.

As we reflect on the preliminary fall to winter growth data, we notice that the reading and math growth for our high school students, even as the pandemic continues, and even as our students and teachers are experiencing social-emotional trauma, their academic growth continues at or almost at the level of pre-pandemic national growth norms. This speaks highly of the quality and dedication of our teachers, and for the academic engagement of our students.

As a point of reference, the Michigan Department of Education (MDE) uses student growth percentiles (SGP) from their annual M-STEP and MI-Access test to evaluate instructional effectiveness. The MDE cut scores for the ranges of effectiveness ratings are below the 20th percentile is ineffective, between 20th and 40th percentiles is minimally effective, between the 40th and 60th percentile is effective, and above the 60th percentile is highly effective. NWEA growth percentiles are calculated using the same methodology as the MDE student growth percentiles, so the measurements are comparable. While MDE scales SGP each year, NWEA calculated their growth norms from pre-pandemic data.

# **Ypsilanti Community Schools**

# **Sec. 98b Goal Progress Report**

**School Board Presentation**

Dr. Carlos Lopez, Assistant Superintendent

June 6, 2022

## Sec. 98b Goal Progress Report

Progress Reporting Requirements as outlined in law ([MCL 388.1698b](#)):

- Present on goal progression by the February 2022 Board Meeting and No Later than the Last Day of School.
- Post presentation to district transparency site upon completion of presentation to the local board.

# **YCS Reading Goal Related to Achievement or Growth on K - 11 Benchmarks as required by law ([MCL 388.1698b](#), [MCL 388.1704a](#))**

## **Middle of the Year Reading Goal:**

**YCS Goal 1: All YCS students (K-11) will improve performance in Reading/ELA from Fall to Spring as measured by NWEA.**

- Refer to the 2021-22 YCS ELA Reading Quarterly Expectations to identify which priority standards will be met at the end of January 30, 2022 by each grade level.

## **End of the Year Reading Goal:**

**YCS Goal 2: All YCS students (K-11) will improve performance in Reading/ELA from Fall to Spring as measured by NWEA.**

- Refer to the 2021-22 YCS ELA Reading Quarterly Expectations to identify which priority standards will be met at the end of June 11, 2022 by each grade level.

# **YCS Math Goal Related to Achievement or Growth on K - 11 Benchmarks as required by law ([MCL 388.1698b](#), [MCL 388.1704a](#))**

## **Middle of the Year Mathematics Goal:**

**YCS Goal 1: All YCS students (K-11) will improve performance in Mathematics from Fall to Spring as measured by NWEA.**

- Refer to the 2021-22 YCS Math Quarterly Expectations to identify which priority standards will be met at the end of January 30, 2022 by each grade level.

## **End of the Year Mathematics Goal:**

**YCS Goal 2: All YCS students (K-11) will improve performance in Mathematics from Fall to Spring as measured by NWEA.**

- Refer to the 2021-22 YCS Math Quarterly Expectations to identify which priority standards will be met at the end of June 11, 2022 by each grade level.

# A story about...

## Resilience

Today, I would like to tell a story about...resilience, dedication, hard work, and perseverance.

It is a story about how our *learning community* (teachers, administrators, staff and families) worked together to create a pathway forward where the large percentage of our students could succeed.

This work was systematic, intentional, and led with precision. All of our leaders led from the front.

**resilience**  
**(noun) re-sil-ience**

"...the process of adapting well in the face of adversity, trauma, tragedy, threats or significant sources of stress...

It means 'bouncing back' from difficult experiences."

Source: American Psychological Association

# Today's Takeaways

## Takeaway #1: Our Overall Student Proficiency and Growth as Measured in NWEA Continues to Improve Overtime.

- Our overall ***student proficiency and growth*** continues to increase in both reading and mathematics as measured by NWEA pre-pandemic norms.

## Takeaway #2: Our Overall Proficiency and Growth for all Subgroups as Measured by NWEA Continues to Improve Overtime.

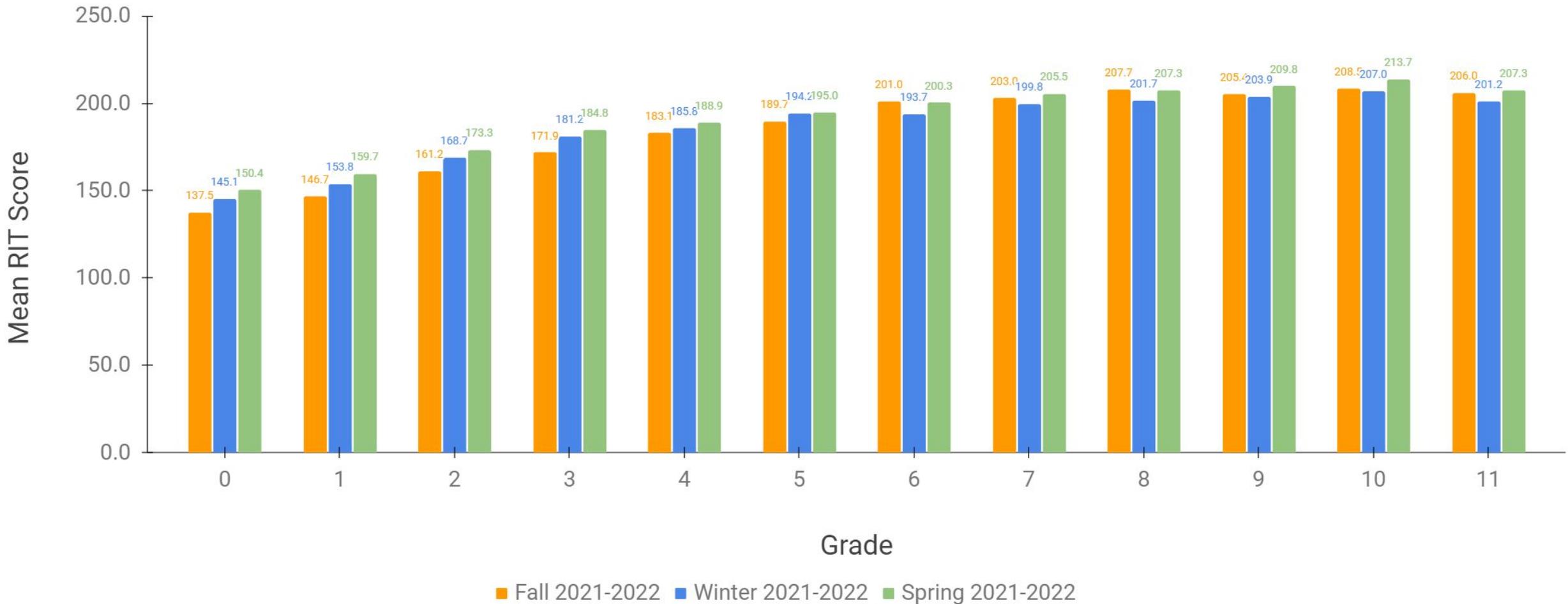
- Our overall ***student proficiency and growth for our special education students*** continues to increase in both reading and mathematics as measured by NWEA pre-pandemic norms.
- Our overall student proficiency and growth for our ***English Language Learners*** continues to increase in both reading and mathematics as measured by NWEA pre-pandemic norms.
- Our overall student proficiency and growth for our ***African American students*** continues to increase in both reading and mathematics as measured by NWEA pre-pandemic norms.

# Today's Takeaways

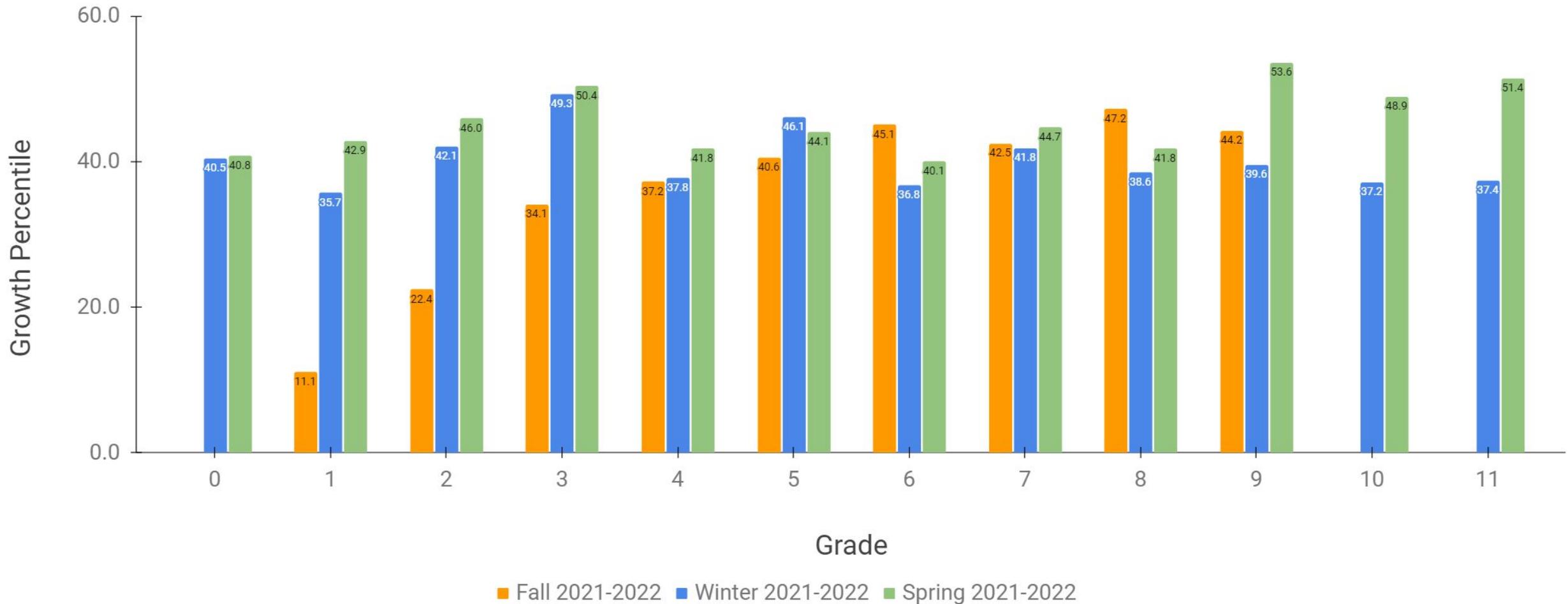
**Takeaway #3: The quality of instruction delivered by our instructional staff (teachers, paraeducators, administrators) has been impactful over the last two academic years.**

**We need to continue to teach our Tier I district's curriculum with fidelity supported by Tiers 2 and 3 Interventions.**

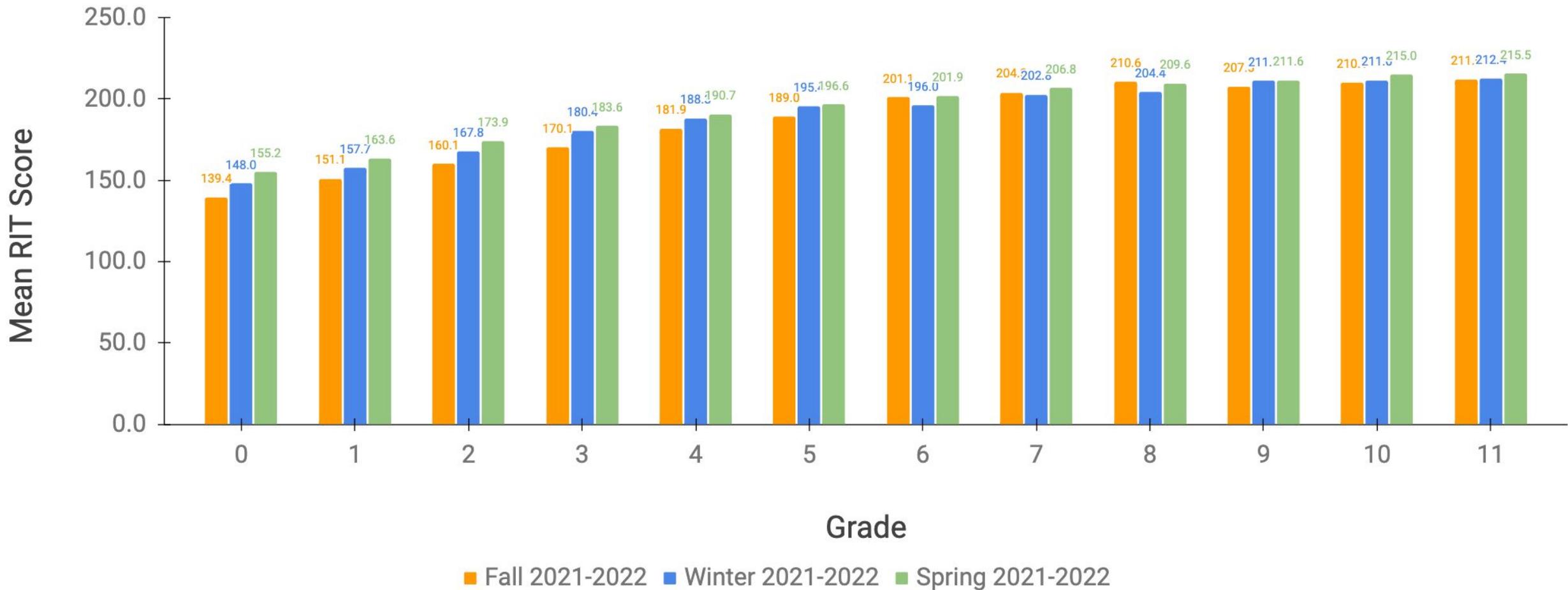
# Reading Achievement Assessment By *All Students* in Grades K-11



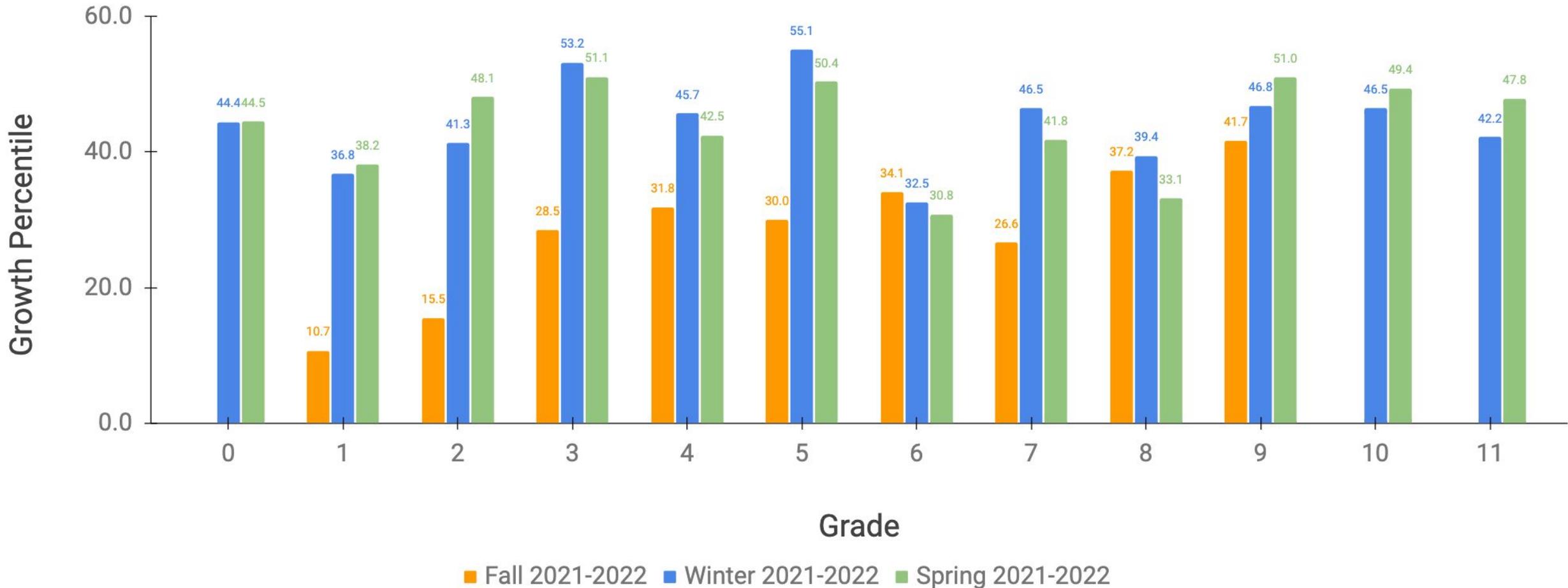
# Reading Growth Percentile By *All Students* in Grades K-11



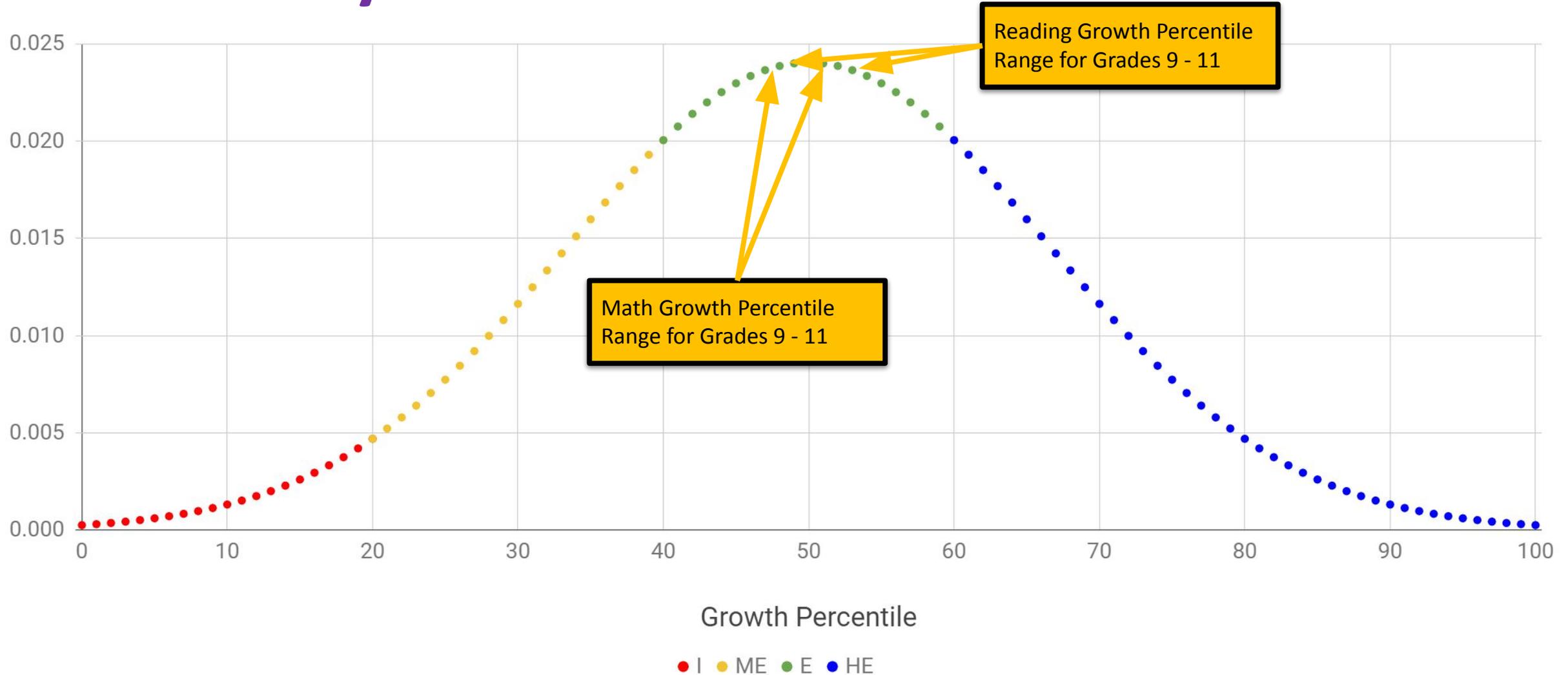
# Math Achievement Assessment By *All Students* in Grades K-11



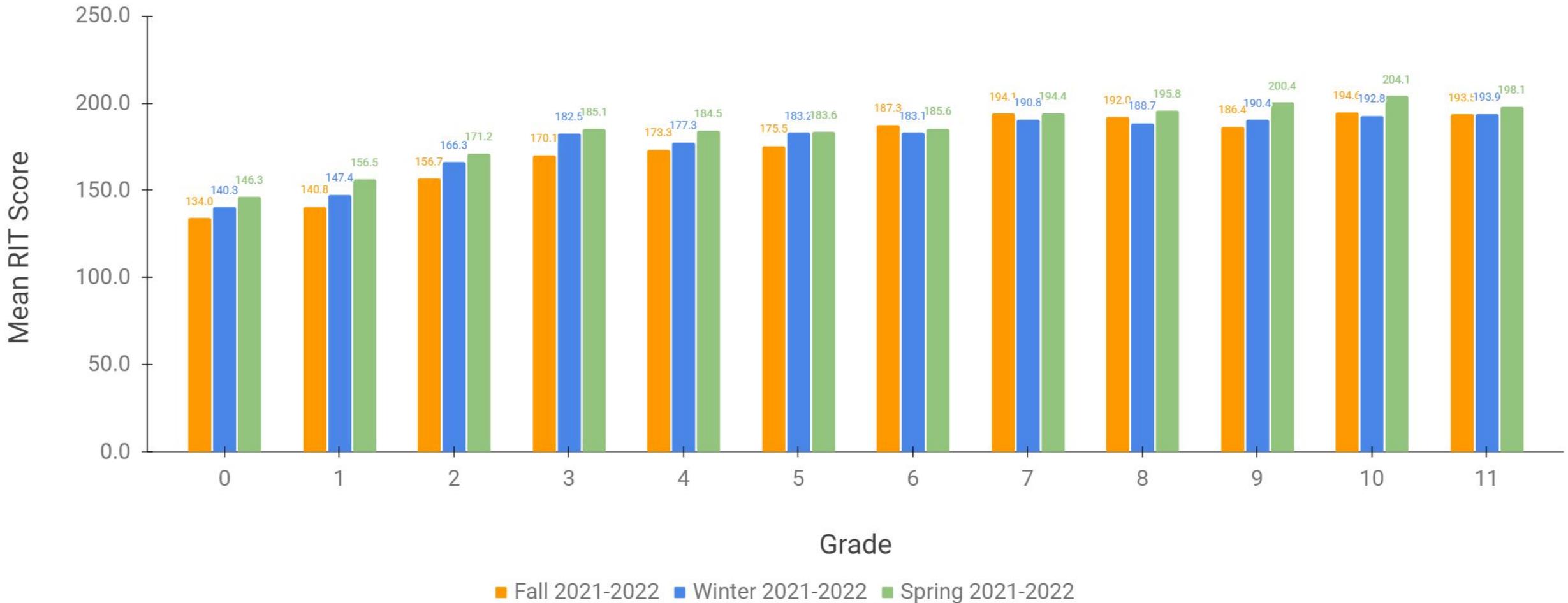
# Math Growth Percentile By *All Students* in Grades K-11



# Reading and Math Growth Percentile By *All Students* in Grades 9-11

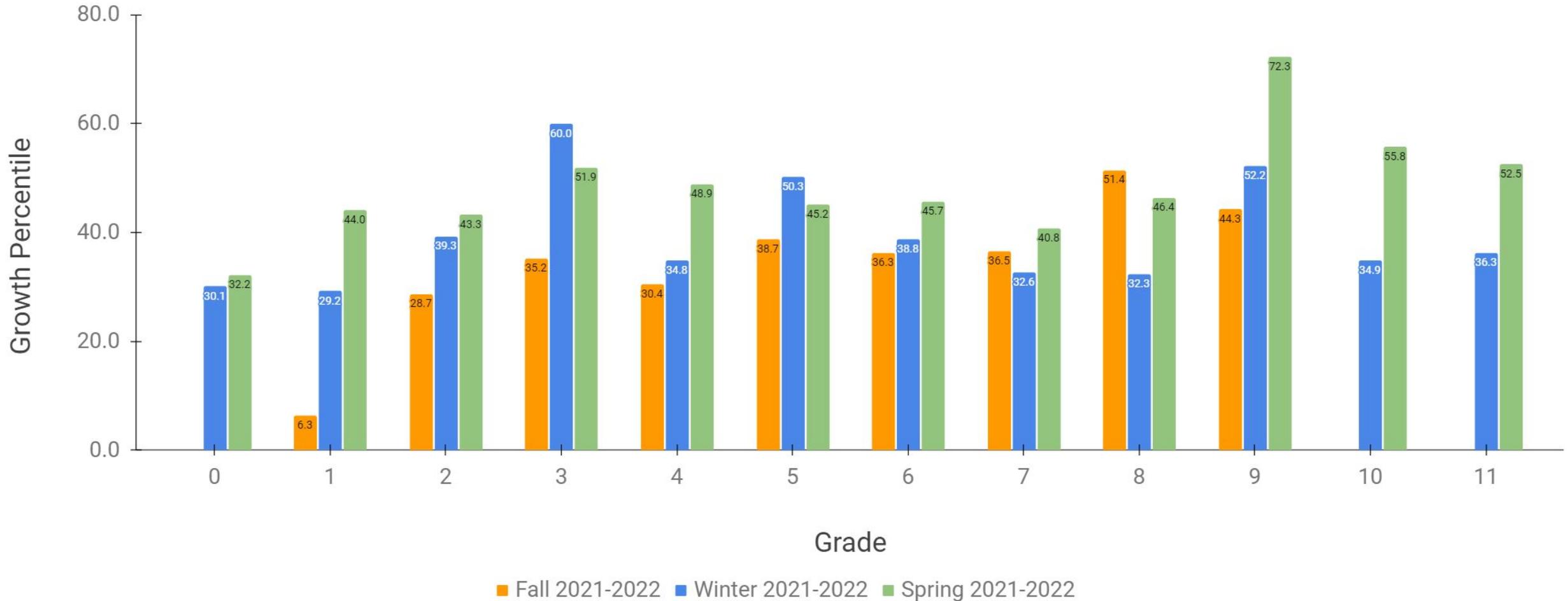


# Reading Achievement Assessment By *Program – Special Education* in Grades K-11

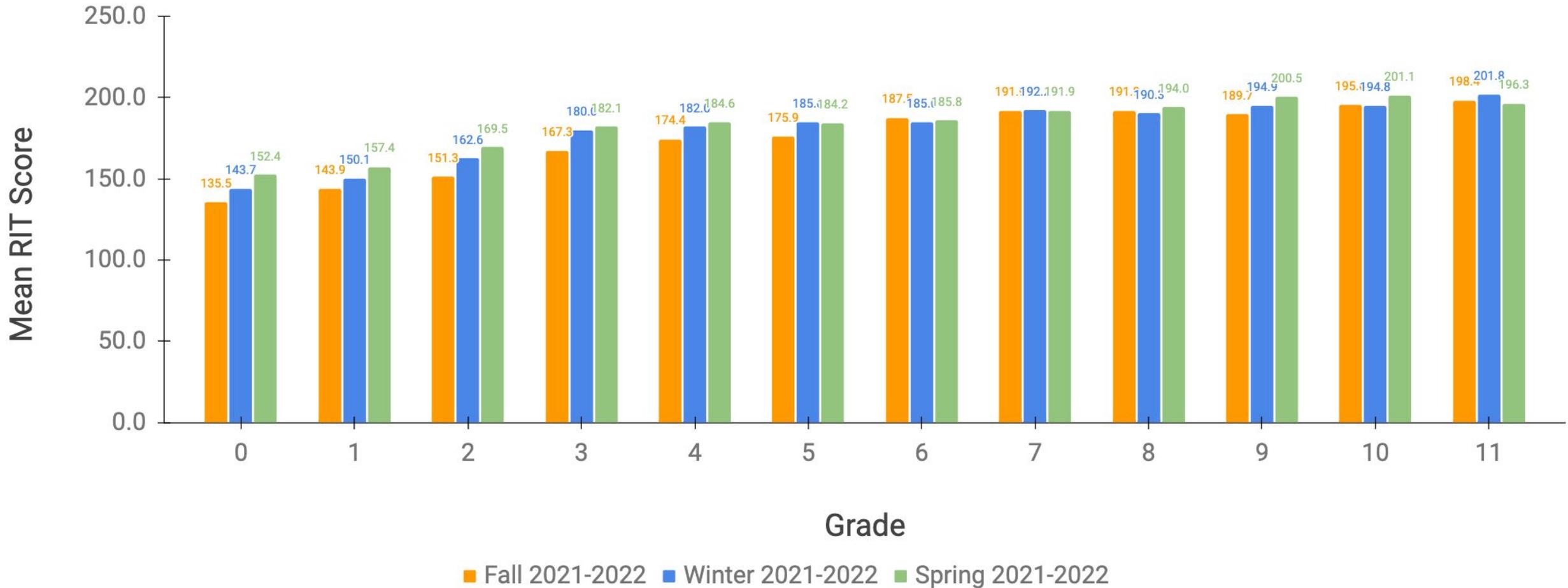


# Reading Growth Percentile

## By *Program – Special Education* in Grades K-11

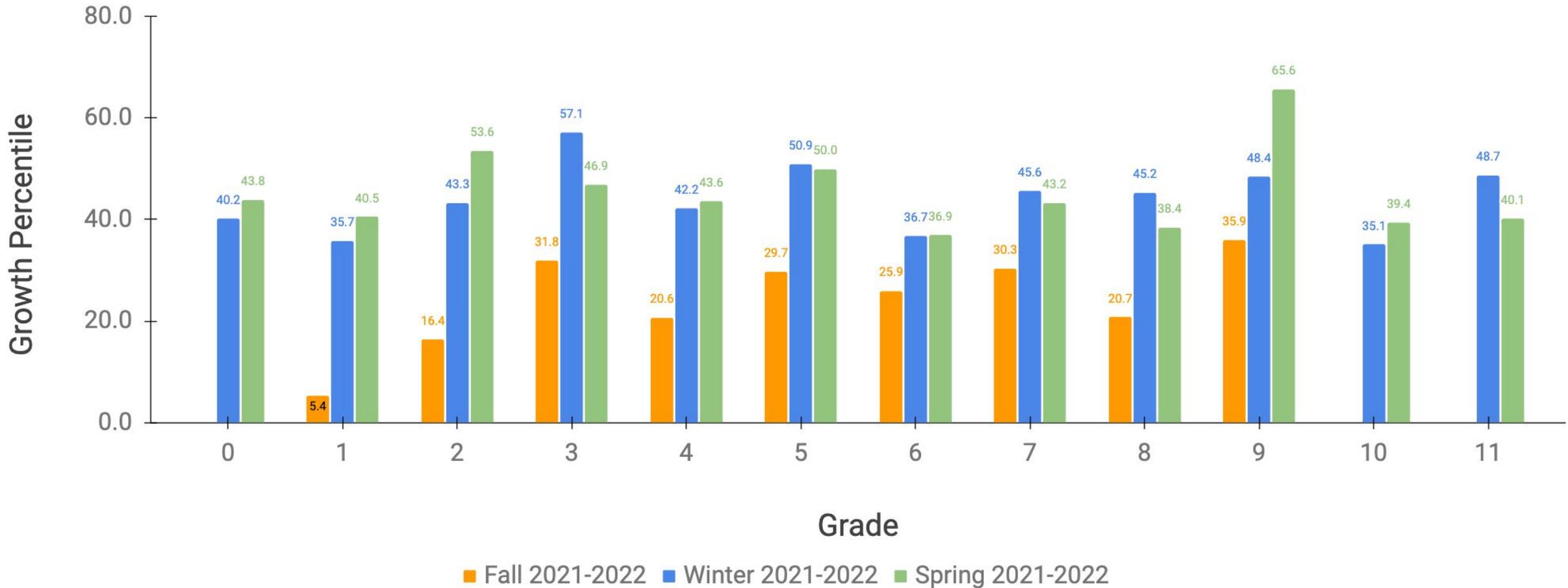


# Math Achievement Assessment By *Program – Special Education* in Grades K-11

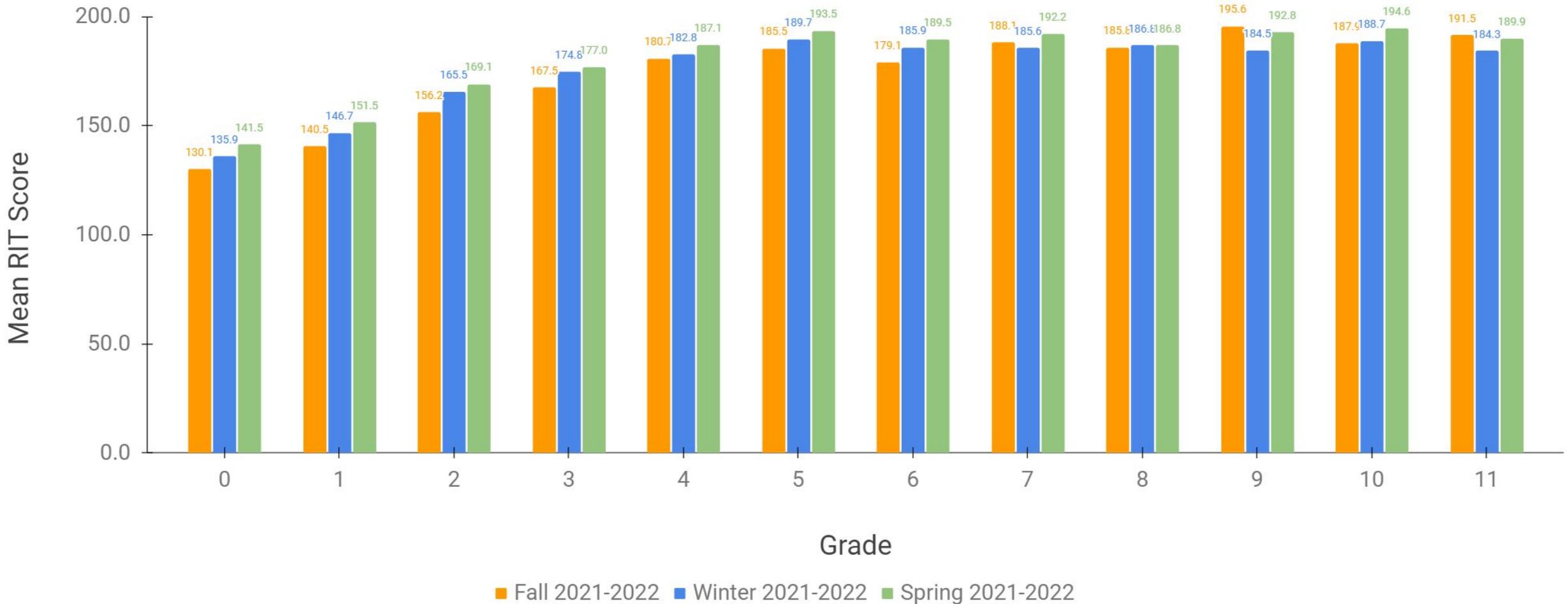


# Math Growth Percentile

## By *Program – Special Education* in Grades K-11

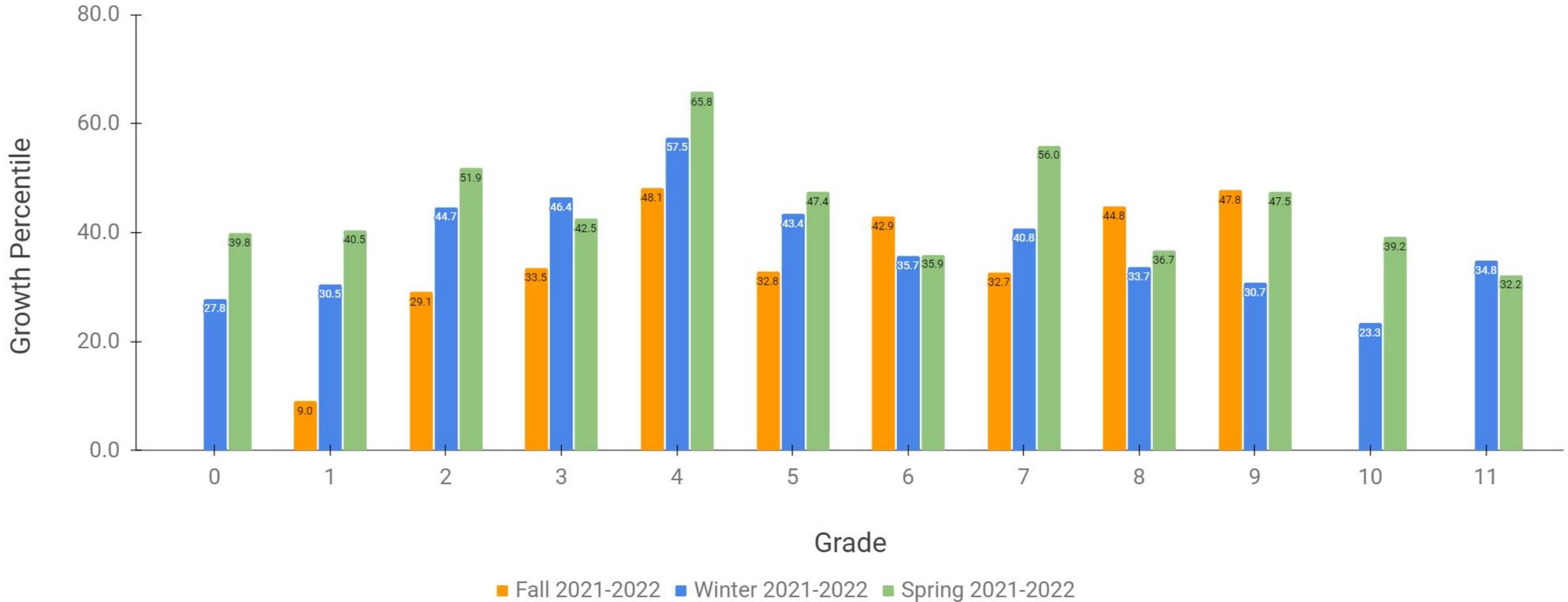


# Reading Achievement Assessment By *Program* – *English Learners* in Grades K-11

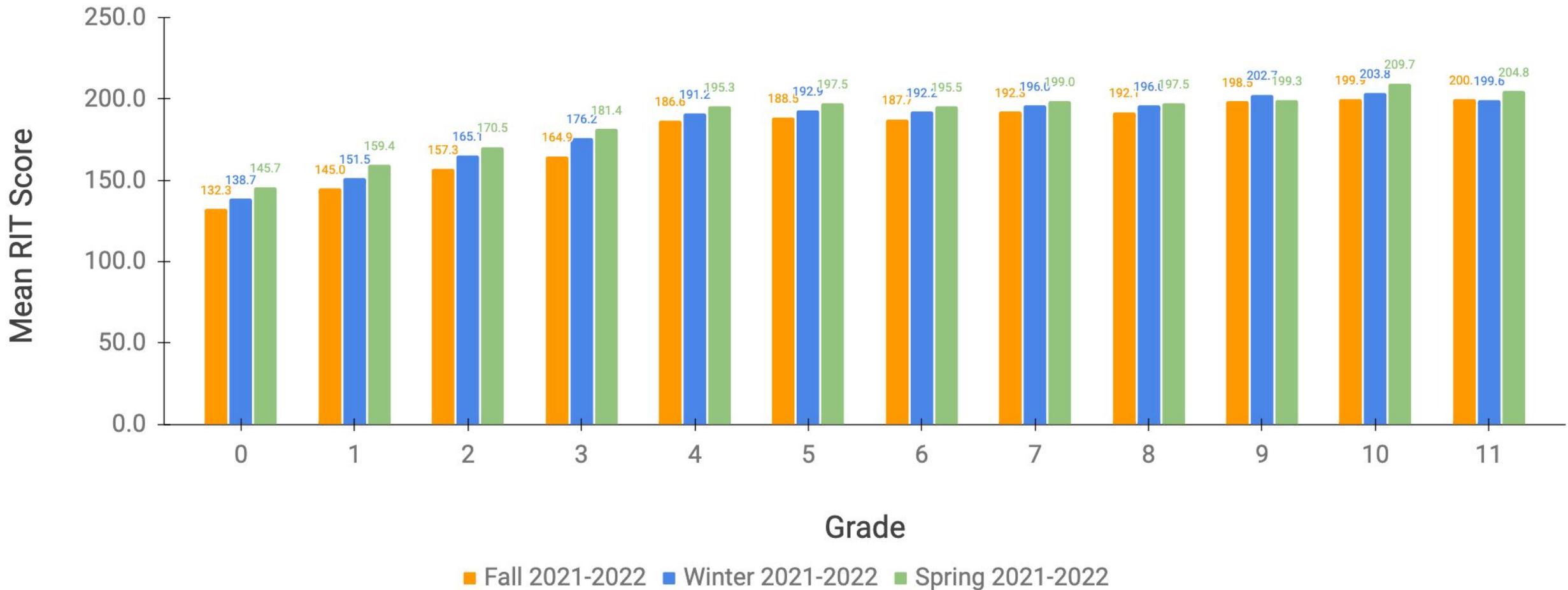


# Reading Growth Percentile

## By *Program* – *English Learners* in Grades K-11

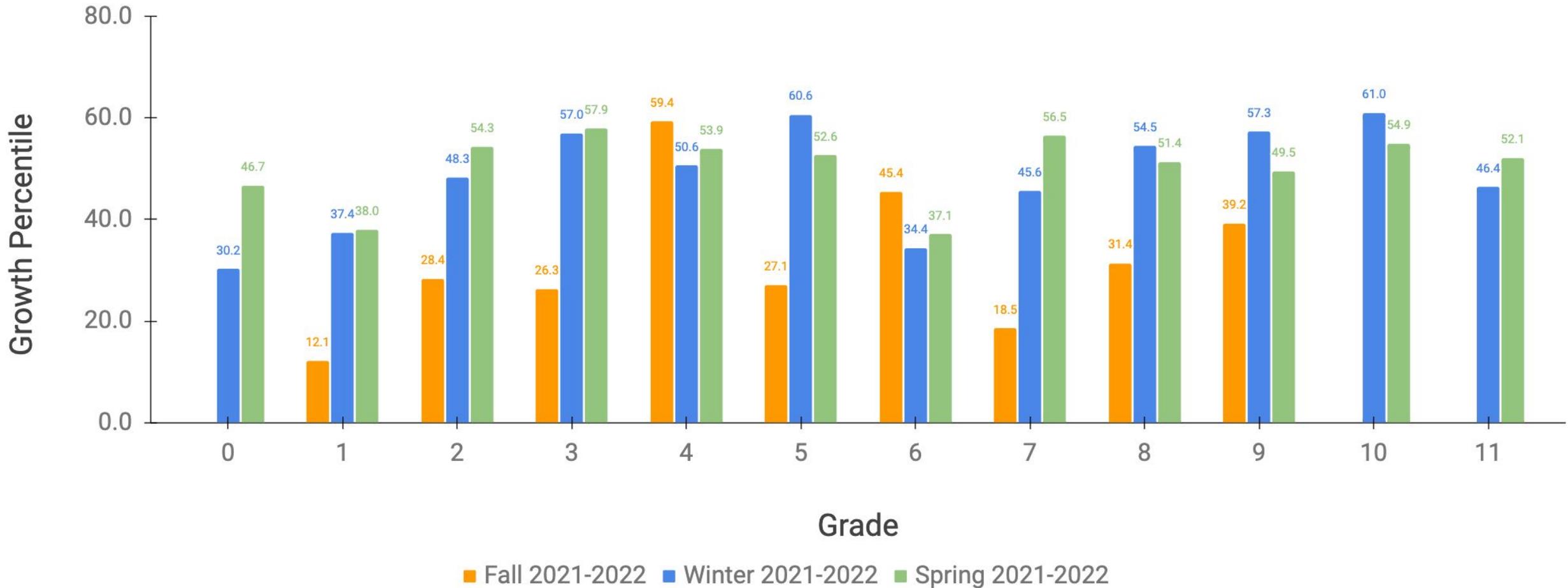


# Math Achievement Assessment By *Program* – *English Learners* in Grades K-11

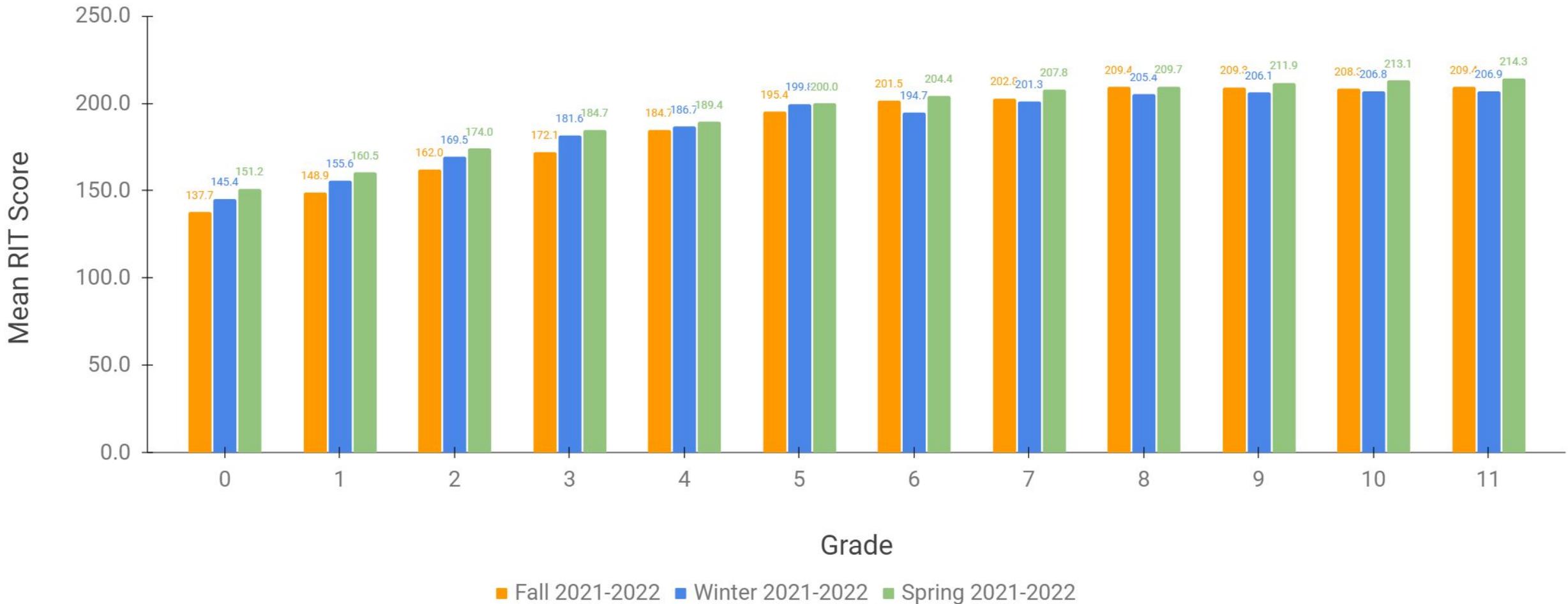


# Math Growth Percentile

## By *Program* – *English Learners* in Grades K-11

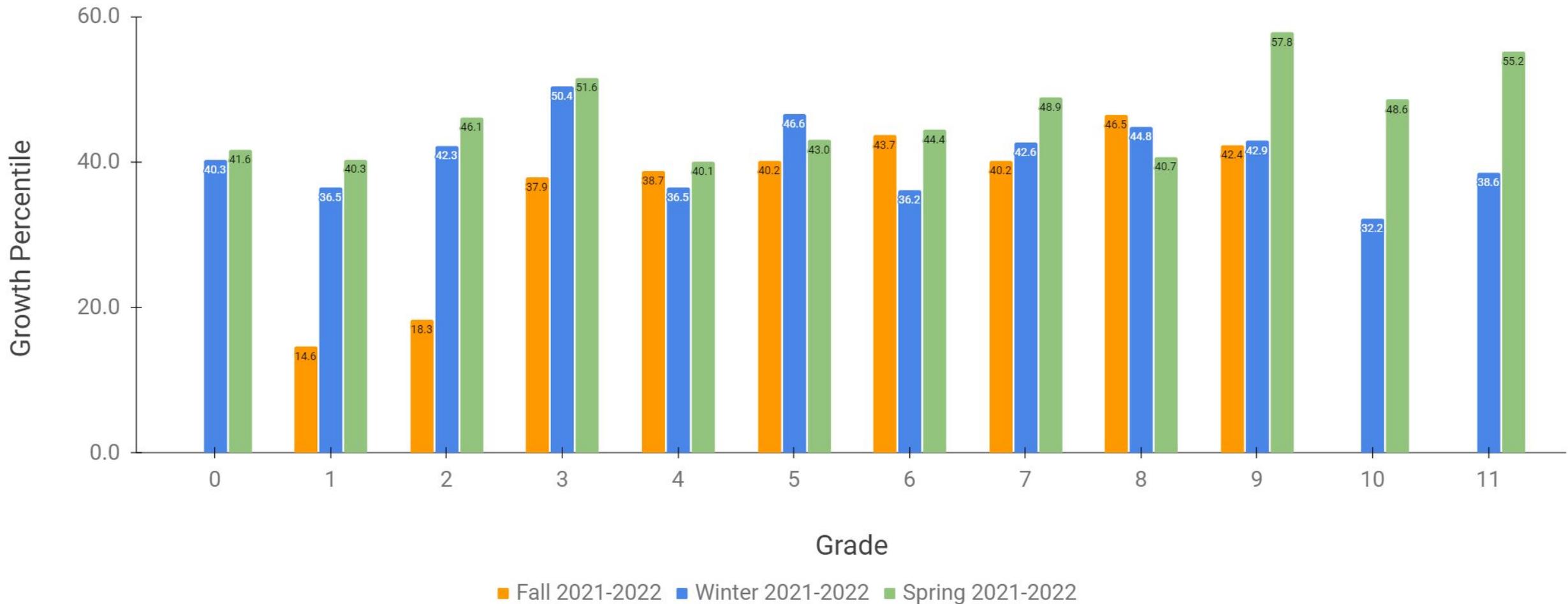


# Reading Achievement Assessment By *Demographic* – *Female Students* in Grades K-11



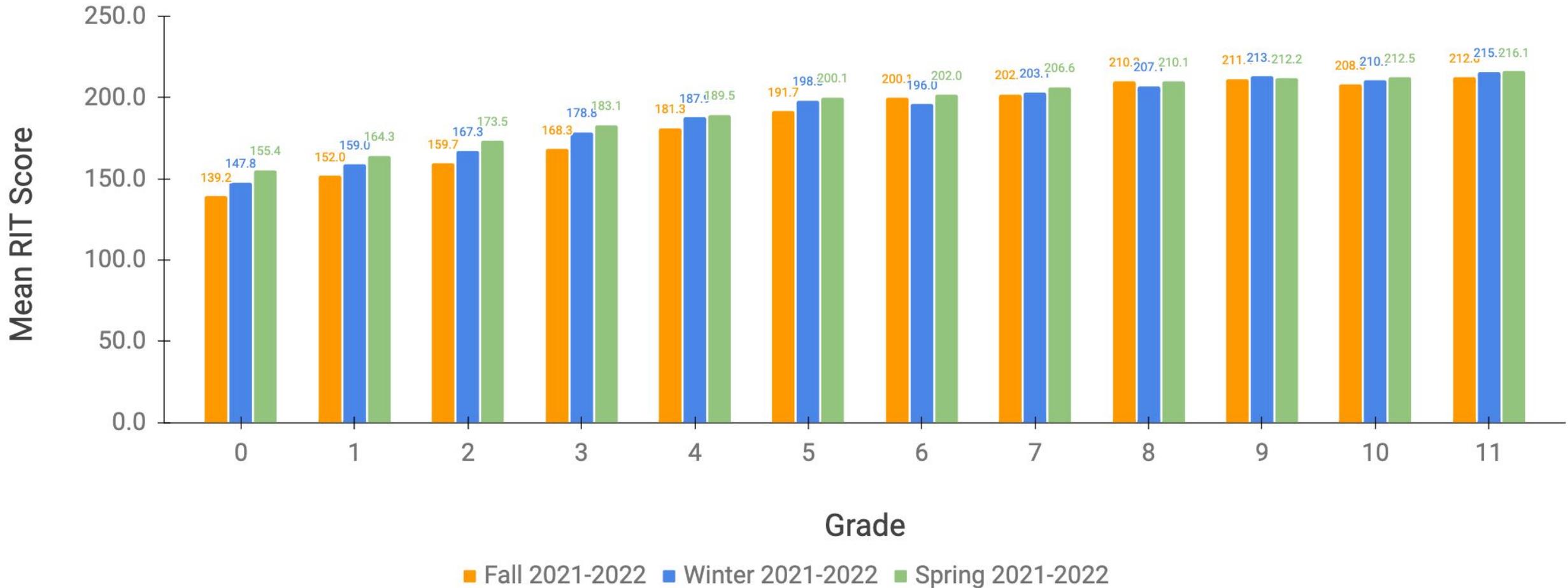
# Reading Growth Percentile

## By *Demographic* – *Female Students* in Grades K-11



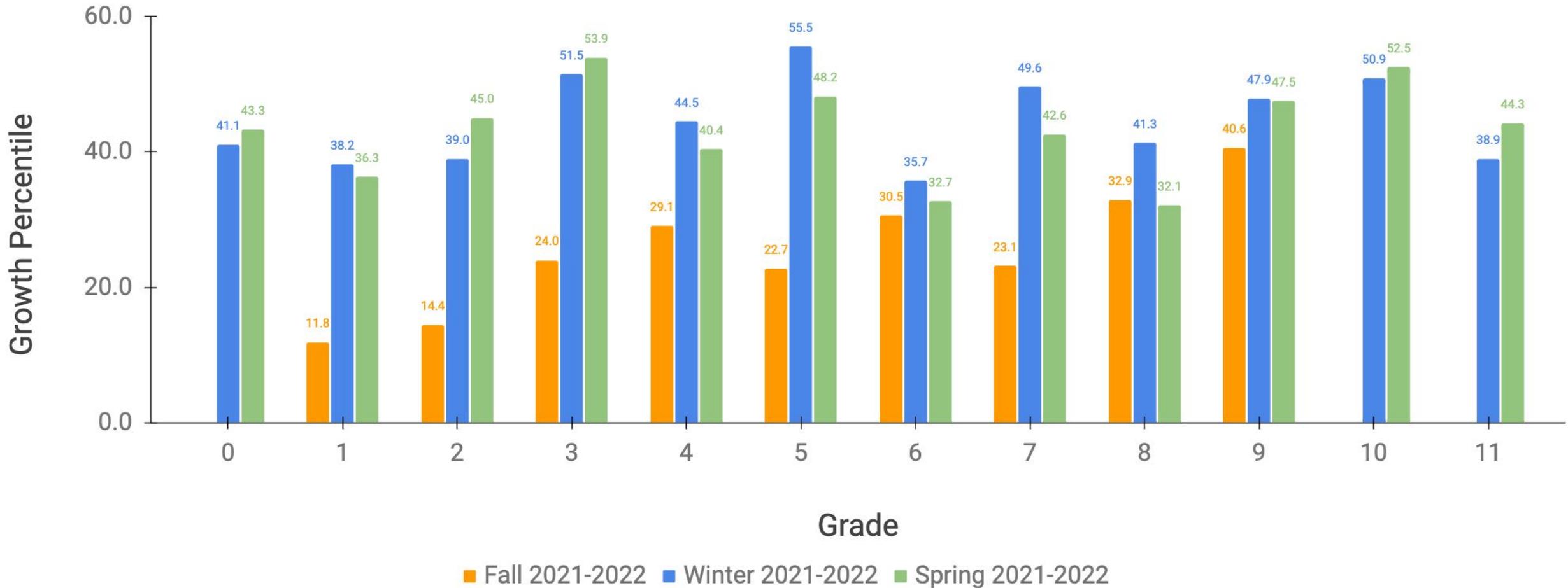
# Math Achievement Assessment

## By *Demographic* – *Female Students* in Grades K-11



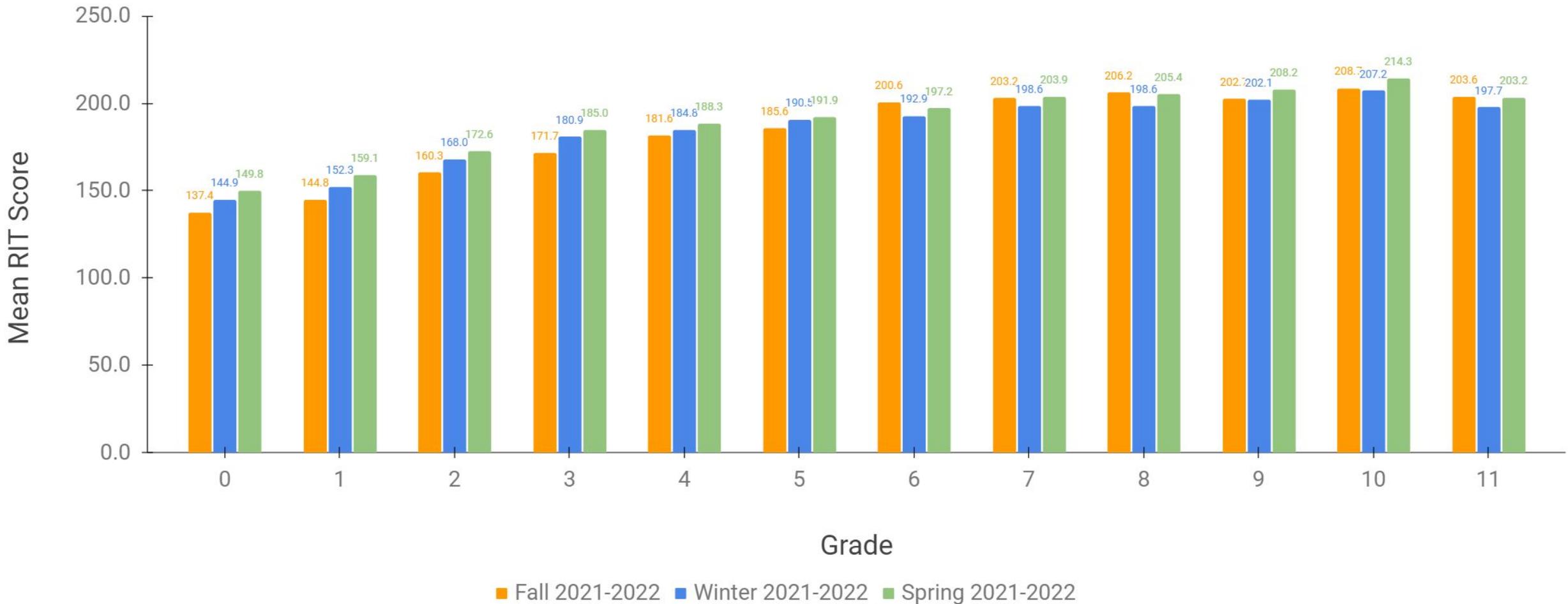
# Math Growth Percentile

## By *Demographic* – *Female Students* in Grades K-11



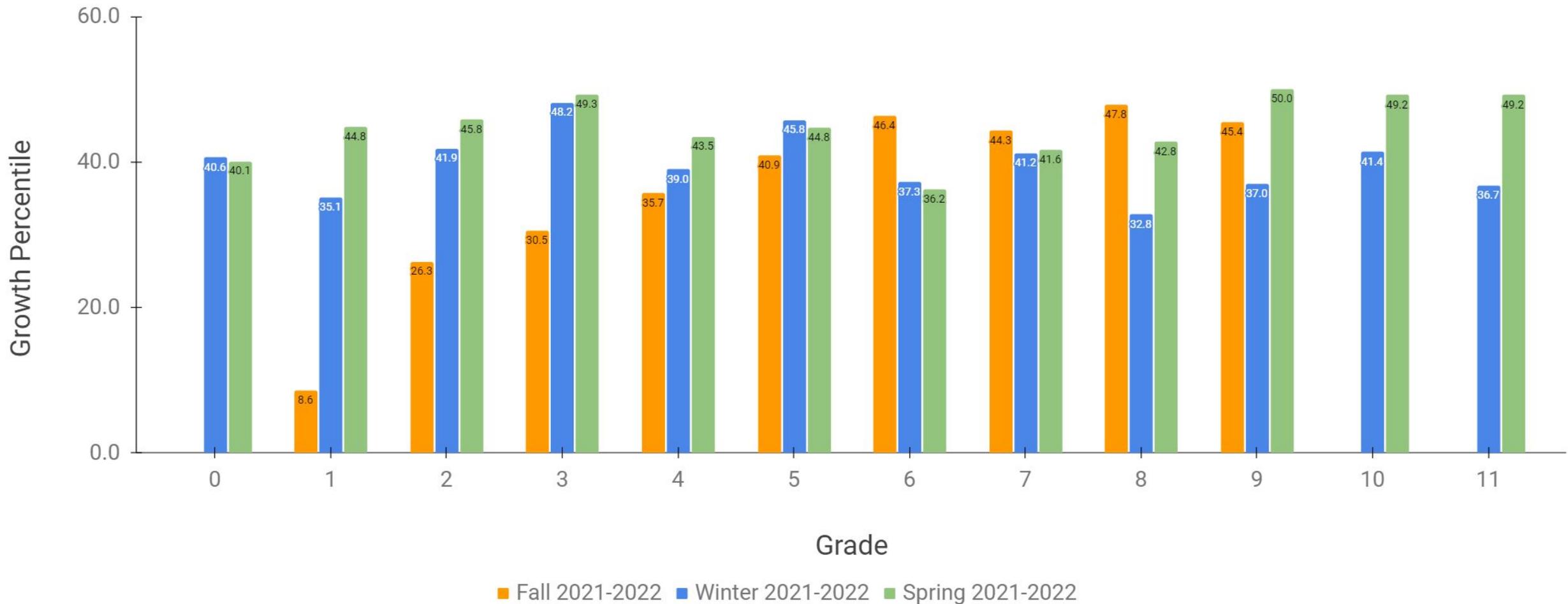
# Reading Achievement Assessment

## By *Demographic* – *Male Students* in Grades K-11



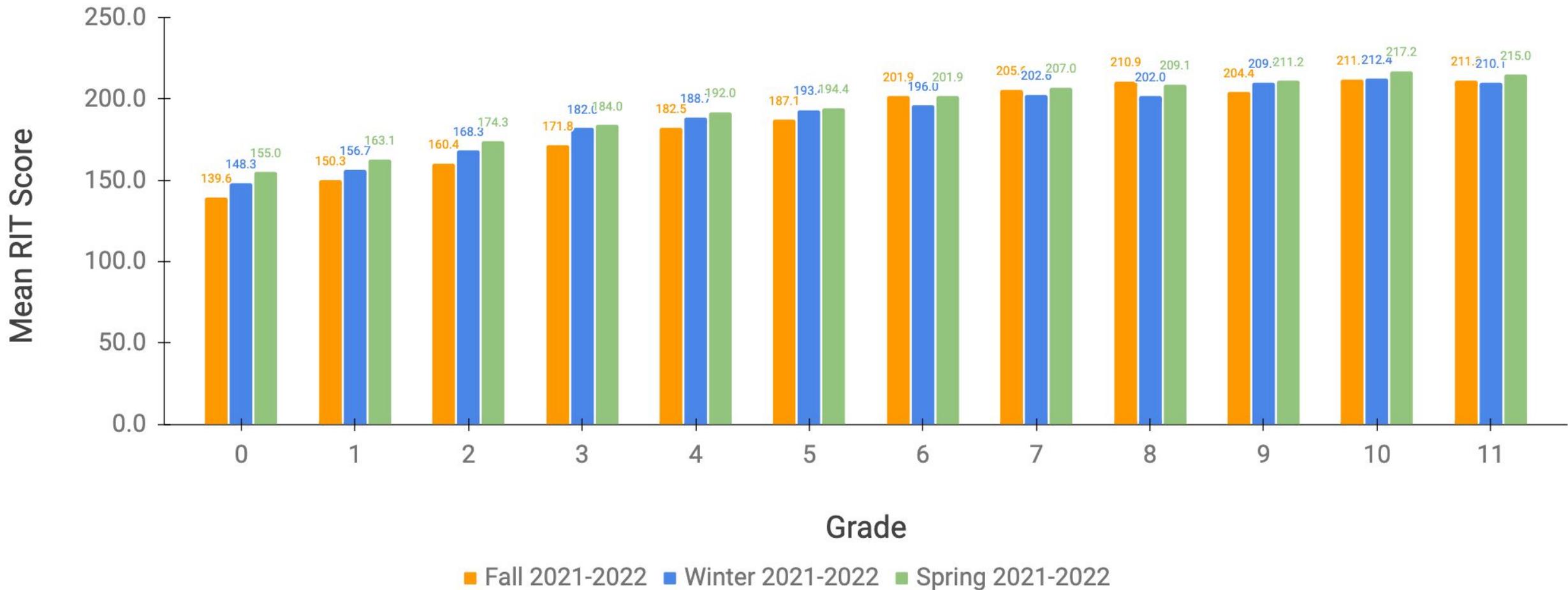
# Reading Growth Percentile

## By *Demographic* – *Male Students* in Grades K-11



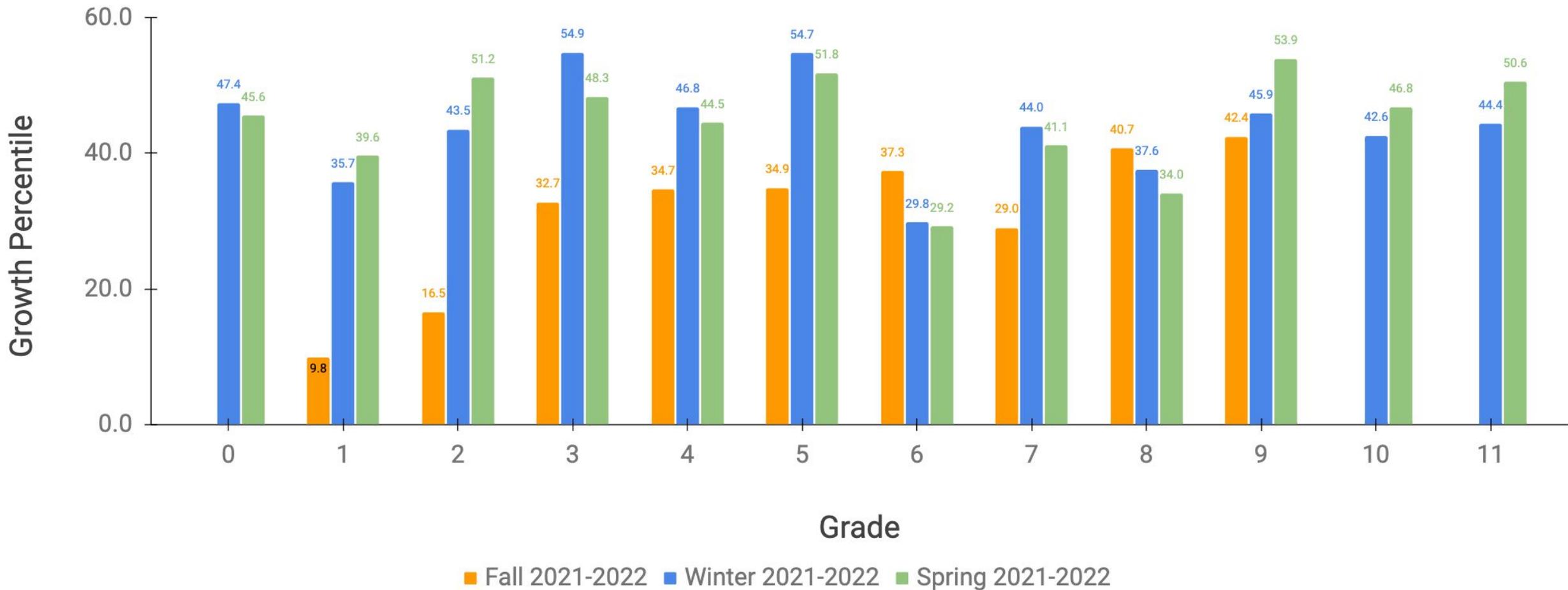
# Math Achievement Assessment

## By *Demographic* – *Male Students* in Grades K-11



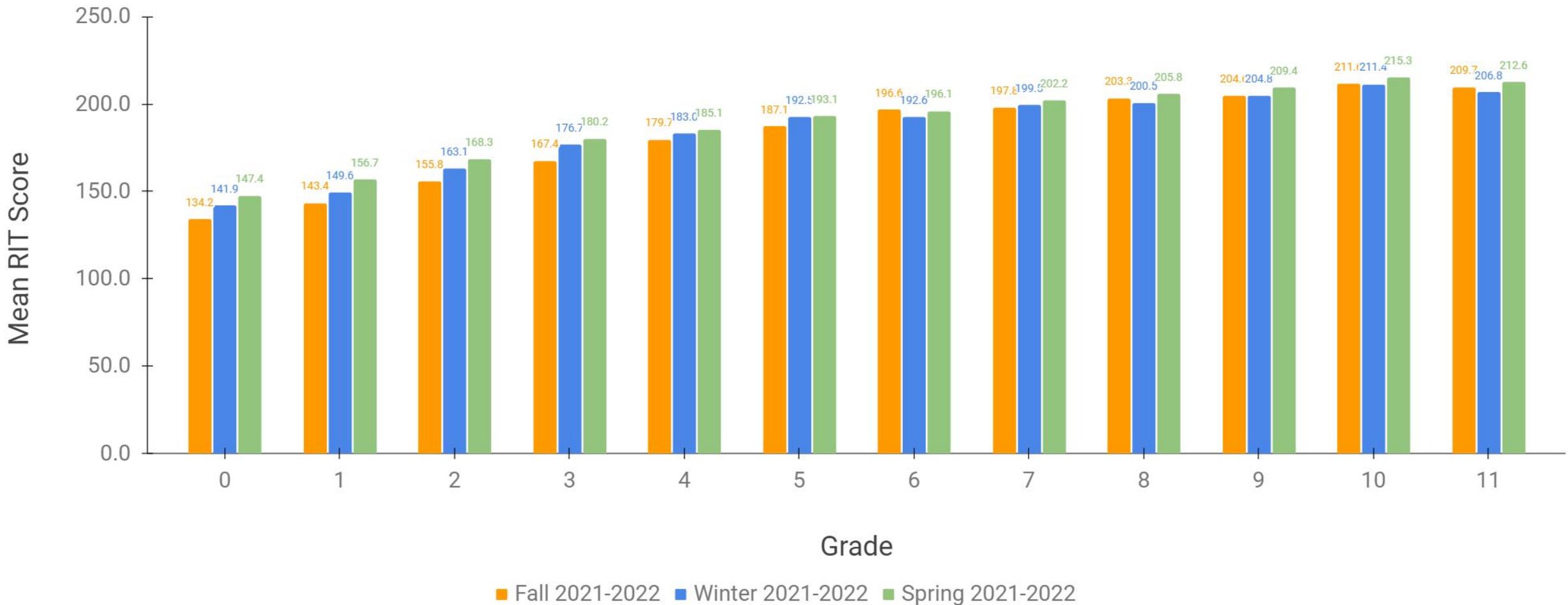
# Math Growth Percentile

## By *Demographic* – *Male Students* in Grades K-11



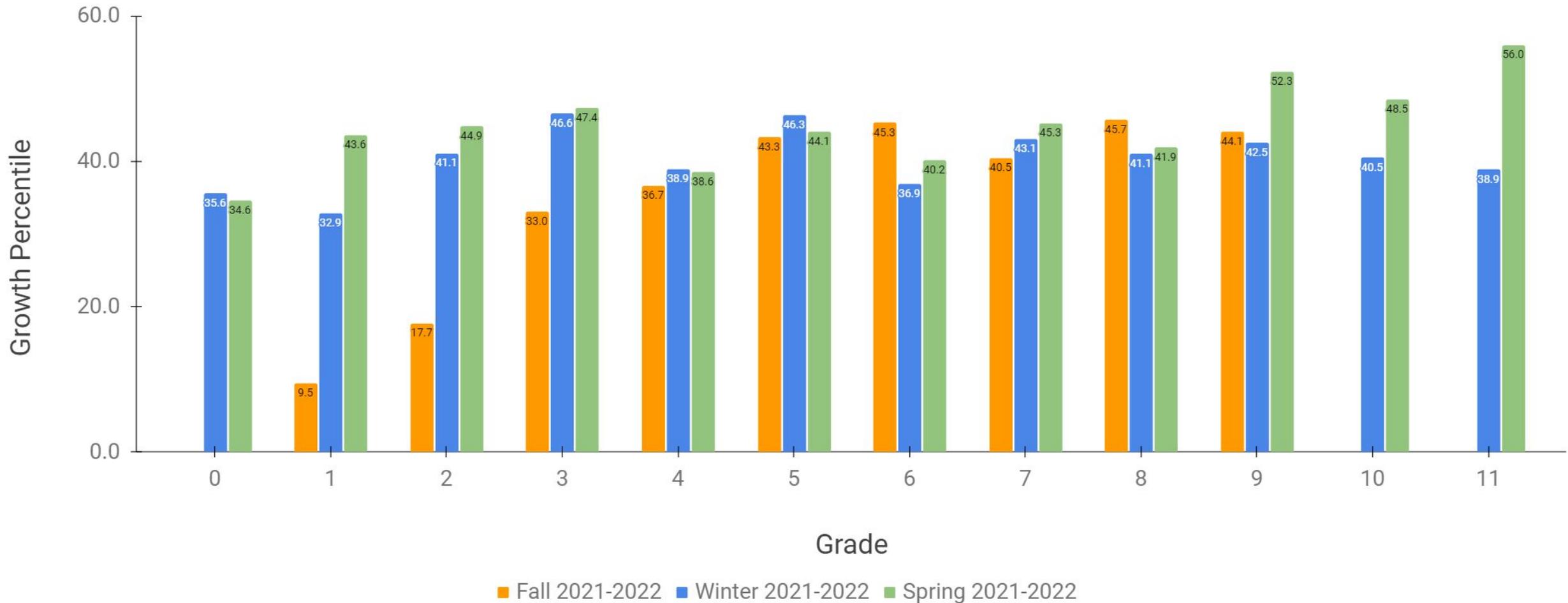
# Reading Achievement Assessment

## By *Demographic – Black Students* in Grades K-11



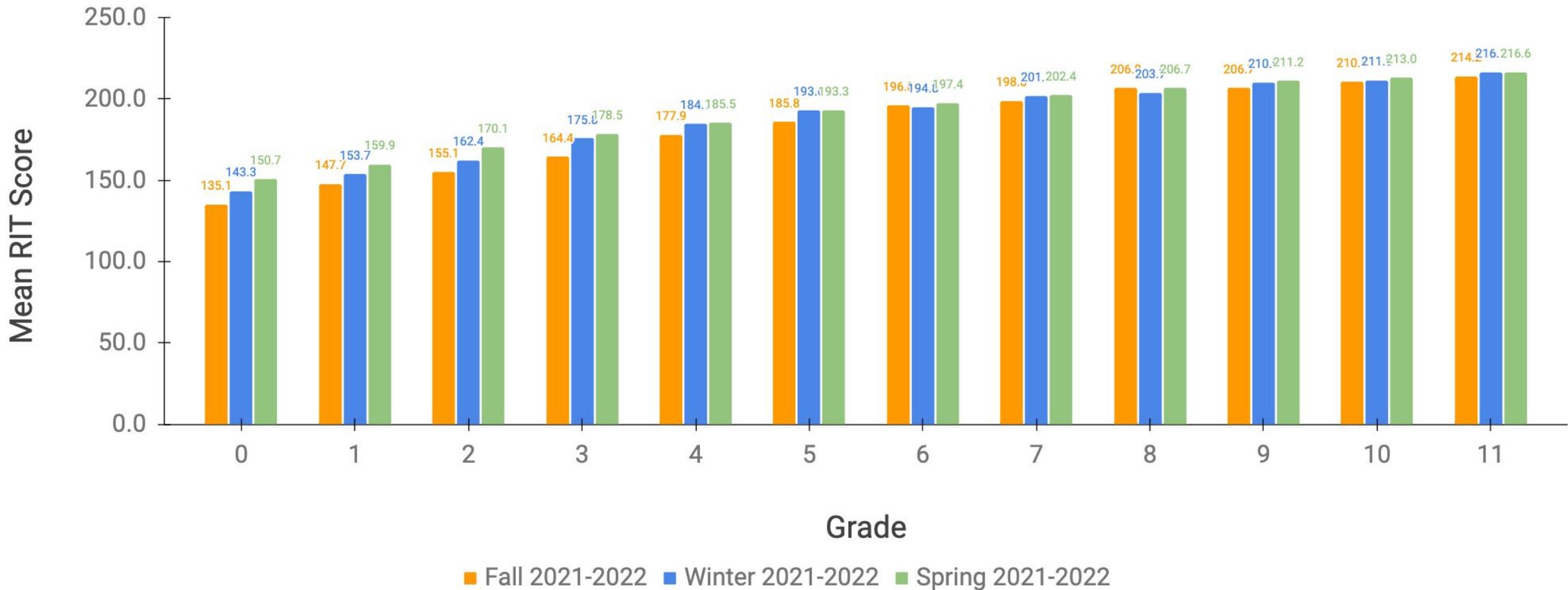
# Reading Growth Percentile

## By *Demographic* – *Black Students* in Grades K-11



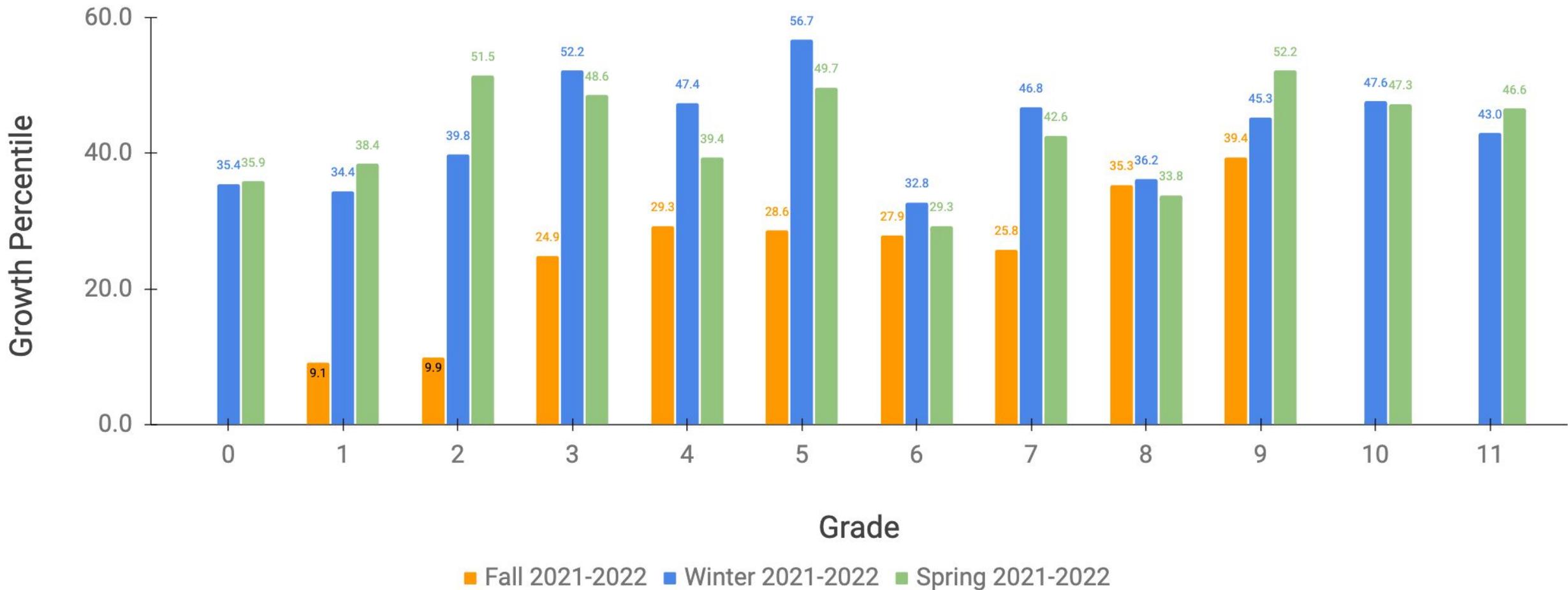
# Math Achievement Assessment

## By *Demographic – Black Students* in Grades K-11



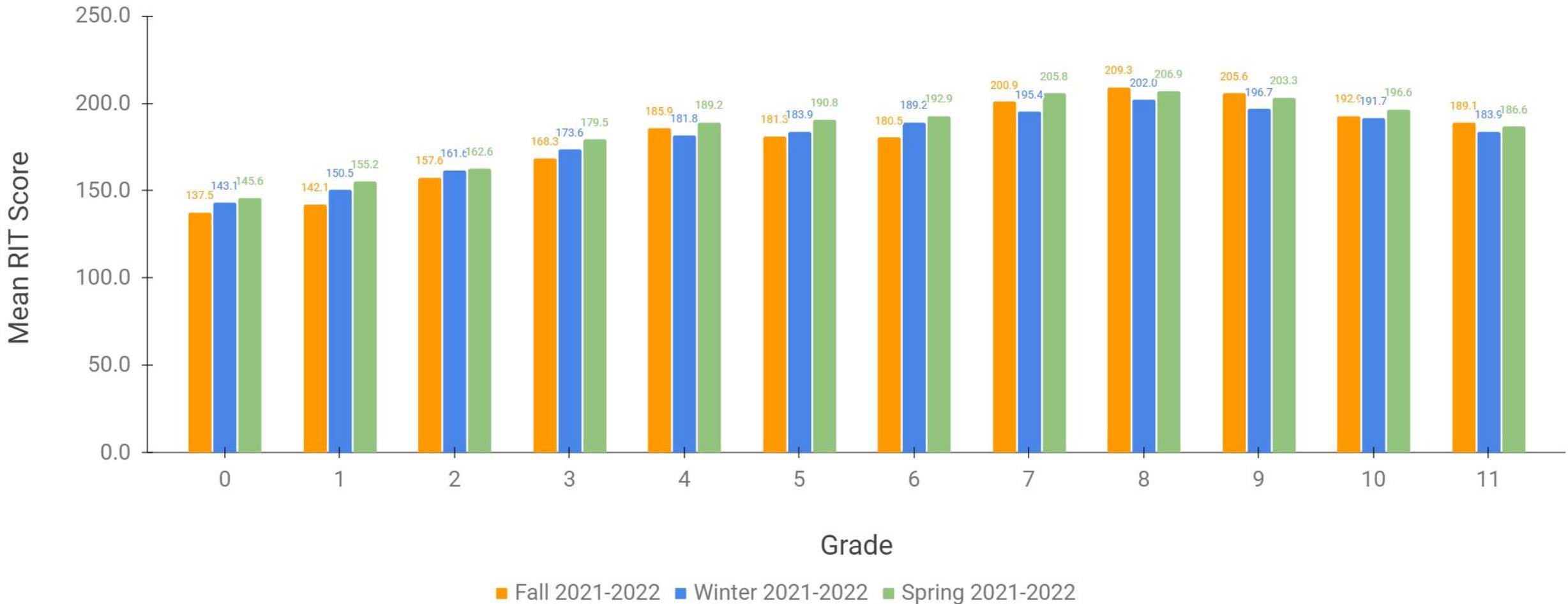
# Math Growth Percentile

## By *Demographic – Black Students* in Grades K-11



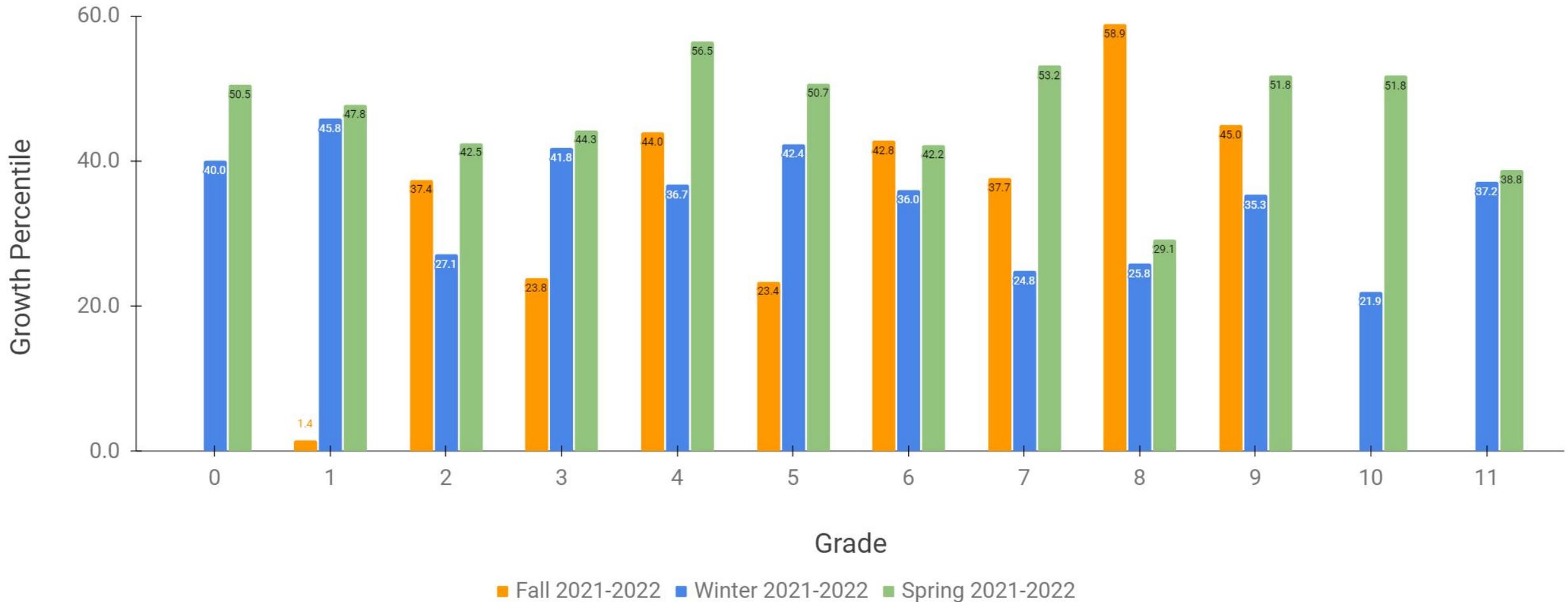
# Reading Achievement Assessment

## By *Demographic* – *LatinX Students* in Grades K-11



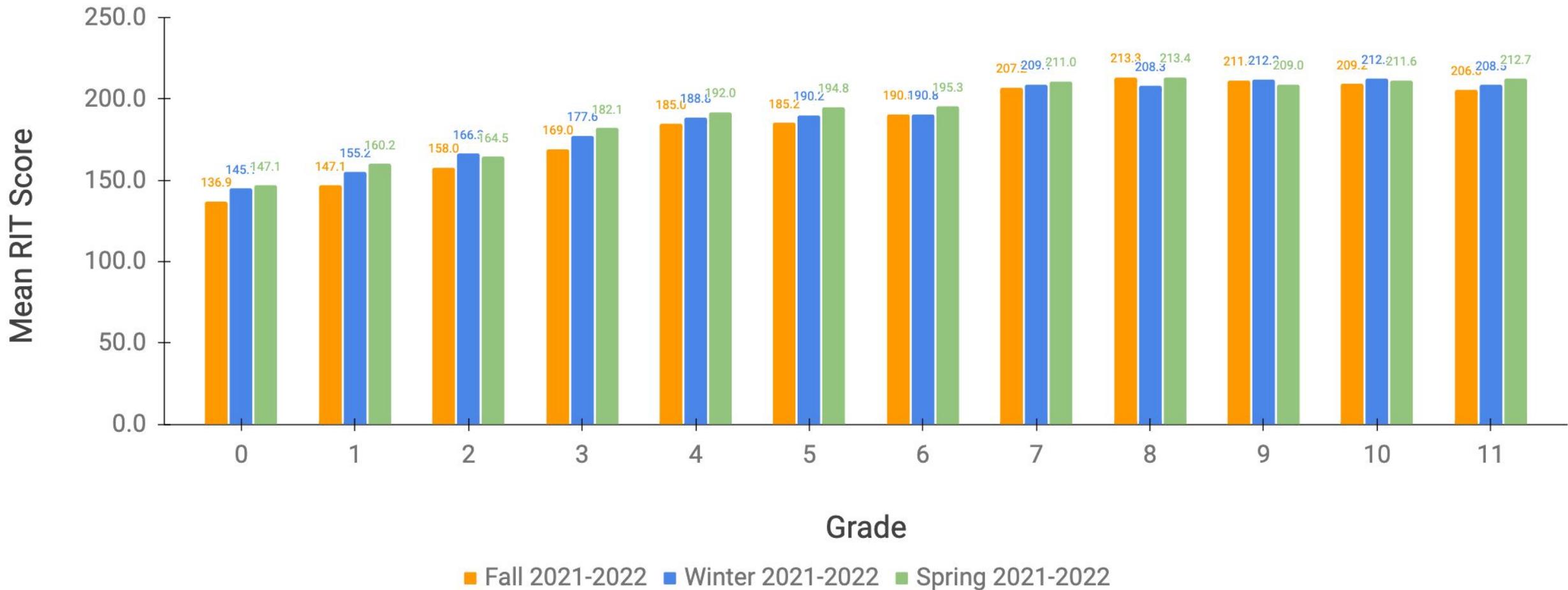
# Reading Growth Percentile

## By *Demographic* – *LatinX Students* in Grades K-11



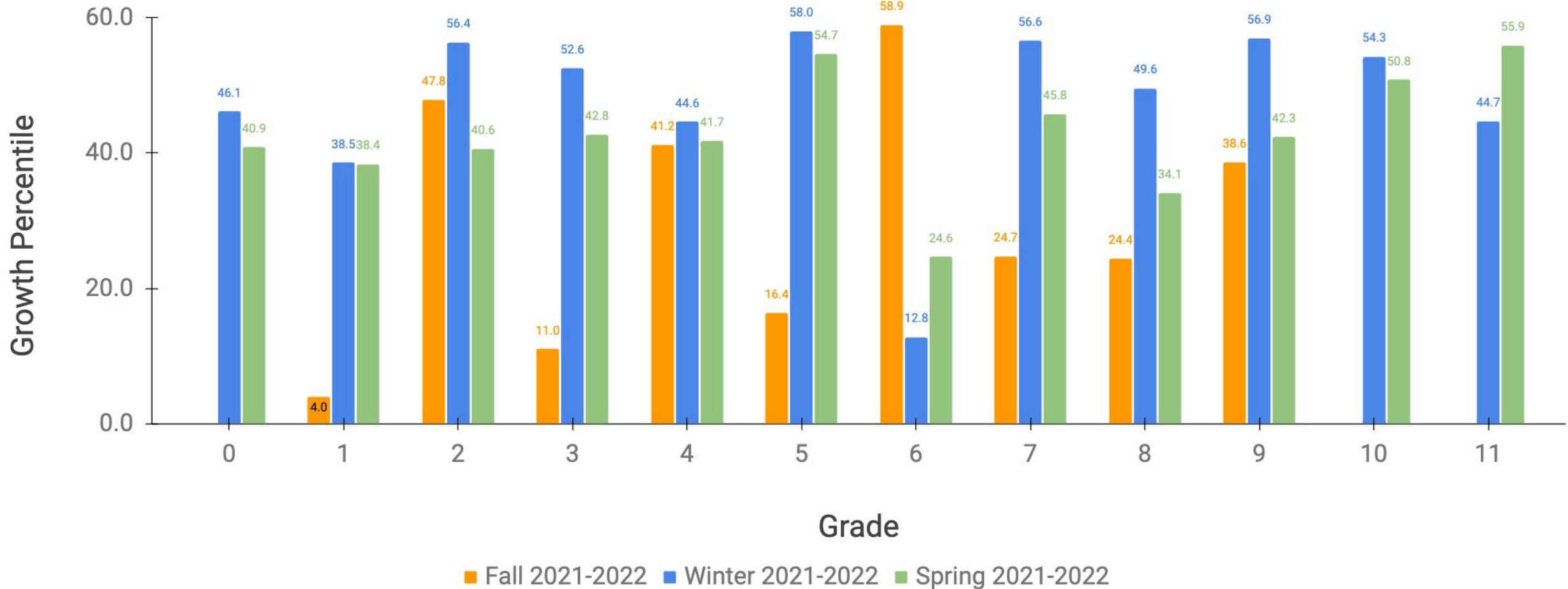
# Math Achievement Assessment

## By *Demographic* – *LatinX Students* in Grades K-11



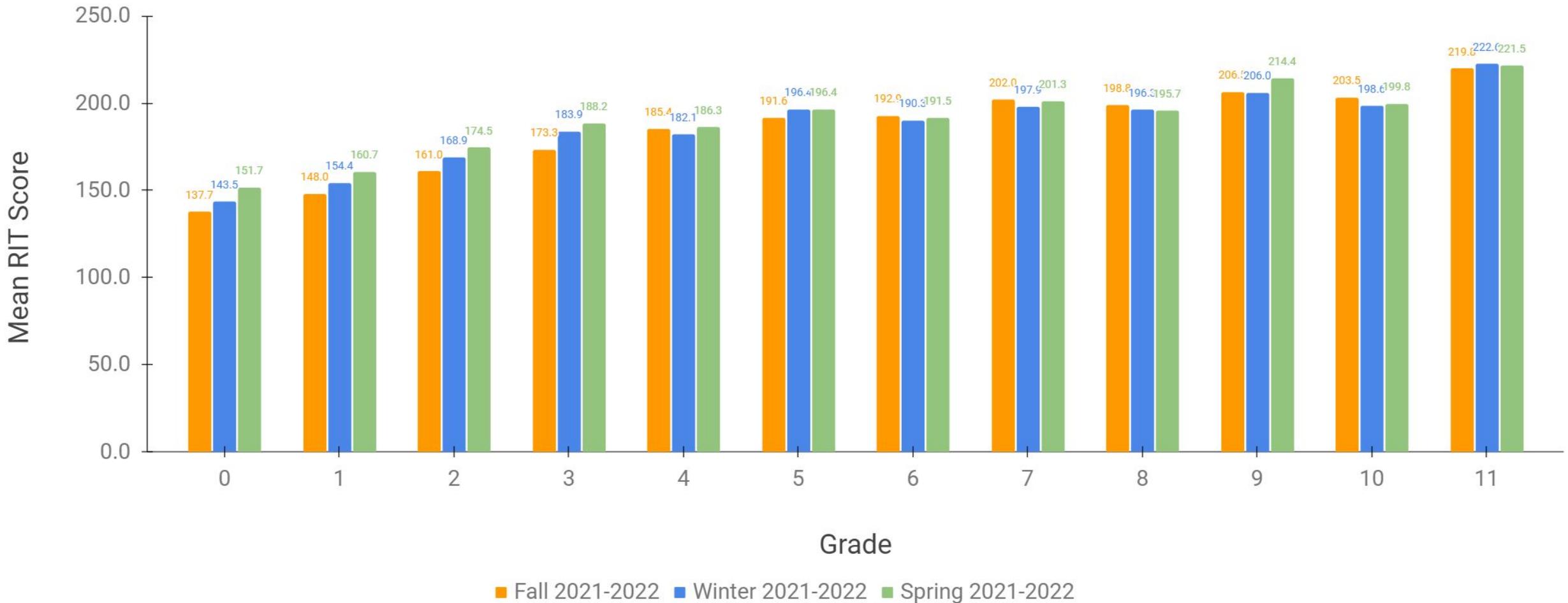
# Math Growth Percentile

## By *Demographic* – *LatinX Students* in Grades K-11



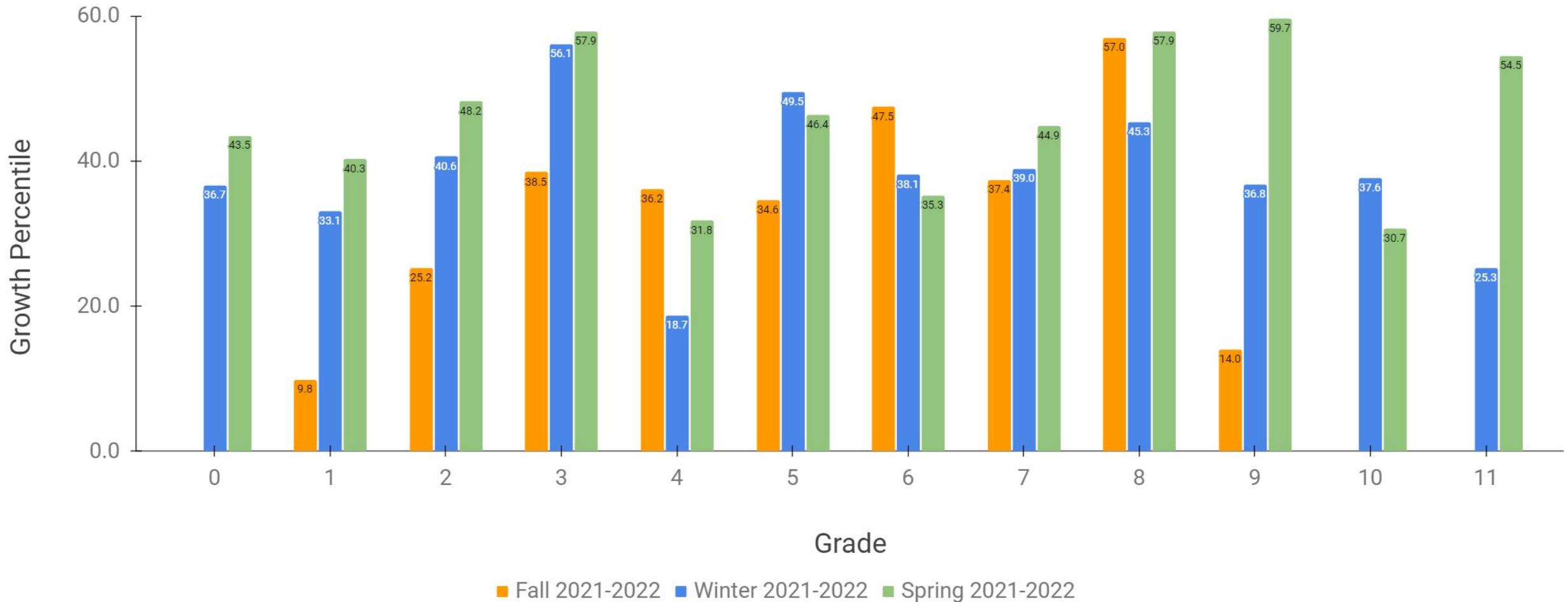
# Reading Achievement Assessment

## By *Demographic – Multi-Racial Students* in Grades K-11



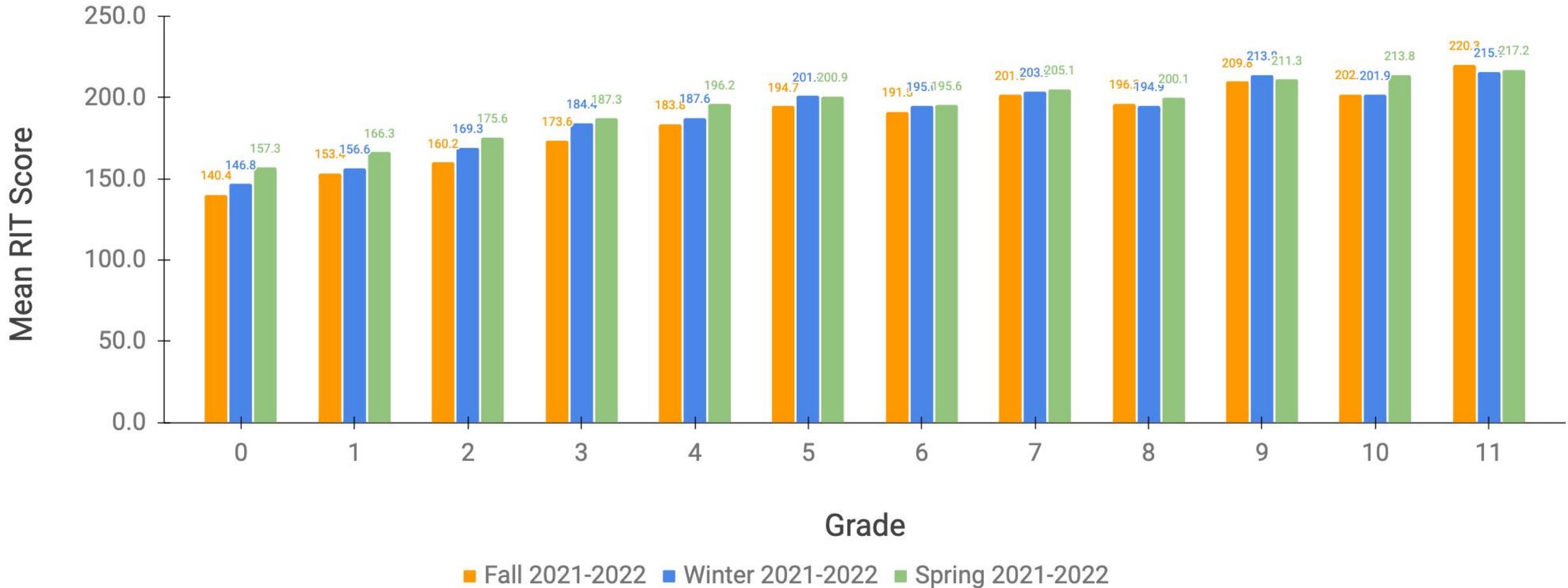
# Reading Growth Percentile

## By *Demographic – Multi-Racial Students* in Grades K-11



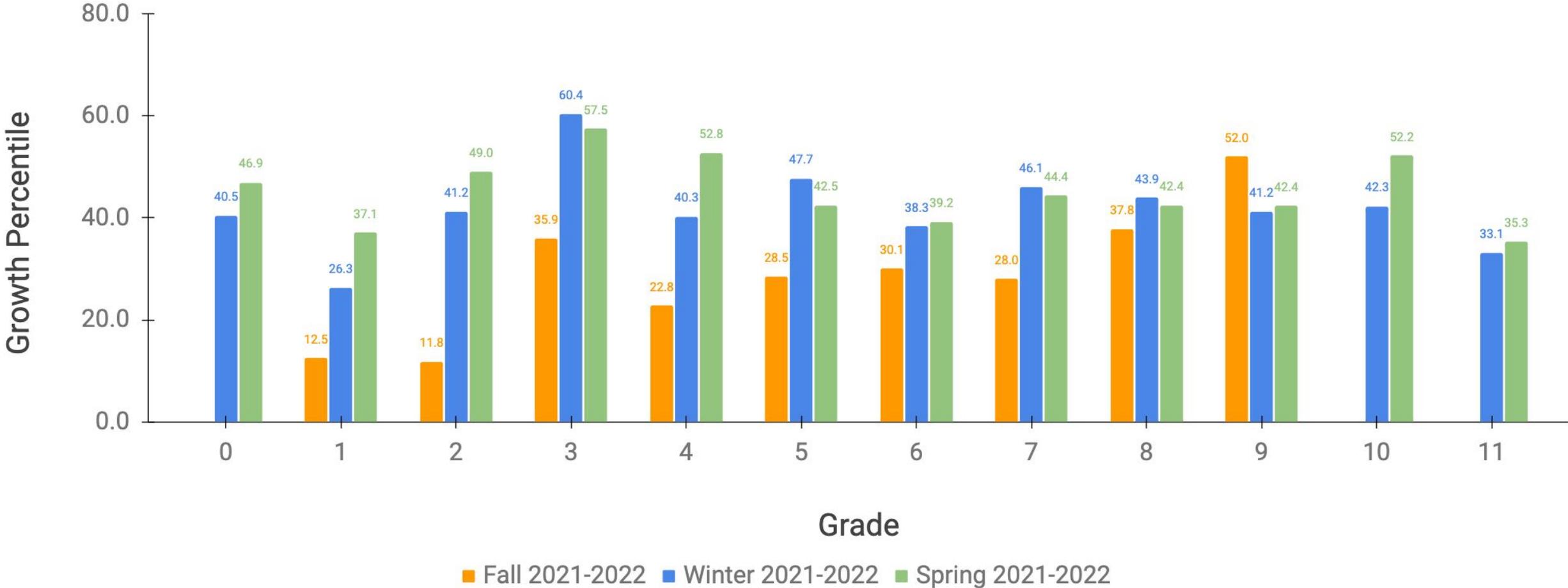
# Math Achievement Assessment

## By *Demographic – Multi-Racial Students* in Grades K-11



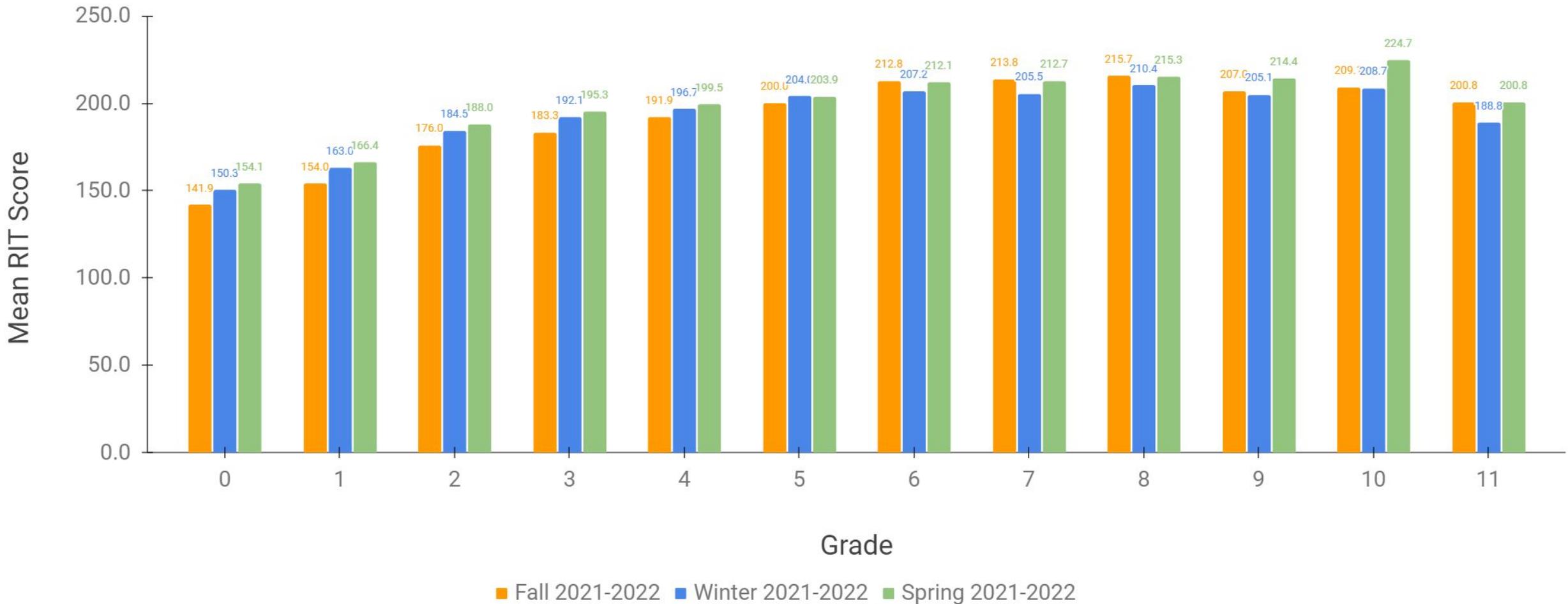
# Math Growth Percentile

## By *Demographic – Multi-Racial Students* in Grades K-11



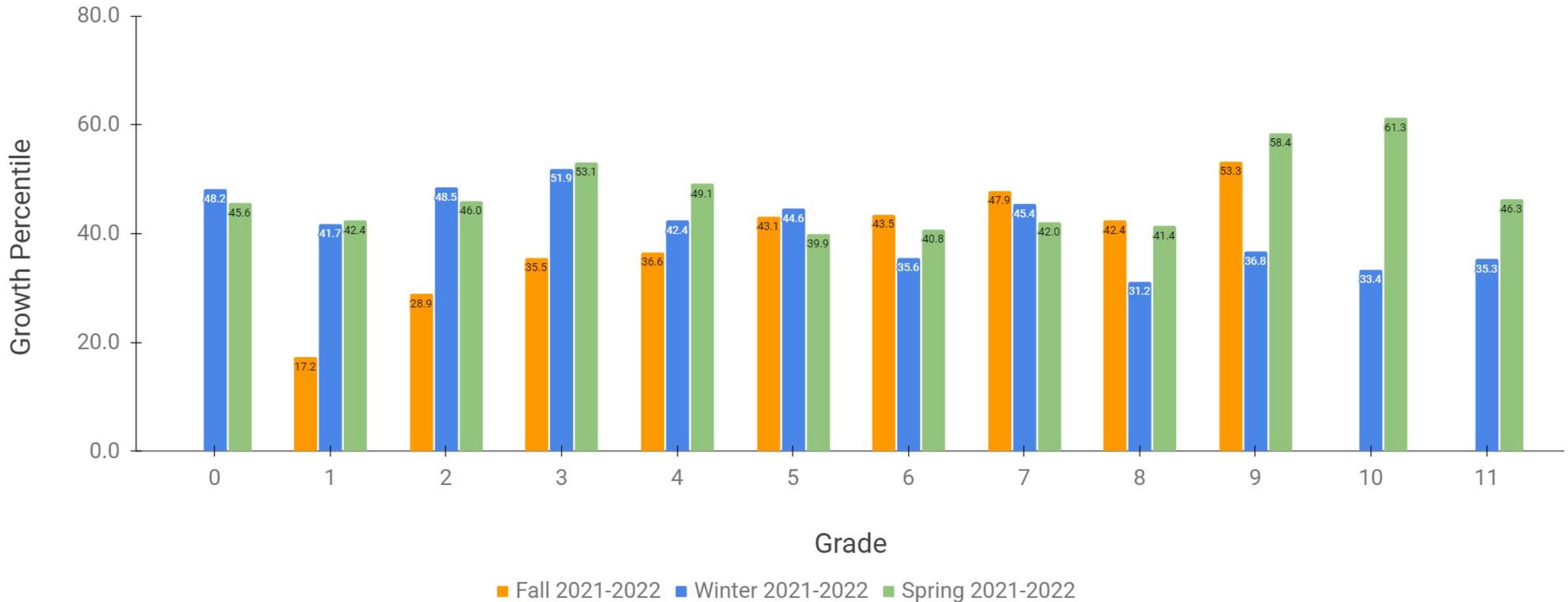
# Reading Achievement Assessment

## By *Demographic* – *White Students* in Grades K-11



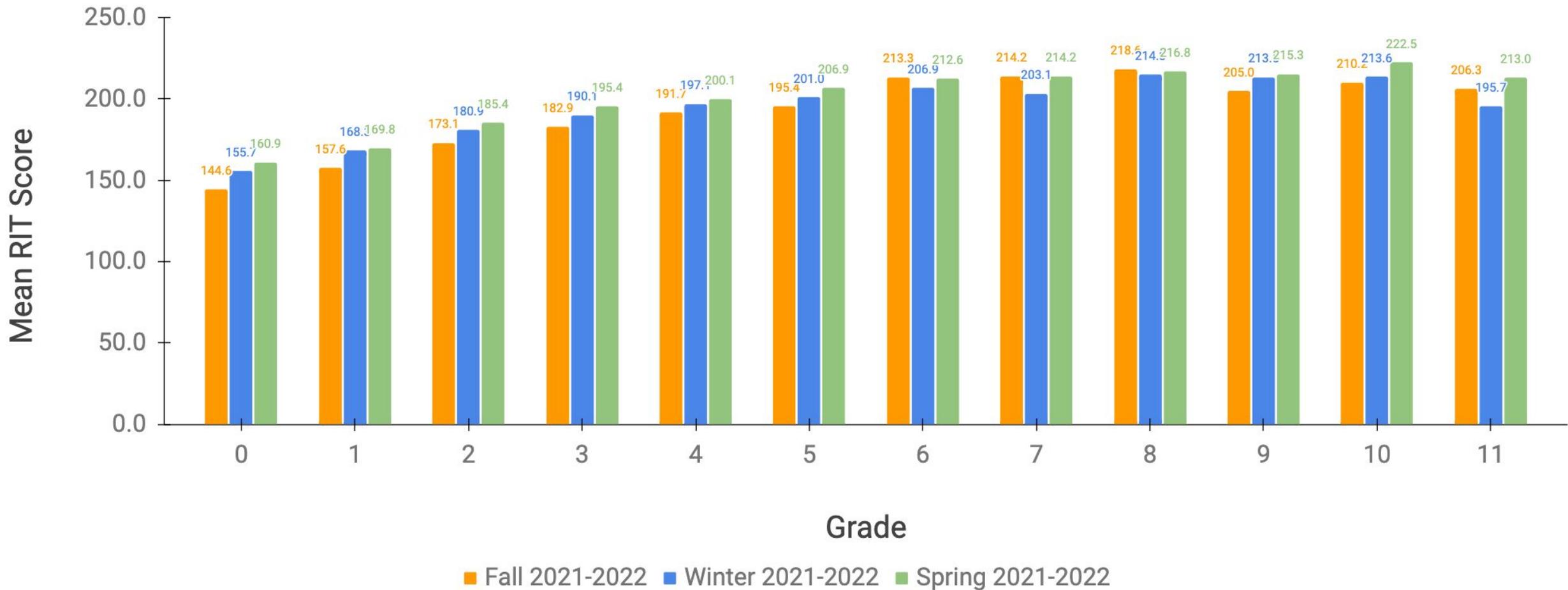
# Reading Growth Percentile

## By *Demographic* – *White Students* in Grades K-11



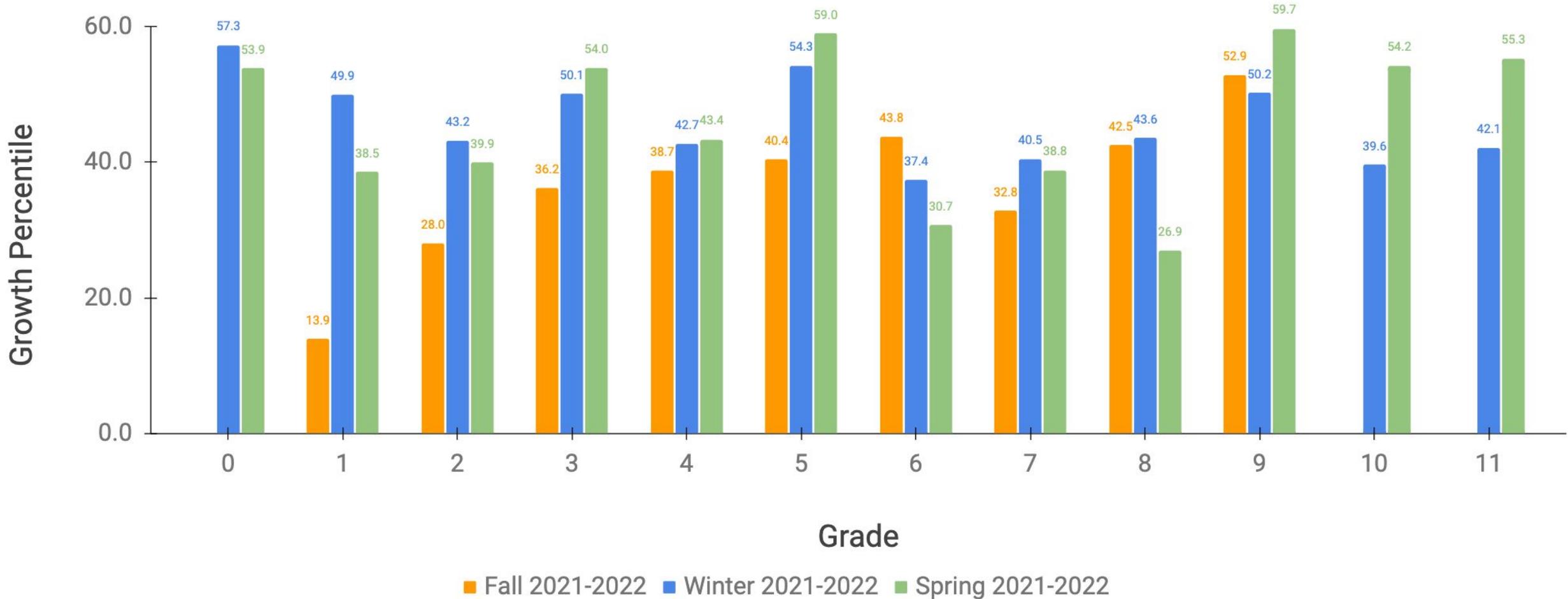
# Math Achievement Assessment

## By *Demographic* – *White Students* in Grades K-11

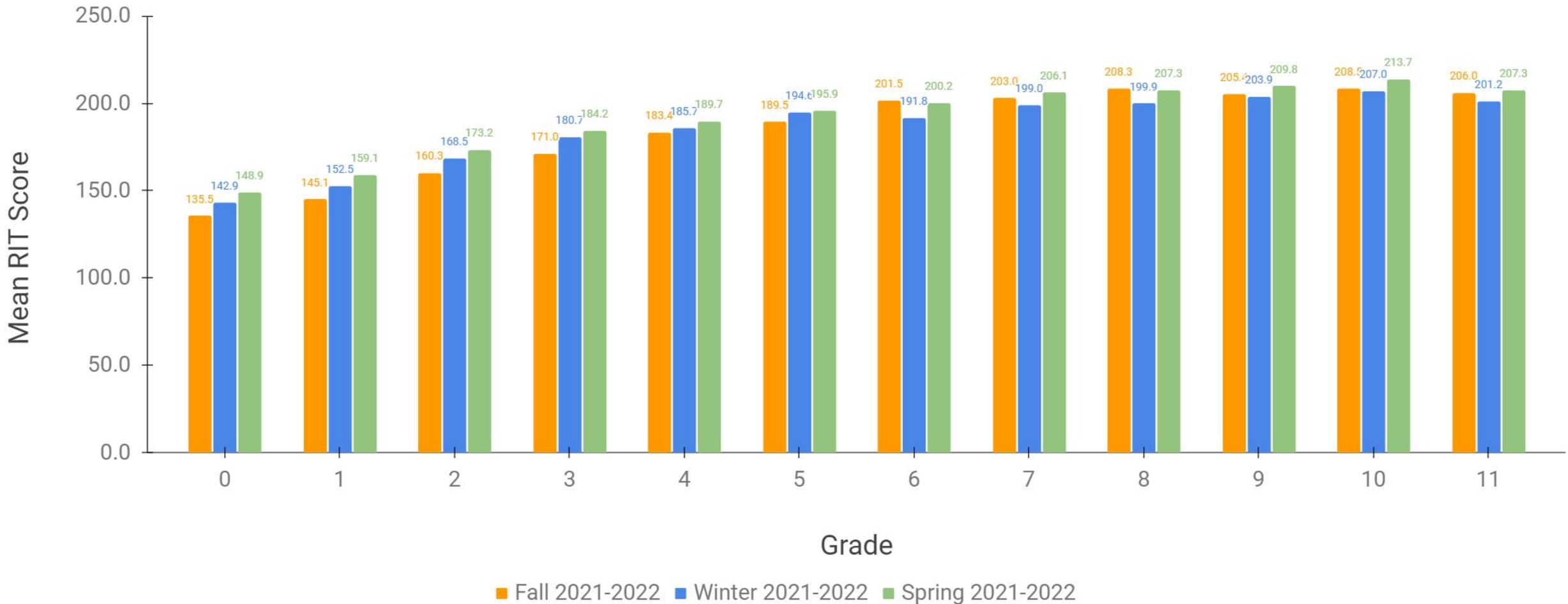


# Math Growth Percentile

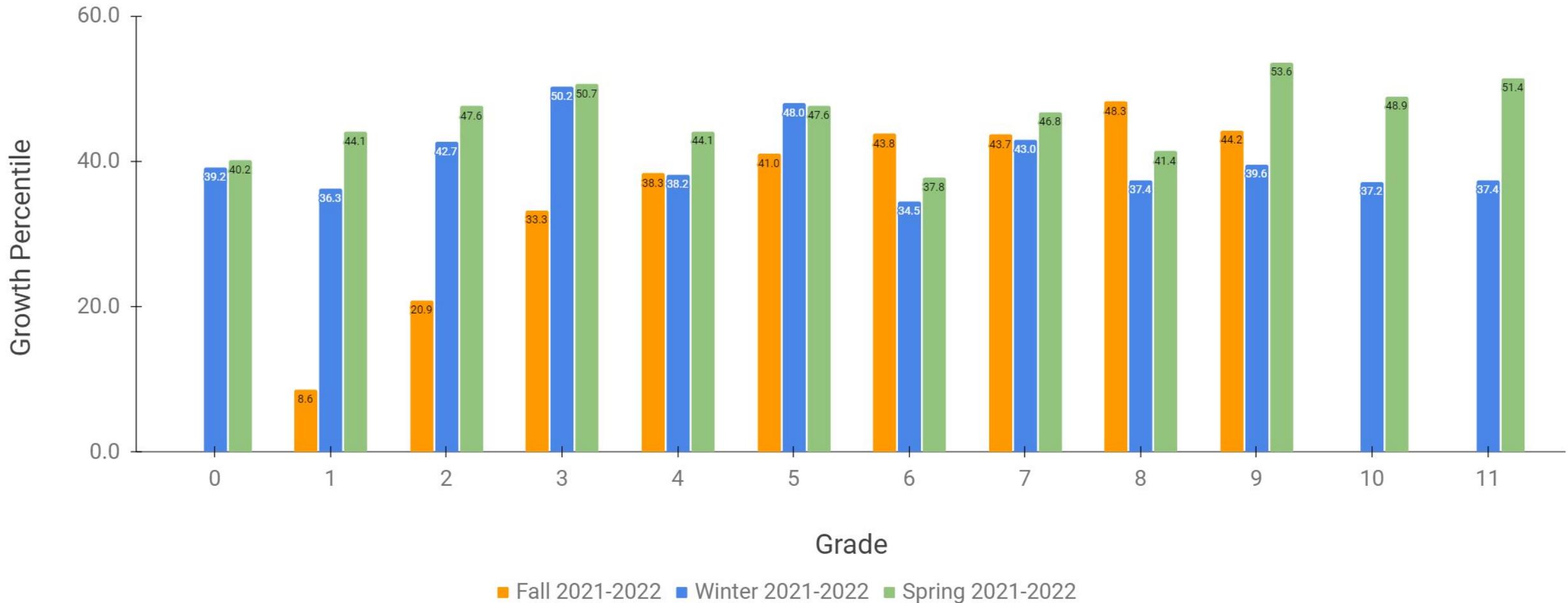
## By *Demographic* – *White Students* in Grades K-11



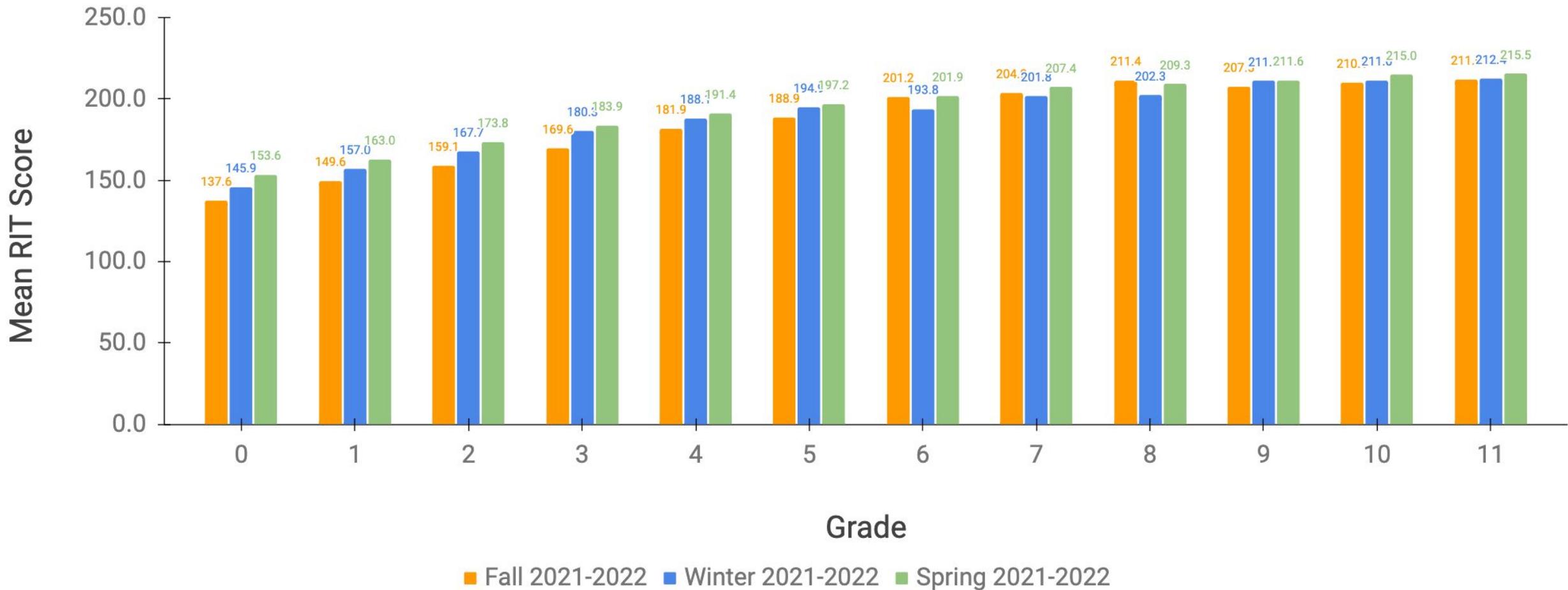
# Reading Achievement Assessment By *Mode of Instruction – In-Person* in Grades K-11



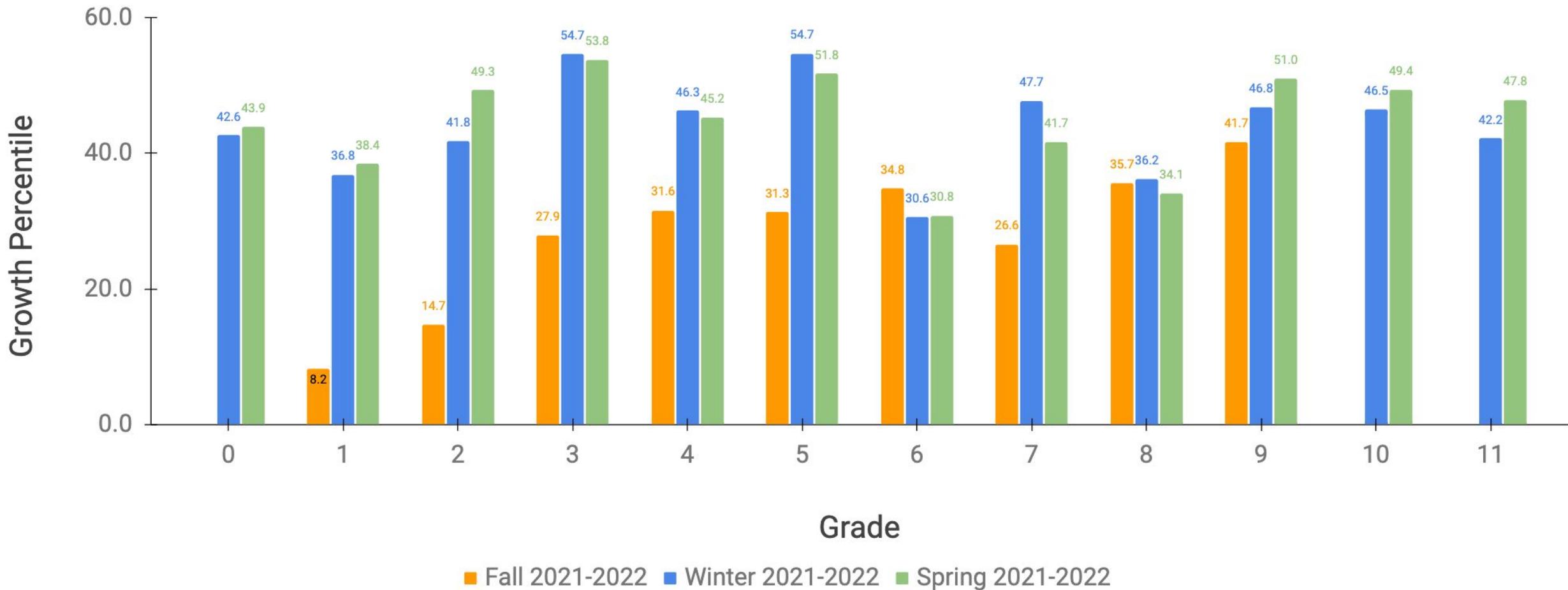
# Reading Growth Percentile By *Mode of Instruction – In-Person* in Grades K-11



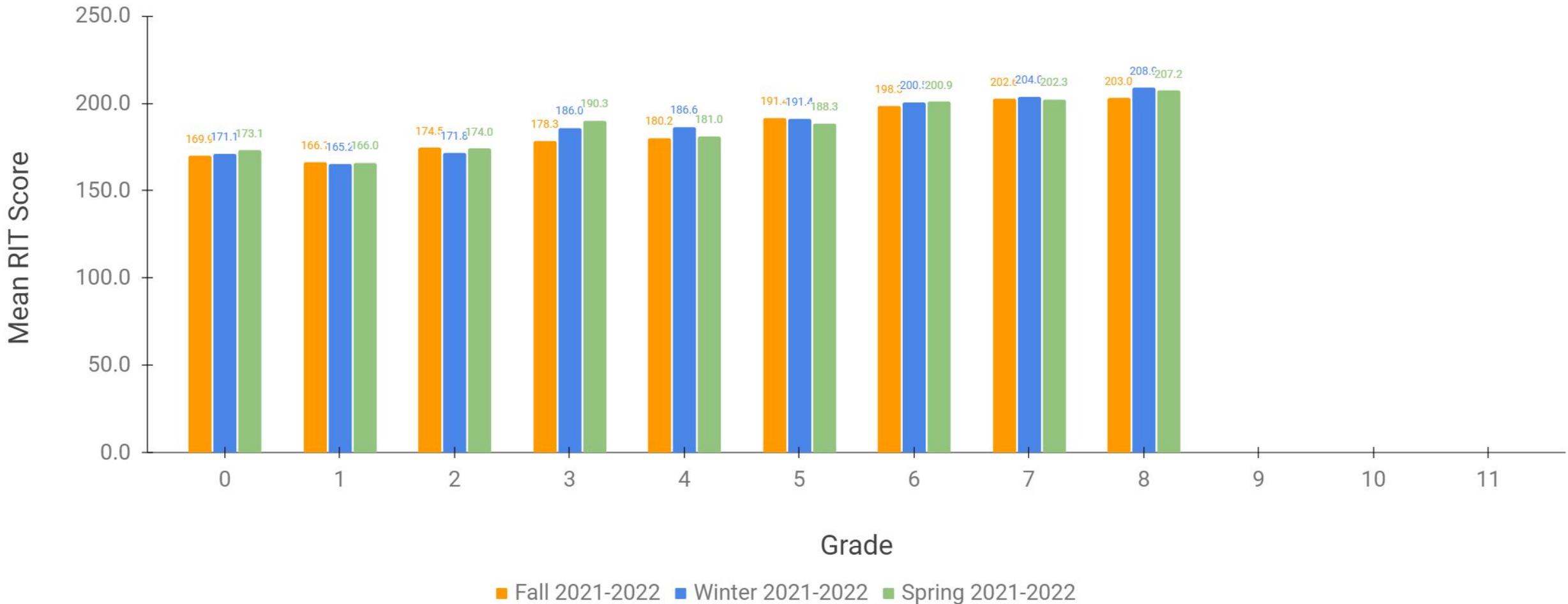
# Math Achievement Assessment By *Mode of Instruction – In-Person* in Grades K-11



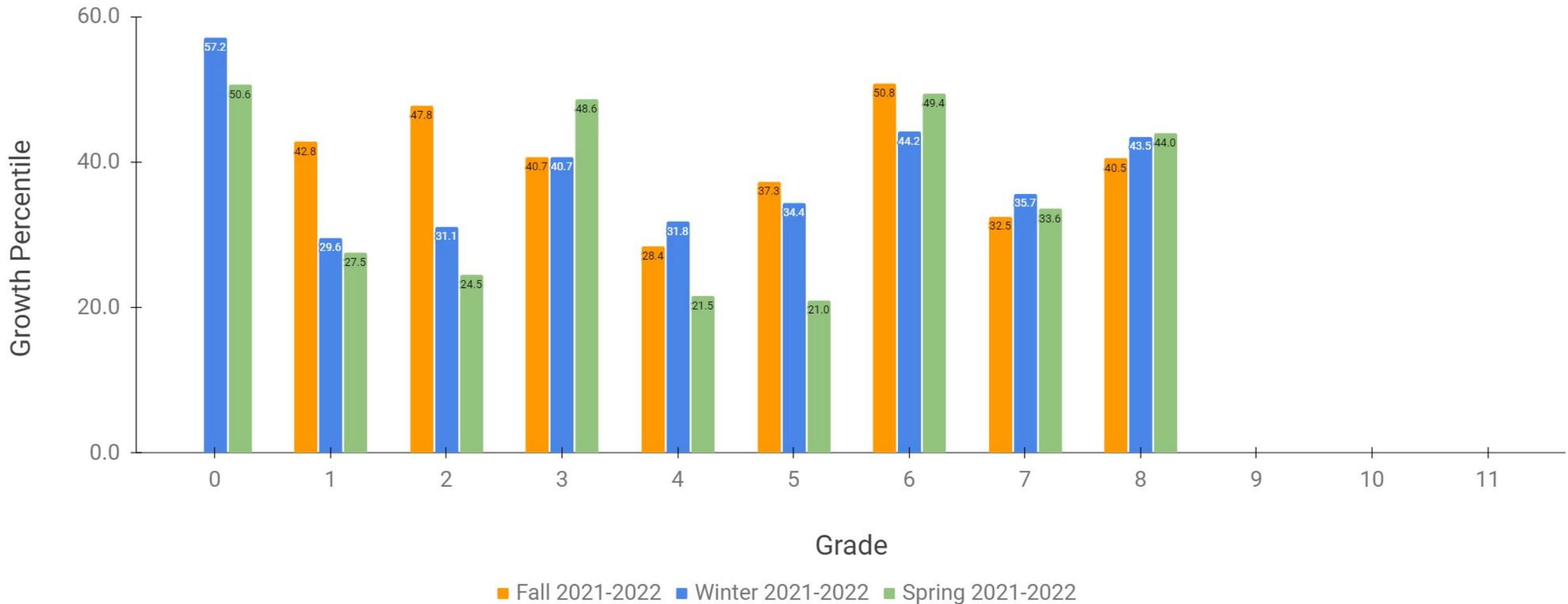
# Math Growth Percentile By *Mode of Instruction – In-Person* in Grades K-11



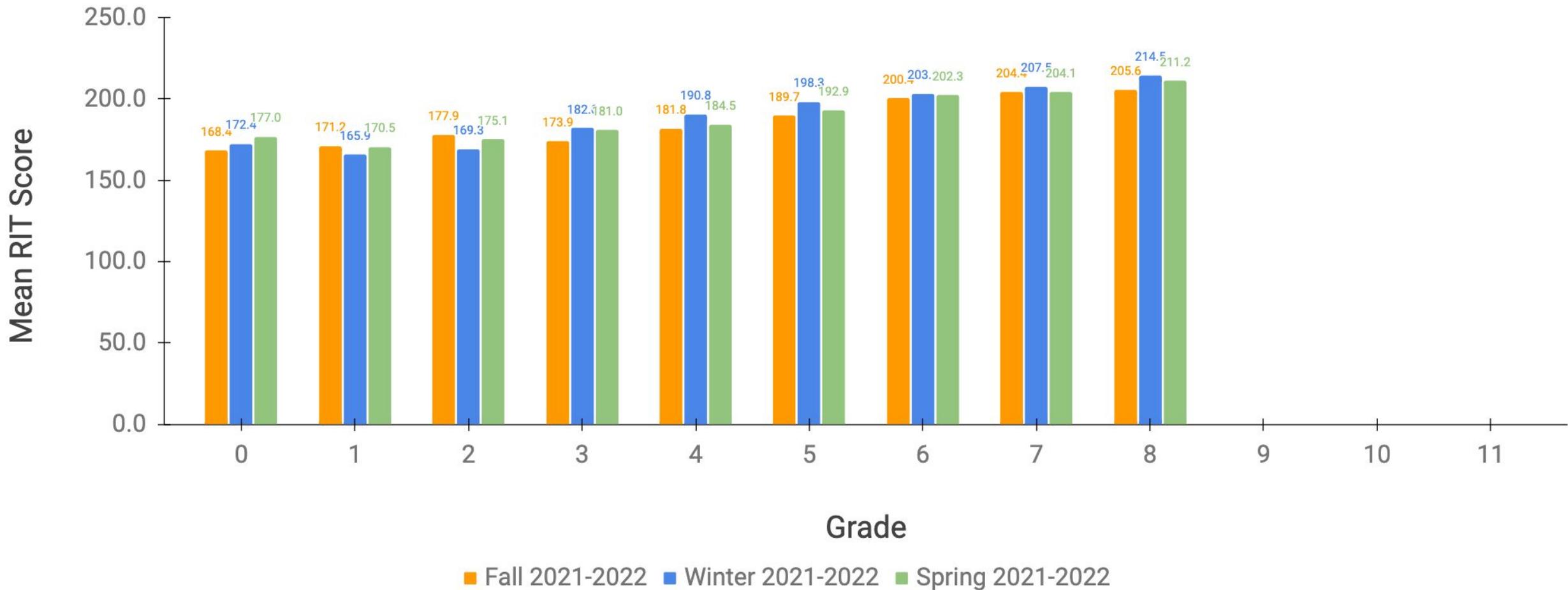
# Reading Achievement Assessment By *Mode of Instruction – Distance Learning* in Grades K-8



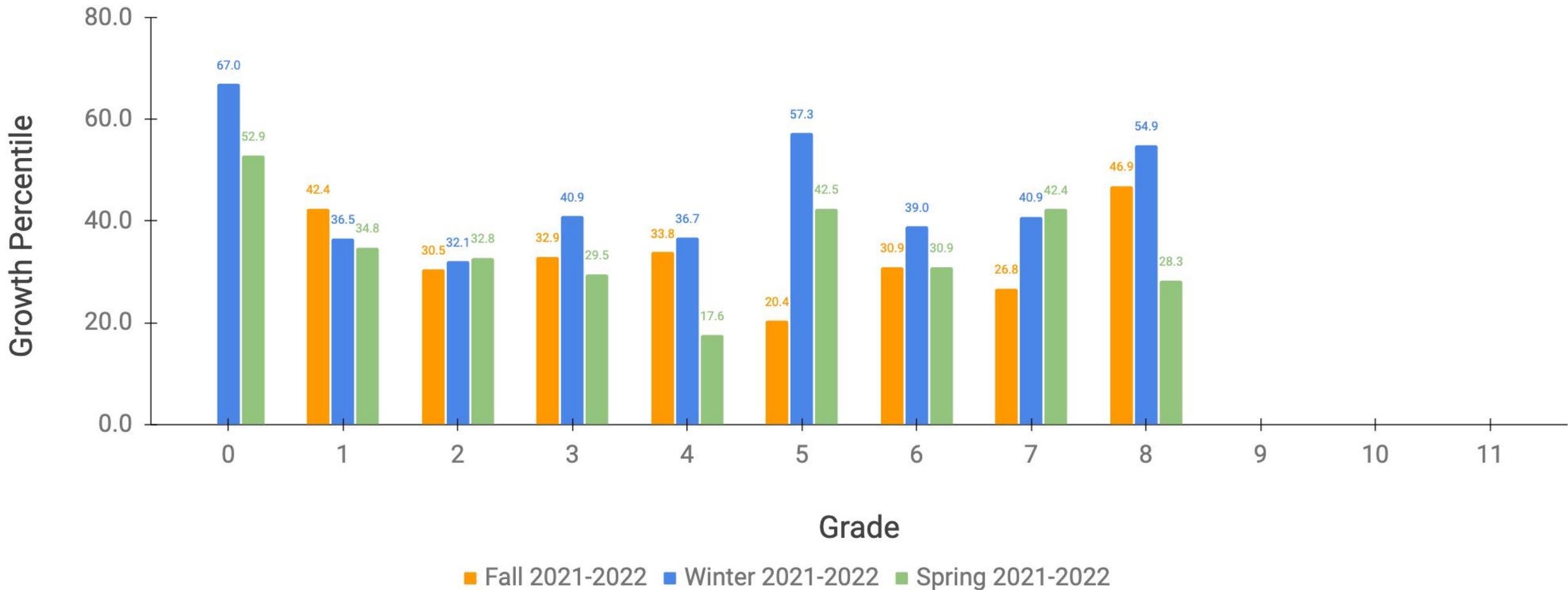
# Reading Growth Percentile By *Mode of Instruction – Distance Learning* in Grades K-8



# Math Achievement Assessment By *Mode of Instruction – Distance Learning* in Grades K-8



# Math Growth Percentile By *Mode of Instruction – Distance Learning* in Grades K-8

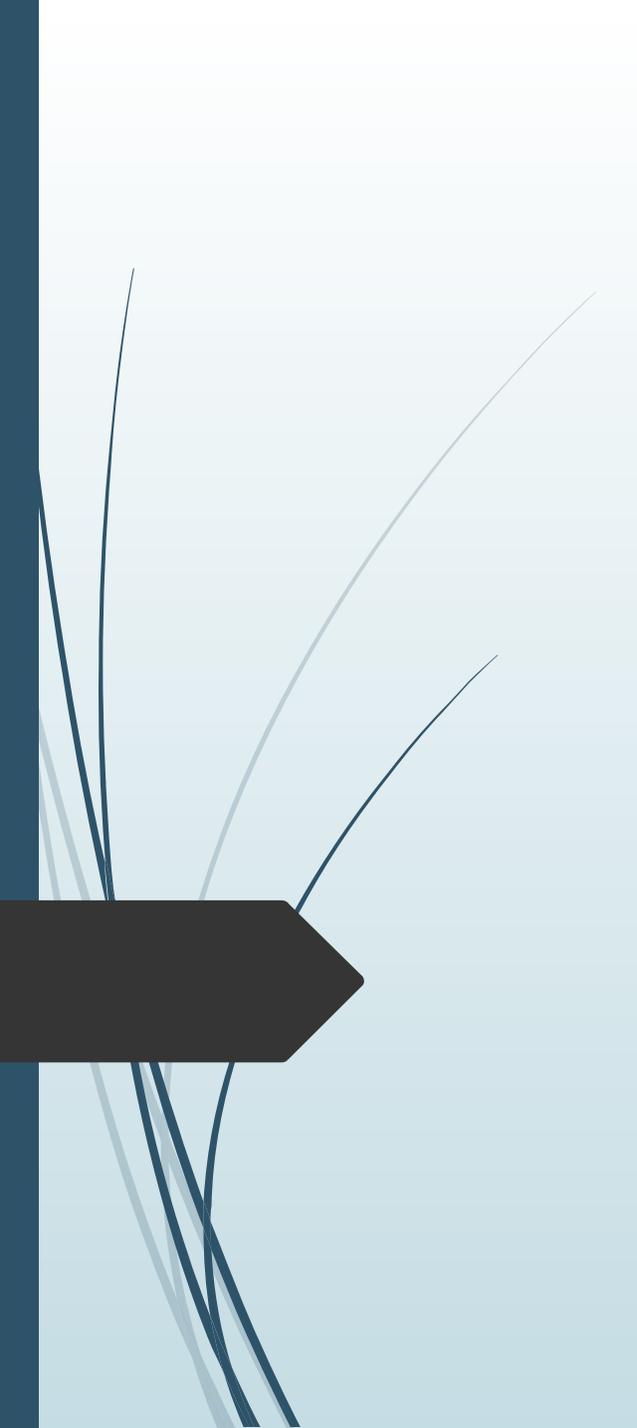


# Grades 9-11 Students Progress

As we reflect on the preliminary fall to winter growth data, we notice that the reading and math growth for our high school students, even as the pandemic continues, and even as our students and teachers are experiencing social-emotional trauma, their academic growth continues at or almost at the level of pre-pandemic national growth norms. This speaks highly for the quality and dedication of our teachers, and for the academic engagement of our students.

As a point of reference, the Michigan Department of Education (MDE) uses student growth percentiles (SGP) from their annual M-STEP and MI-Access test to evaluate instructional effectiveness. The MDE cut scores for the ranges of effectiveness ratings are below 20th percentile is ineffective, between 20th and 40th percentiles is minimally effective, between 40th and 60th percentile is effective, and above 60th percentile is highly effective. NWEA growth percentiles are calculated using the same methodology as the MDE student growth percentiles, so the measurements are comparable. While MDE scales SGP each year, NWEA calculated their growth norms from pre-pandemic data.

***What Questions Might You Have?***



# YCS Mask Survey June 2022



**On May 2, a Masking Survey was sent to staff, students, parents, and community through the District Newsletter. We asked that people respond by May 9th at 5:00 p.m. We had 299 respondents to our staff and student survey. We had 119 respondents to the parents and community survey. We resent the survey and closed it on June 3rd.**

**(142 parents/community and 396 staff/students)**

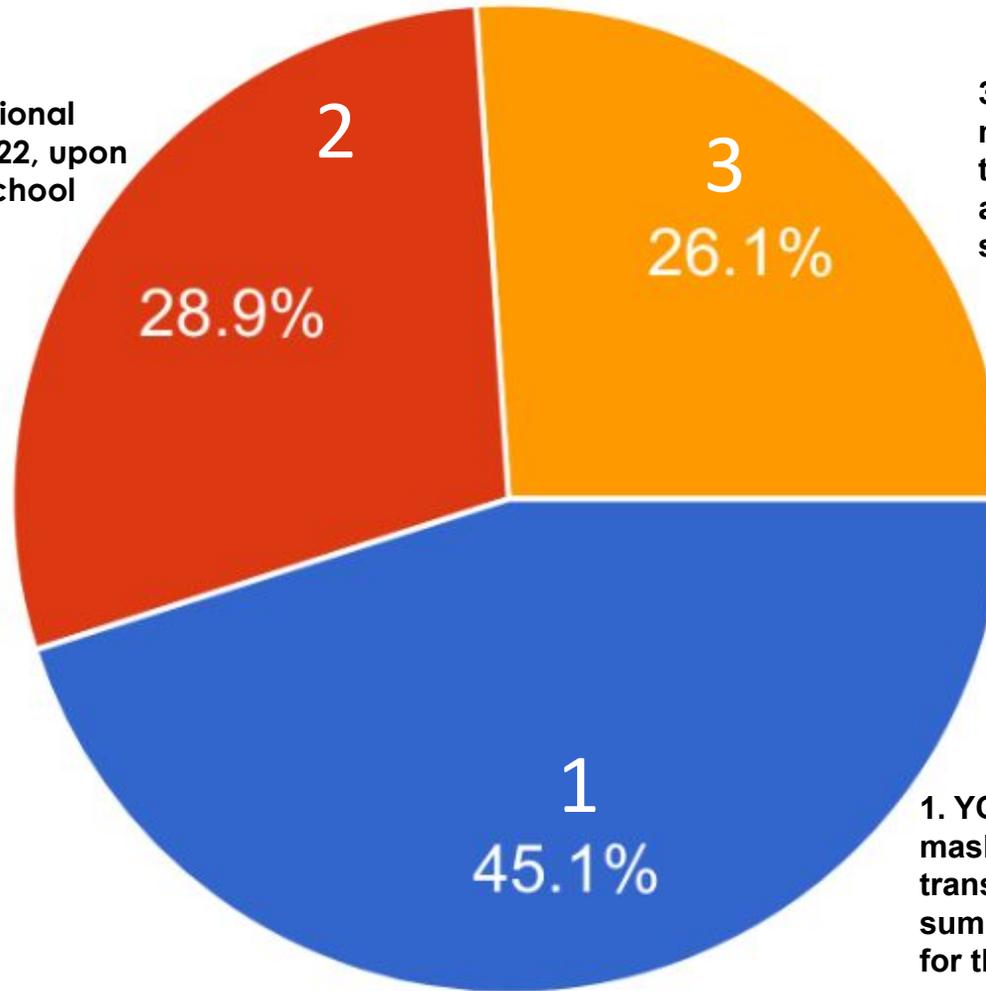
# YCS Masking Survey – Parents and Community

Choose one of the following statements: These statements would be true for buildings and include transportation.

- ? 1. YCS should continue to **require masking** in all buildings and transportation for the 2021-22 summer programs and reevaluate for the 2022-2023 school year. **45.1%**
  
- ? 2. YCS should begin **optional masking** on June 13, 2022, upon the completion of the school year. **28.9%**
  
- ? 3. YCS should begin **optional masking** on June 13, 2022, upon the completion of the school year and reevaluate for the 2022-2023 school year. **26.1%**

**Therefore, 55% of respondents would like mask optional beginning 6/13/2022.**

**2. YCS should begin optional masking on June 13, 2022, upon the completion of the school year.**



**3. YCS should begin optional masking on June 13, 2022, upon the completion of the school year and reevaluate for the 2022-2023 school year.**

**1. YCS should continue to require masking in all buildings and transportation for the 2021-22 summer programs and reevaluate for the 2022-2023 school year.**

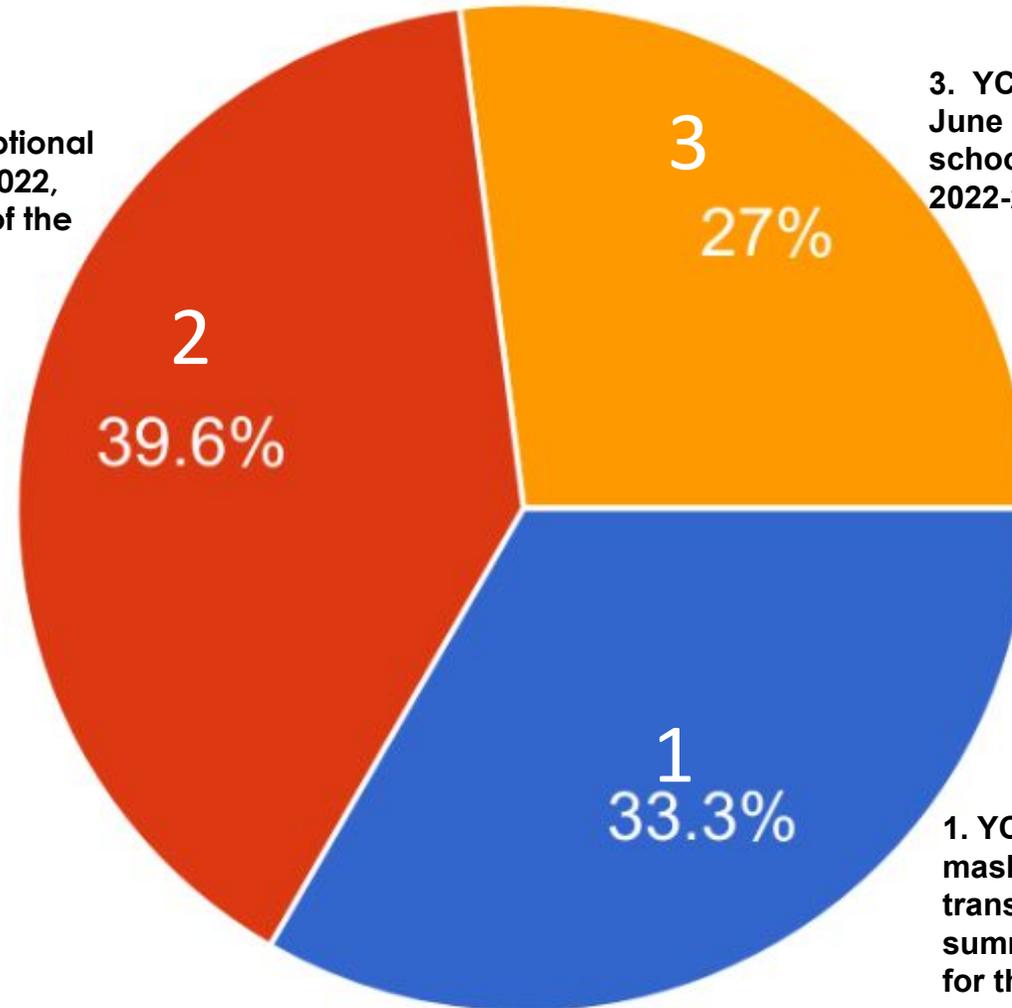
# YCS Masking Survey – Staff and Students

Choose one of the following statements: These statements would be true for buildings and include transportation.

- ? 1. YCS should continue to **require masking** in all buildings and transportation for the 2021-22 summer programs and reevaluate for the 2022-2023 school year. **33.3%**
- ? 2. YCS should begin **optional masking** on June 13, 2022, upon the completion of the school year. **39.6%**
- ? 3. YCS should begin **optional masking** on June 13, 2022, upon the completion of the school year and reevaluate for the 2022-2023 school year. **27.0%**

**The results indicate that 66% of respondents would like mask optional.**

**2. YCS should begin optional masking on June 13, 2022, upon the completion of the school year.**



**3. YCS should begin optional masking on June 13, 2022, upon the completion of the school year and reevaluate for the 2022-2023 school year.**

**1. YCS should continue to require masking in all buildings and transportation for the 2021-22 summer programs and reevaluate for the 2022-2023 school year.**

A decorative graphic on the left side of the slide. It features a dark blue vertical bar on the far left. A black arrow points to the right from the top of this bar. Below the arrow, several thin, light blue lines curve upwards and to the right, overlapping each other.

## What does all this data mean?

**Ypsilanti Community Schools Administration recommends optional masking beginning June 13, 2022.**

**YCS will follow the masking requirements of the WCHD for instances that require mandatory masking.**



**What Questions Might You Have?**

## **REGULAR MEETING (Tuesday, May 17, 2022)**

*Generated by Julie Haines on Thursday, May 19, 2022*

### **Members present**

Dr Celeste Hawkins, Gillian Ream Gainsley, Sharon Lee, Meredith Schindler, Yvonne Fields, Maria Goodrich, Jeanice Townsend

### **Meeting called to order at 5:34 PM**

1. CALL TO ORDER & ROLL CALL OF BOARD MEMBERS PRESENT: Dr. Celeste Hawkins, Board President

Action: A. Roll Call of Board of Education Members

2. PLEDGE OF ALLEGIANCE: Dr. Celeste Hawkins, Board President

3. ACHIEVEMENTS, AWARDS & RECOGNITION

Information, Recognition: A. Beatty Early Learning Center Points of Pride

The YCS Board of Education is reinstating a practice that has been on hold since the start of the pandemic: the reading of our school's points of pride. Today's school is Beatty Early Learning Center.

Click [here](#) to view the Beatty Points of Pride.

4. ACCEPTANCE OF AGENDA

Action: A. Acceptance of Agenda

... MOVE THAT the Board of Education accept the agenda, as presented.

Motion by Sharon Lee, second by Meredith Schindler.

Final Resolution: Motion Carries

Aye: Dr Celeste Hawkins, Gillian Ream Gainsley, Sharon Lee, Meredith Schindler, Yvonne Fields, Maria Goodrich, Jeanice Townsend

5. PUBLIC COMMENTS #1

Information: A. Guidelines for Public Comment

Public Comment Protocol | Pursuant to Board of Education Policy 0167.3

\*The Board recognizes the value of public comment on educational issues and the importance of allowing members of the public to express their view.

\*Please limit statements to three (3) minutes duration.

\*Participants shall direct all comments to the Board and not to staff or other participants; no person may address or question Board members individually.

\*Remarks shall be made in a respectful and professional manner.

No public comments.

6. CONSENT AGENDA

Action (Consent), Minutes, Report: A. Consent Agenda

Resolution: ... MOVE THAT the Board of Education approve the: 1) March 14, 2022, Regular Board Meeting Minutes 2) Personnel matters as per the presented list dated 4/7/22; New Hires.

... MOVE THAT the Board of Education approve the:

1) May 9, 2022, Regular Board Meeting Minutes

2) Personnel matters as per the presented list dated 5/17/22; New Hires.

Motion by Sharon Lee, second by Jeanice Townsend.

Final Resolution: Motion Carries

Aye: Dr Celeste Hawkins, Gillian Ream Gainsley, Sharon Lee, Meredith Schindler, Yvonne Fields, Maria Goodrich, Jeanice Townsend

7. ACTION ITEMS: Business and Finance

Action: A. Acceptance of Applied Imaging 5 Year Contract - Solomon Zheng

Applied Imaging has been our vendor for providing printing support services. They have been a very supportive partner in helping our district manage and maintain our fleet of printers. They are local, timely, and always reachable. In reviewing our contract with them we want to renew our contract but make few adjustments.

Rather than simply updating our fleet as it stands we realize we need to provide additional print options across the district. To both streamline management, reduce excessive print costs, and give better options to our staff we are proposing the following:

Replace all copiers from black and white to color

Implement a fully featured print and release system to better monitor and manage print usage

Reduce the number of smaller machines that broke more often and prove to be not as reliable

This will increase the average monthly cost about \$350 per month to \$7829.50 and is listed as Option 3 in the quote.

Click [here](#) to view the proposal.

...MOVE THAT the Board of Education accept, as presented, the Applied Imaging proposal for the district printing support services averaging \$7829.50 per month.

Motion by Meredith Schindler, second by Yvonne Fields.

Final Resolution: Motion Carries

Aye: Dr Celeste Hawkins, Gillian Ream Gainsley, Sharon Lee, Meredith Schindler, Yvonne Fields, Maria Goodrich, Jeanice Townsend

## 8. BOARD OF EDUCATION WORKSHOP

Workshop began at 6:00 p.m.

Dr. Dorinda Carter-Andrews will continue to work with the YCS Board of Education in their quest for diversity, equity, and inclusion for the district.

Dorinda Carter Andrews, Professor and Chairperson, Department of Teacher Education at Michigan State University's College of Education  
dcarter@msu.edu

Dorinda Carter Andrews is a professor and chairperson of the Department of Teacher Education at Michigan State University where she teaches courses on urban education, critical multiculturalism, and critical race theory. Her research is broadly focused on Black education and racial equity and justice in P-20 learning environments. She utilizes critical racial and Black feminist/womanist frameworks and methodologies to examine issues of race, culture, and power in schools. Dr. Carter Andrews is currently the Principal Investigator for a grant that explores racial equity in school discipline for Black students (funded by the W.T. Grant Foundation and Brady Education Foundation). She also works with school districts, universities, municipalities, corporations, and civic organizations on how to develop and maintain culturally responsive, inclusive, and equitable learning and work environments. She is a former industrial engineer, high school math teacher, and kindergarten teacher and has teaching experience in suburban, urban, charter, and independent schools.

In addition to numerous honors, Dr. Carter Andrews has given two TEDx talks on education – one entitled, "The Consciousness Gap in Education: An Equity Imperative" and another entitled, "Teach Kids to Be Eagles: Overcoming Educational Storms." Her insights on racial equity in education have appeared in the New York Times, Education Week, and on WKAR, NPR, CNN, and other media outlets. Dr. Carter Andrews's research and scholarship has also been published in several top-tier academic journals.

## 9. PUBLIC COMMENTS #2

Information: A. Guidelines for Public Comment

Public Comment Protocol | Pursuant to Board of Education Policy 0167.3

\*The Board recognizes the value of public comment on educational issues and the importance of allowing members of the public to express their view.

\*Please limit statements to three (3) minutes duration.

\*Participants shall direct all comments to the Board and not to staff or other participants; no person may address or question Board members individually.

\*Remarks shall be made in a respectful and professional manner.

No public comments.

## 10. BOARD/SUPERINTENDENT COMMENTS

Trustee Gainsley: Excellent workshop and appreciated the time to have the conversation as a board. Very valuable and relevant to our visioning and long term planning work. How do we integrate this into those practices going forward. Thank you to everyone who arranged it, it was great.

President Hawkins: The YCHS honors program was excellent. It was great to honor so many of our wonderful students in the district. The Kiwanis presentation yesterday was outstanding.

Dr. Zachery-Ross: Thank you so much, Madam President. Yes, I had just the big overview as well about the senior award ceremony. I just wanted to thank all those in a Community because there were several that gave scholarships to Washtenaw Community College, scholarships from the Young family, scholarship from the Foundation. So, I just appreciate those who are partners with us. We talked about the fact today that people stepped up, but they haven't stopped coming. So, the ceremony was well done, even with the constraints of having it live streamed and in person. Those students just really cheered each other on and they were able to then go and have a lunch together. On Friday, the culinary department give the seniors a full breakfast buffet and then they had their activities, the walkout and then a barbecue. We are excited as we get ready for prom and commencement. Last night, as Dr. Hawkins shared, the Kiwanis Club did a wonderful job of honoring two of our students and students from other districts. Yet just knowing that their focus is young people and they invited us to just keep tapping into them and making sure that we connect. We thank them as well. I just wanted to also congratulate Principal Gildersleeve is now the regional representative and president for MASSP, a secondary school principals' association for the state, and it is wonderful to have somebody sitting on that board to represent us at the table. We know with this equity work we're talking about you have to be at the table, or at least have somebody that can represent at the table. Principal Ingraham is on the statewide McCall board. We know with technology, Principal Ingraham was the only African American on the slate and now she's on the board to represent across the state. I mean we're talking about the technology era and it is even more important now than ever looking at equity, looking at a future focus lens, to have somebody behind the scenes and to share what's happening in other states, but also in Michigan. We're proud of her. Principal Sheriff is now Dr. Cassandra Sheriff. We want to congratulate Principal Sheriff and her accomplishment of graduating from the DEL program at Michigan State University. And we know that there's other events coming up. We know this Thursday, there is the Community wide Open House at High Point that the board members are all invited to. We will continue to share out year-end activities in sports, year-end activities in the building. Please really look at those calendar dates to see if you're able to attend. You're certainly welcome. For us to go to Eastern Michigan University Convocation Center to hold the commencement is extremely exciting. For the students, to be able to not just see, to watch other people go on the stage but to feel what is like to walk on across the stage at a university. I'm just excited about what is to come and just know that those are happening. I put together a slide for the mask surveys. I encourage you to look at the individual comments. With the numbers at high, it just really still concerns me. The numbers are really not as conclusive as they have been before. For the percentage, for the staff and students, those who say "Make masks optional after June 13 and reevaluate for the 2022-23 school year" was 26.8%. Those who said "Masking until June 13 and then just make it optional after that" was 37.8%. Those who said "Let's leave them on and look at it again after summer schools" was 35.5%. As a team, do

we say yes, masks are optional because we have 64.6% requesting that? We know it is going to fluctuate. Even if we make masks optional there is still conditions such as if there is an "outbreak" which is 3 or more students in one classroom it will go to masks required. There are classrooms throughout our county that have classrooms with masks required. It changes every week which makes it a challenge because we have to know which classrooms require masks and when does it end. etc. When you look at the parents and Community survey. they talked about "Leaving them on for the summer and reevaluating for the 2022-23 school year" at 42.9%, "Making masks optional starting June 13 upon completion of the school year" was 29.4%, "Making masks optional and reevaluating for the 2022-23 school year" was 27.2%. When you look at all those numbers for masking becoming optional, there is a majority. For the staff and students, we had 64% want to go to masks optional with 349 surveys and for parents and community, we had 57.1% want to have masks optional with only 123 surveys. We had a lot more responses last time. I'm concerned about the low numbers of responses and the fact that numbers are so close. The county cases are high. We said we listened to the families. Do we send it out again since the status just went to high at the end of the week or do we just say, "Here are the numbers" and leave it be? There's not one right answer. I have taken it back to administration, we rresent the survey and still got very few responses. We have strong opinions on both ends. That's why it would be very helpful to look at the comments. The health department stated that they don't anticipate doing overall changes even with the numbers being high. They plan on staying at masks highly recommended but not required, except for if there's an outbreak. I was hoping to have some conclusions today and even when talking to the health department but they don't anticipate changing anything at this time.

11. ADJOURNMENT OF MEETING  
Meeting adjourned at 8:03 p.m.

Board of Education

Name	Location	Position
<b>New Hire</b>		
Novack, Donna	Estabrook	Special Education Teacher
Keck, Chelsee	Administration Building	Receptionist
Farrell, Breanna	Erickson	Lunchroom Supervisor
Elhadrami, Dahba	Erickson	Lunchroom Supervisor
<b>Resigned</b>		
Imbrunnone, Lisa	Perry	Building Secretary
<b>Retirement</b>		
Gerlinger, Sheri	YC2S	Teacher
	6/2/2022	

Note this list is subject to change. If there are any changes, an updated version will be shared before the board meeting.

**Bill To:**

Ypsilanti Community Schools  
 Attn: Alyssia Hence  
 1885 Packard Road  
 Ypsilanti, MI 48197  
 (734) 221-1210



**Ship To:**

Ypsilanti Community Schools  
 Attn: Alyssia Hence  
 1885 Packard Road  
 Ypsilanti, MI 48197

**Pretty Brown Girl, LLC**

607 Shelby Suite 700-1121, Detroit, MI 48226  
 Phone: 800-514-8559 | Fax: 248-809-4054  
 www.prettybrowngirl.com

Sales Rep.	P.O. Number	Ship Date	Ship Via	Vendor No.	Terms
Sheri Crawley		TBD	USPS		Payable upon receipt

Number of Hours	Description	Hourly Rate	Total
60	<p><b>Pretty Brown Girl SEL Program for three groups (up to 20 girls per group) during the 2022-2023 school year</b></p> <p>The Pretty Brown Girl Program includes;</p> <ul style="list-style-type: none"> <li>• Weekly sessions led by trained Pretty Brown Girl Staff/Facilitators (maximum of 20 weeks)</li> <li>• PBG Empowerment Kits for participants</li> <li>• PBG Program Launch and Closing Ceremony</li> <li>• 8 ft. School Banner</li> <li>• Pretty Brown Girl Pledge Poster</li> <li>• Metrics and Attendance Tracking</li> <li>• Pre-Post Student Evaluations</li> <li>• PBG Enrollment/ Registration</li> <li>• Parent Communications</li> </ul>	\$399.00	\$23,940.00
<b>Total</b>			<b>\$23,940.00</b>

**Make all checks payable to Pretty Brown Girl, LLC**  
*Thank you for your business!*



PROPOSAL FOR:

## Human Capital Consulting Services

**PRESENTED TO: Ypsilanti Schools, MI**

May 11, 2022

**Battelle**  
for**Kids**

Realizing the power and  
promise of 21st century  
learning for every student

## OVERVIEW

It is with pleasure that Battelle for Kids (BFK) offers this proposal to partner with Ypsilanti Schools to conduct comprehensive Human Capital Consulting Services.

School system leaders need a 21st century approach to human capital management systems to create meaningful deeper learning experiences for all students.

**What big moves can help you align, find, grow, and keep the people who will bring your vision to life every day for every student?**



Human capital management system success is not the “job of one department,” but the shared responsibility of all those who lead and manage people. BFK believes that HC leaders can be found across the organization in all departments. Human Capital Leaders are people who manage, evaluate, or lead people to fulfill the goals of the organization as they are both responsible and accountable for the growth of others. In this proposal, BFK will apply industry-

proven techniques, research, and best-practices to assess the district's HCMS and the staff responsible for carrying out many HCMS-related duties.

BFK would be honored to partner with Ypsilanti Schools to assess and make recommendations to continue the improvement of the HCMS in collaboration with district leaders and staff.

## HumanCapital21 Assessment

### Includes a comprehensive audit, results summary, and report

The HumanCapital21 Assessment is part of our HumanCapital21 suite of offerings, built on decades of research- and field-based experience. It is a consultative process that helps education leaders reflect on their human capital management systems in the four areas of the Battelle for Kids' Framework, Human Capital for 21<sup>st</sup> Century Education Systems: **ALIGN to your 21<sup>st</sup> Century Vision, FIND, GROW, and KEEP Talent** (see Overview for wheel image).

The final deliverable of the HC21 Assessment will be a report containing a summary of findings on the current state of the system as well as initial recommendations for possible future direction. The current state analysis is based on multiple data sources representing three (3) phases of the work:

1. A survey of district and school administrators, using the Battelle for Kids' **Human Capital21 Assessment Tool**.
1. Interviews and focus groups with leadership and staff; and,
1. A review of district documents and artifacts.

**Phase 1:** The Battelle for Kids' **Human Capital21 Assessment Tool** is a survey that helps education organizations reflect on their human capital management systems (HCMS), as well as the degree of alignment to their 21st century vision for students. Results can be used to identify strengths and opportunities, inform collaborative conversations, and design strategies to more effectively, find, grow, and keep staff. Designed for district and building leaders, and the Human Resources (HR) team, this self-assessment includes 24 items and takes individuals 10-15 minutes to a survey of district and school administrators. Results are anonymous to ensure all stakeholders have a way to voice their true opinions about the current state of the HCMS. Individuals are automatically provided a summary of their own results that they can choose to download for future reference (For an example of an individual's report, see Appendix A).

BFK will generate 1-2 group codes and will work with the district lead to disseminate to individuals to use when they take the survey so that summary reporting is available. Often, districts choose to provide one group code to the district leaders and HR team together who create and implement the HCMS, and a second group code to the building leaders and unit leads (i.e. heads of the transportation, nutrition) who are primary consumers of the HCMS. This allows for the survey data to be disaggregated between the two groups to inform the current state analysis and recommendations within the final report.

**Phase 2:** Critical to the HC21 Assessment are the interviews with district and building leaders, and the HR department staff. The voice of the stakeholders is invaluable when it comes to helping organizations answer the fundamental question: “How can we all work together to contribute to the alignment of our HCMS to our instructional vision?” During these interviews we seek to better understand the current HCMS strengths and weaknesses as well as garnering stakeholder’s ideas on possible improvements from both those that create and deliver the HCMS and those that consume the HCMS.

BFK will send two (2) lead members of our human capital staff to conduct the onsite HCMS interviews. BFK will coordinate with the district lead to schedule the interviews to take place over three (3) consecutive days.

BFK will utilize a consistent protocol to conduct the interviews that include some questions that are the same for all interviewees, as well, a subset of questions may be adapted or unique to roles and departments due to the varying uses of the district’s HCMS.

**Phase 3:** BFK human capital staff will review the district’s website information and request additional documents for materials review such as the strategic plan, process maps, organizational charts, communications materials, employee handbooks, and improvement frameworks. Upon review of documents, BFK may request conference calls with specific individuals to further clarify processes and practices.

BFK will utilize a Human Capital21 Discovery Questionnaire to guide the collection of documents for review.

### **Research-Based Recommendations**

The recommendations within the final report will be aligned to the Battelle for Kids’ Framework, Human Capital for 21<sup>st</sup> Century Education Systems. BFK can also take the information gleaned about the current state of the district’s HCMS and benchmark it to national or state standards. BFK will work with the district lead to determine if there is interest in such an additional crosswalk, and if so, what crosswalk of sources would be most helpful.

### **Final Report**

The final report will include the findings from each phase, as well as overarching trends and key observations. Within the recommendations, BFK will also identify specific short-term (6-12 months) and long-term (beyond 1 year) strategies. While the report typically is 30+ pages in length, an Executive Summary is provided and the report format will be user-friendly, allowing for ease of pulling highlights into future presentations or possibly serve as the basis for a multi-year human capital strategic plan.

To accompany the delivery of the report, BFK will present the district lead the report findings and recommendations in a virtual meeting.

# POTENTIAL TIMELINE

Milestone/Deliverable	Description	Timeline
Kickoff Call	Opportunity to review the scope and discuss “have to happen” and “can’t happen” information	July 2022
Compilation of online assessment information	Offer the online HCMS assessment [survey] to all relevant stakeholders and customers, compile and analyze results	July / August 2022
Review of all HCMS practices through onsite consulting <b>[BFK onsite]</b>	BFK will send up to two members of our human capital staff to conduct the onsite HCMS assessment, including 3 consecutive days of staff interviews.	August / September 2022
Review of pertinent print and digital materials	BFK will request and review all relevant organization documentation relating to the HCMS, and the results of this review will be included in the final report	August / October 2022
Cross walk of all District information sources to best practice.	BFK will cross walk results of all data collection and review against national best practices, and use this information to develop the final report	September / October 2022
Final recommendations report	After gathering information from various sources BFK will develop a report containing a summary of findings as well as recommendations for possible future work. BFK will also identify and recommend specific short-term (6-12 months) and long-term (beyond 1 year) strategies	October / November 2022

**Note: All timelines can shift based on actual start date and ground-level realities. Dates TBD.**

## COST OF SERVICES

Following are cost estimates for the services and solutions to support this engagement. Estimates are subject to change should the scope be modified.

Human Capital Consulting Services	Non-EL21 Member	EL21 Member
<b>HumanCapital21 Assessment</b> <ul style="list-style-type: none"> <li>• HumanCapital21 Assessment</li> <li>• Review of all HCMS practices through onsite consulting</li> <li>• Review of pertinent print and digital materials</li> <li>• Compilation of online assessment information</li> <li>• Cross walk of all Ypsilanti information sources to national best practices</li> <li>• Final recommendations report</li> <li>• All preparation, travel, and materials costs</li> </ul>	\$49,000	\$44,700
<b>Total</b>	<b>\$49,000</b>	<b>\$44,700</b>

## ABOUT BATTELLE FOR KIDS

Battelle for Kids (BFK) is a national not-for-profit organization committed to collaborating with school systems and communities to **realize the power and promise of 21st century learning for every student.**

Our team of experienced educators alongside communications, technology, and business professionals innovates and partners with school systems to offer an educational experience that prepares all students to become lifelong learners and contributors in an ever-changing world.

We advance our mission by strengthening the **coherence**, **capacity**, and **connections** school systems and communities need to redefine learner success and accelerate the design and implementation of 21st century learning systems for all students. A systems approach ensures equitable access to rigorous 21st century learning systems for every student, regardless of where they live, what school they attend, or to which classroom they are assigned.



Our approach involves the **entire school community**—educators in partnership with students, parents, businesses, and other community leaders—to ensure **enduring impact in schools.**



# HOEKSTRA LEASING

## LEASE PROPOSAL With Maintenance

**Unit ID:** 113427-35 (Extend #101 - #109)

**Description:** 2020 Thomas Saf-T-Liner C2 School Bus (Pre-owned)  
77 Passenger Model 341TS, With Air Conditioning  
With Exterior Storage  
*See Attached Specifications*

**Customer:** Ypsilanti Community Schools  
1885 Packard Road  
Ypsilanti, MI 48197-1846

**Date:** 4/7/2022

**Quantity:** **Nine (9)** - Stock Vehicle(s) Subject to Sale

**Estimated Delivery:** 7/5/2022

**F.O.B.:** Ypsilanti, MI

<b>Term:</b>	<b>2 Years</b> <b>7/5/2022 – 7/5/2024</b>
<b>Annual Payment, Per Unit:</b>	\$21,447.00

**Security Deposit:** 0.00 per Unit; Due upon Delivery

**Mileage Allowance:** 12,000 Miles Annually per Unit; \$.65 per Mile Charge over Allowance



# HOEKSTRA LEASING

## LEASE PROPOSAL With Maintenance

**TERMS:**

- Lessee is responsible for Insurance and Operation.
- Hoekstra Leasing agrees at its own cost and expense, to provide with respect to the Vehicle(s) leased, at the Hoekstra Transportation facility in Troy Michigan the following.
  - Necessary preventative maintenance, replacement parts, and repairs to keep the Vehicle(s) in good repair and operating condition.
  - Necessary oil and lubricants for the efficient operation of the Vehicle(s).
  - In the event any Vehicle(s) shall be disabled for any reason, Lessee and/or its driver shall notify Hoekstra Transportation, hereinafter referred to as "Hoekstra". Lessee agrees that it will not cause or permit any person other than Hoekstra or person authorized by Hoekstra to make any repairs or adjustments to a Vehicle(s), and shall abide by Hoekstra's directions concerning repairs. In the event a Vehicle(s) is disabled due to mechanical failure, Hoekstra shall, within a reasonable period of time after receipt of notification, properly repair, or cause the repair of, the Vehicle(s). Hoekstra will not be responsible for the cost of repairs or services not expressly authorized by Hoekstra.
  - Lessee will instruct its drivers to report any trouble concerning the Vehicle(s) not later than the date of occurrence on forms provided by Hoekstra in each Vehicle(s) on a daily basis to prevent damage and to return each Vehicle(s) to Hoekstra at the location indicated by Hoekstra, for inspection, preventative maintenance, and repair, as directed by Hoekstra.
  - Drivers shall do daily pre-trip inspections per current Michigan law requirements.
  - Tire replacement is not included in this contract.
  - A spare will be provided in the event a leased bus is out of service for a repair for more than 2 business days. A spare is not obligated to be provided for a repair that is a result of operator negligence or damage due to an accident.
- Equipment is turned back to Hoekstra Leasing at termination of lease in accordance with conditions of contract.
- To secure the vehicle, we will require a signed proposal or purchase order.
- First payment due 7/5/2022.

Respectfully submitted,

Steve Coulter  
President

**ACCEPTANCE:**

Customer Signature \_\_\_\_\_ Date: \_\_\_\_\_

Dealer Signature \_\_\_\_\_ Date: \_\_\_\_\_





- 1 [D602200006] MIRROR-INT 6"X30" WITH LOCKING LEVER
- 1 [D602400000] LABEL-VEHICLE CERTIFICATION

## DOORS

- 1 [D200301008] STEP-RS ALUM.ENT.DR W/HTR 8.75"RISER
- 1 [D300100001] HANDLE-INT RR DR BLACK
- 1 [D300300000] HANDLE-EXTERIOR REAR DOOR WITH RECESS
- 1 [D302000000] VANDALOCK-REAR DOOR W/BOLT
- 1 [D302305001] DOOR-ENT AG2 CLR TEMP LOCK
- 1 [D302404000] POWER SYSTEM-AG2 AIR ENTRANCE DOOR
- 1 [D303915000] VANDALOCK-ALUM.AIR.ENT DR.MAN.OP.@ DASH
- 1 [D304000002] PULL-ENTRANCE DOOR, EXTERNAL ALUMINUM
- 1 [D603000000] PAD-DR HEADER, RR EMER 36"W
- 1 [D608501004] TREAD-STEP ALUMINUM ENT DOOR BLUE
- 1 [D608600001] TRIM-STEPWELL HORIZONTAL WITH RIBBED NOSE
- 1 [D611000000] RAIL-ASSIST FRONT ENTRANCE DOOR RIGHT SIDE 1"OD

## ELECTRICAL - BODY

- 1 [D105400001] FAN-CIRC MID W/S HDR BLACK
- 1 [D105600000] FAN-CIRC DRV'S WDO HDR BLACK
- 1 [D106600003] HORN-SPEAKER LS COWL LEG
- 1 [D106902000] RADIO-AM/FM DEA510 W/PAGE
- 1 [D115000003] OPER-AUTOMATIC FAST IDLE
- 1 [D130706000] ZONAR STANDARD MONITORING
- 1 [D301100001] PWR CELL PHONE OUTLET LS
- 1 [D400200000] MONITOR-LAMPS WARNING/STOP/TAIL/TURN
- 1 [D400400002] LPS-DOME OVER DRIVER LED
- 1 [D400500002] LPS-DOME OVER STEPWELL LED
- 1 [D400702341] LPS-DOME PASS 6 MIN LED 341T
- 1 [D402200000] LAMP-EXTERIOR AND AFT OF ENT DOOR
- 1 [D402500002] LPS-STPWLL LED W/O HOOD (1)
- 1 [D402802002] LPS-STP/TAIL/DIR AMBER/LED&REV.INCAND.
- 1 [D403000000] ADVISORY-PASSENGER BUZZER ACTIVATION, WITH SWITCH
- 1 [D404200000] LPS-PILOT VANDALOCK STATUS RED
- 1 [D405600000] LAMPS-PILOT POST TRIP INSPECTION RED
- 1 [D405700000] LAMPS- 4" AUXILARY INCANDESCENT
- 1 [D406004000] LPS-SI DIR AMBER FRT. LED PIN
- 1 [D406210008] LPS-WARNING HALOGEN (8)
- 1 [D406900006] LPS-ID AMB/RED LED
- 1 [D407004000] LPS-MKR ROOF FRT/RR LED PIN
- 1 [D407104000] LPS-MKR ROOF MID LED PIN
- 1 [D408300022] STROBE-ECCO 7460CC 6' FROM REAR
- 1 [D408400001] STROBE LAMP GUARD (1)
- 1 [D408901000] LPS- STOP/TAIL 4" FLS.MT L.E.D.
- 1 [D412200000] LAMPS-PILOT WARNING LIGHTS RED
- 1 [D412300000] LAMPS-PILOT WARNING LIGHTS AMBER
- 1 [D416400000] BLOCK-FUSE CUSTOMER ACCESS
- 1 [D417100001] LPS-DOME REAR MOST LED
- 2 [D417300000] LPS-STORAGE BOX DOUBLE
- 1 [D418600002] OPER-PRE-TRIP INSPECTION
- 1 [D504600001] OPER-MIRRORS EXT HTD. W/15 MIN TIMER
- 1 [D602001341] SPEAKERS-INT. 30 WAT.(6) 341T
- 1 [FL-660-023] SINGLE ELECTRIC WINDSHIELD WIPER MOTOR W/DELAY AND HEADLIGHT

## EXTERIOR

- 1 [D108800002] FLAPS-MUD, REAR 22.5"W
- 1 [D108900001] FLAPS-MUD, FRONT 16"W X 12"H
- 1 [D200200002] FENDER-QUARTER 24" BATTERY BOX DOOR
- 1 [D201900006] REINFORCEMENT-FRAME 24" BATTERY DOOR AND A/C
- 1 [D202600000] CAP-ENTRANCE DOOR STANDARD
- 1 [D202800001] FLOOR-NON ADA
- 1 [D502600000] BUMPER-REAR 2 BRACES NO EXHAUST HOLE
- 1 [D502900004] SKT.FWD.STPWLL LO DEF
- 1 [D503302000] CAP-FRT ROOF VENT W/WARN.LPS.
- 1 [D503402000] CAP-REAR ROOF W/WARN.LPS.

- 1 [D503902341] GUSSET-21"H LWR SIDE SHEET
- 1 [D504006341] SHEET-LWR, L MID 20G,21"
- 1 [D504108341] SHEET-LWR,L RR 20G,BOX FWD 341
- 1 [D504206341] SHEET-LWR,R MID 20G,21"
- 1 [D504308341] SHEET-LWR,R RR 20G,BOX FWD 341
- 1 [D504402008] VISOR-EXT.@ WARN LPS (8)
- 1 [D504500003] DOOR-U/B L BATTERY 24"
- 1 [D505600000] DOOR-FUEL FILL ACCESS BTR
- 1 [D505706021] FENDERETTE-STEEL 21" BOX BOTH
- 1 [D507100001] LS STORAGE BOX 1 - 100" WIDE
- 1 [D507400002] LATCH-BATT DOOR NON-LOCKING
- 1 [D507600000] LATCH-FUEL FILL ACCESS (THUMB)
- 1 [D508102087] ROOF SHEETS-(2) HATCH-341T KR4
- 1 [D508200001] RS STORAGE BOX 1 - 100" WIDE
- 1 [D510900000] VENT-STATIC PRESENT
- 1 [D511501900] PILASTER - 341T, 900
- 1 [D511800001] LATCH-LOCKING DEF ACCESS DOOR
- 1 [D512900000] RAIL-SNOW RAIL PRESENT
- 1 [D515100341] HARDWARE-MOUNTING CLIPS STANDARD
- 1 [D800800000] EXHAUST - KIT, TSL17 HEATER

### HVAC

- 1 [D112403008] AC-126K BTU-FREE BLOW BULKHEAD
- 1 [D112500000] AIR CONDITIONING CONTROLS-STANDARD
- 1 [D112602003] CONDENSER-KR430 ROOF 30" 3FAN
- 1 [D112808009] EVAP - IW10 RR, IW4 FRONT, KR4
- 1 [D113834341] PLUMB.-AC COMP TM21 DUAL DD5 KR4
- 1 [D113906007] AC CTL.BD.STD.TIE IN SGL.LP.KR4
- 1 [D123300002] CONDENSER ALERT - ROOF
- 1 [D421700000] CABLE-EVAP 2 FRT BULKHEAD
- 1 [D603805084] HEATER-UNDERSEAT LEFT SIDE 84,000 BTU LOCATION 5
- 1 [D604310084] HEATER-UNDERSEAT LEFT SIDE 84,000 BTU LOCATION 10
- 1 [D6047101SP] HOSE-HTR SGL PLY W/ W/H POS 10
- 1 [D604800000] HEATER-ENTRANCE DOOR STEPWELL
- 1 [D605200001] CLAMPS-PLUMBING HEATER CONSTANT TORQUE
- 1 [D605301000] CLAMPS-UNDERSEAT HEATER CONSTANT TORQUE
- 1 [D605801002] CONN-HTR(1) CONSTANT TORQUE/SGL PLY
- 1 [D612902002] LOCATION-EVAP NO2 FRONT BULKHEAD
- 1 [FL-130-027] DUAL TM21 AC COMPRESSORS
- 1 [FL-141-031] WEBASTO 17K BTU COOLANT HEATER
- 1 [FL-170-051] MANIFOLD PLUMBING,COMBINED SHUTOFF DASH&AUX HTR FWD STAINLES
- 1 [FL-700-002] HEATER, DEFROSTER,AND AIR COND
- 1 [FL-702-028] BODY BUILDER SUPPLIED PLUMBING W/ACCESS HOLES IN FRAME RAIL

### INTERIOR

- 1 [D106500000] VISOR-WINDSHIELD SUN 6"X30" TINTED
- 1 [D123000002] DOOR-STORAGE BOX W/O GLASS
- 1 [D200600003] BODY ADJ-FTL, BTR RS FFLOC
- 1 [D201704000] REINF-RR END A/C EVAP. IW10
- 1 [D202200040] REINFORCEMENT-REAR STOP SIGNAL 40"
- 1 [D202500000] REINF-FRONT A/C EVAP.
- 1 [D300800001] LATCH-DR INT STOR OVR W/S NONE
- 1 [D309001001] LATCH-DR INT STOR OVR DRVRSHDR
- 1 [D510800001] BTR FUEL FILL RECESS, W/DOOR
- 1 [D600302004] BULKHEAD-RR END INT.W-A/C IW10
- 1 [D600600001] COVER-ACCESS RR END HARNESS NONE
- 1 [D600801001] COVER-TRIM DRVS HDR W/STORAGE
- 1 [D600901001] COVER-TRIM FRT END W/S HEADER A/C
- 1 [D601403341] STRIPS-AISLE, STAINLESS STEEL
- 1 [D601511341] FLOOR-BLUE VINYL W/13" CTR AISLE
- 1 [D601600006] FLR-BLK WHEELHOUSE AND HEATER
- 1 [D601700341] FLOOR-PLYWOOD 5/8" 341T
- 1 [D607904900] LINING-SIDE INT.
- 1 [D609901002] INSULATION-FRT BULKHEAD W/ACRSY 2"POLY

- 1 [D610403341] HEADLINING PASS AREA ACOUSTIC GREY 341T
- 1 [D610600341] INSULATION - RAFTER CAVITY 341T
- 1 [D801000000] TUBE-FILL BTR & OVERFLOW HOSE
- 1 [D801100000] CAP-FUEL FILL BTR NON-LOCKING

### MISC

- 1 [D201600000] APPLICATION - SCHOOL
- 1 [FL-185-108] NO CLUTCH PEDAL WITH ADJUSTABLE SUSPENDED BRAKE&ACCELERATOR
- 1 [FL-657-1AJ] ALL UNIT(S) KEYED ALIKE WITH CUSTOMER SPECIFIED KEY #FT1001
- 1 [FL-AF2-003] DOMICILED MICHIGAN
- 1 [TB-001-310] SAF-T-LINER C2

### PAINT/LETTERING

- 1 [D100300002] LOGO-THOMAS DECALS BLACK
- 1 [D100600002] LABEL-P/O WDO EMER EXIT 2" BLACK
- 1 [D101502001] LABEL-ENGLISH AG2.AIR.ENT DR
- 1 [D127400000] DECAL-BACKING ALARM
- 1 [D130200000] DECAL-LOW SULFUR FUEL
- 1 [D131000000] DECAL-EMER.REL.INSTR.MAN.OP.@DASH
- 1 [D132200010] LABEL-RR DR EMERGENCY DOOR 2"HIGH
- 1 [D132600000] DECAL-ENTRANCE DOOR VANDALOCK ENGLISH
- 1 [D134200000] LABEL-RR EMERGENCY DOOR INSTRUCTION
- 1 [D134600000] LABEL-"DEF ONLY"
- 1 [D134901000] LABEL-REGENERATION WARNING 2010/2013 EPA ENGLISH
- 1 [D502513000] PAINT-EXT HNDLE(S) BLACK
- 1 [D503104001] DECAL-REFL FRT CAP "SCHOOL BUS"
- 1 [D503204001] DECAL-REFL RR CAP "SCHOOL BUS"
- 1 [D505500001] DECAL-"DIESEL"
- 1 [D50601E341] PAINT-EXTERIOR ROOF WHITE 341T
- 1 [D5061SC341] PAINT-EXT WDO AREA SAME AS BODY
- 1 [D506347000] PAINT-EXT GRD RAIL @ WINDOW BLACK
- 1 [D506447000] PAINT-EXT GRD RAIL @ SEAT BLACK
- 1 [D506547000] PAINT-EXT GRD RAIL @ FLOOR BLACK
- 1 [D506647000] PAINT-EXT GRD RAIL @ SKRT BLACK
- 1 [D506747001] PAINT-EXT BUMPER REAR BLACK
- 1 [D506900000] PAINT-BLACK TRIM-FRONT/REAR ROOF CAPS
- 1 [D510646341] PAINT-SOLID COLOR YELLOW
- 1 [D515400000] DECAL-APPROVED FUEL TYPE
- 1 [D601100011] HEADLINING-VESTIBULE ACOUSTIC, GRAY, DRIVER/ENTRANCE LAMPS
- 1 [FL-065-196] PAINT:ONE SOLID COLOR,BASE/CLEARCOAT
- 1 [FL-980-6MJ] CAB COLOR A:L5898EB SCHOOL BUS YELLOW ELITE BC
- 1 [FL-98A-001] GRILLE: SILVER N3388H IMRON 5000

### SEATS

- 1 [A000000059] OFF-SET LS BARRIER 4"
- 1 [A201400001] 2014 SEATING ALERT
- 1 [B610000097] SEAT BELT - DRIVERS SEAT
- 1 [B620000077] BARRIER STORAGE POUCH, LEFT SIDE BEHIND DRIVER
- 1 [B640139200] 39" BARR-VERT,WALL MT 45"H RS 2009
- 1 [B640239000] 39"8DEG BARR-REV. WALL-MT 45"H 2009
- 2 [B660006121] COLONIAL BLUE UPHOLSTERY-45"HIGH RECESSED BARRIER
- 1 [D610339002] RAIL-ASSIST FRT ENT DR 39"W
- 1 [D900104000] BACK-NATIONAL DRV'S SEAT
- 1 [D900302003] ARMREST NATIONAL DRVR'S ST. RS
- 1 [D900403003] UPH DR.ST.FABRIC BLK NATIONAL
- 1 [D900503007] PEDESTAL-NATIONAL AIR W/2 SHOCKS
- 1 [D900602000] COVER PEDASTAL NATIONAL DR.ST.
- 1 [D901039003] KICKPLATE-MOD.PANEL RS 39" IW4
- 1 [D901139000] KICKPLATE-MOD.PANEL LS 39"
- 1 [D901200002] RISER-DRIVERS SEAT, NATIONAL
- 12 [D930039000] S3B 39"RS WALL MT RESTRAINING/NO BELT
- 12 [D930139000] S3B 39"LS WALL MT RESTRAINING/NO BELT
- 26 [D930406166] 42 OZ COLONIAL BLUE UPHOLSTERY - S3B SEAT
- 1 [D930839000] S3B 39"RS THIN WALL RESTRAINING/NO BELT
- 1 [D930926000] S3B 26"LS THIN WALL RESTRAINING/NO BELT

- 26 [D939201000] S3B WALL MT HARDWARE-RESTRAINT

### WINDOWS/GLASS

- 1 [D700000001] GLASS-W/S ONE PCE W/TINT BAND
- 1 [D700101000] GLASS-RS FRT STAT CLR TEMP
- 1 [D700201000] GLASS-LS FRT STAT CLR TEMP
- 1 [D700300002] GLASS-REAR STAT TINTED TEMP
- 1 [D700400002] GLASS-RR SIDE STAT TINTED TEMP
- 1 [D700500000] FRAME-WDO SPLIT
- 16 [D700530000] FRAME-WDO SPLIT 30"W
- 2 [D700540000] FRAME-WDO SPLIT 40"W
- 2 [D700600L01] FRAME-WDO P/O VERT TEMP TNT LS
- 2 [D700600R01] FRAME-WDO P/O VERT TEMP TNT RS
- 16 [D700730002] GLASS-WDO TINT TEMP 30"
- 2 [D700740002] GLASS-WDO TINT TEMP 40"
- 1 [D700900003] STOPS-WDO 12"
- 1 [D701600006] WDO-DRIVER'S TEMP CLR

### OTHER

- 1 [D100200002] LOGO-FRT RS & RR
- 1 [D109300000] ARM ASSEMBLY-WINDSHIELD WIPER (2)
- 1 [D123800000] ANTENNA - RADIO SWIVEL BASE
- 1 [D200700000] WHEELHOUSES-REAR L&R
- 1 [D200800341] STRINGER-ROOF 341T
- 1 [D201000000] FRONT END FRAME
- 1 [D201100000] FRT END FRAME MTG KIT
- 1 [D201200000] REAR END FRAME-28.68"DEEP
- 1 [D201300341] FLOOR-GALVALUME STEEL MID BODY
- 1 [D201400803] LOC-40" RAF SP 11TH 341T
- 1 [D302800000] HINGES-REAR DOOR PIN TYPE
- 1 [D302900000] LATCH-SINGLE-POINT, REAR EMERGENCY DOOR
- 1 [D307700000] INT COLOR -RR DOOR GRAY
- 1 [D309200000] DOOR, REAR EMERGENCY
- 1 [D309902001] LATCH-STORAGE COMPARTMENT 100 LOCK RIGHT SIDE 1ST
- 1 [D404100001] BUZZER-SWITCH PANEL 1 TONE
- 1 [D404500000] OPERATION-NOISE SUPPRESSION
- 1 [D405900000] LAMPS-LICENSE PLATE ILLUMINATION
- 1 [D501400341] RAIL-EXTERIOR GUARD @ WINDOW,SEAT,FLOOR,SKIRT
- 1 [D501500000] RAIL-EXT GRD @ SEAT FRT END LS
- 1 [D501901000] RAIL-EXT GRD@ FLOOR, NONE
- 1 [D503501000] PANELS-EXT RR W/4"AUXLPS
- 1 [D503600000] SHEET-DRIVERS EXTERIOR 20 GA.
- 1 [D503700900] SHEET-UPPER SIDE EXTERIOR
- 1 [D505300341] UNDERCOATING-ASPHALT EMULSION
- 1 [D505800803] HEADERS-WINDOW INTERIOR 341T
- 1 [D507001001] PANELS-EXTERIOR REAR SIDE LONG W/STATIONARY GLASS
- 1 [D600100000] PANELS-REAR END INTERIOR REAR GALVALUME
- 1 [D600201000] PANELS-RR END INT SI LONG W/ST
- 1 [D600400002] PANELS-ACCESS RR GRAY PASS ADVISORY
- 1 [D601200002] H/L-RR LONG SMOOTH GRAY W/LPS
- 1 [D601800001] COVER-FUEL SENDING INSPECTION
- 1 [D601900341] MOLDING-SHOE 341T
- 1 [D607600900] RAIL-SEAT
- 1 [D609500000] INSULATION-VEST HEADLINING 2"
- 1 [D609600900] INSULATION-SIDELINING 2" POLY
- 1 [D609800000] INSULATION-RR BULKHEAD 2" POLY
- 1 [D610500341] HEADERS-WINDOW EXTERIOR 341T
- 1 [D613100000] HARNESS COVER COLOR - GRAY
- 1 [D613200001] SPEAKER ALERT - PRESENT
- 1 [D613400000] DOME LPS - MINIMUM
- 1 [D613500000] HEADLINING COLOR - GREY
- 1 [D613600001] HEADLINING TYPE - ALL ACOUSTIC
- 1 [D613800000] MAT, FLOOR VESTIBULE
- 1 [D616100001] INSTALLATION-PARK BRAKE NONE

- 1 [D616900002] INSULATION-INT LONG REAR WDO
- 1 [D701200000] GLS-LWR RR DR TEMP CLR
- 1 [D701300000] GLS-UPR RR DR TEMP CLR
- 1 [FL-157-003] VANDALOCK,STARTER DISABLE W/ANY LOCKED EMER DR(S),LH PT LAMP
- 1 [FL-168-002] LOWER RADIATOR GUARD
- 1 [FL-202-003] REINFORCED NYLON FUEL LINES
- 1 [FL-216-001] SINGLE SUCTION AND RETURN FUEL LINES
- 1 [FL-231-006] FUEL TANK MOUNTED BETWEEN RAILS, AFT OF REAR AXLE, WITH CAGE
- 1 [FL-267-001] REMOTE-MOUNTED SURGE TANK
- 1 [FL-275-034] PAGE SYSTEM W/CHASSIS MTD EXTERNAL SPEAKER
- 1 [FL-280-001] BASIC WIRING SCHEMATIC,UNMOUNTED,12-VOLT NEGATIVE GROUND SYS
- 1 [FL-289-006] PAINTED BATTERY PANEL COVER
- 1 [FL-290-017] BATTERY BOX FRAME MOUNTED
- 1 [FL-298-039] INTEGRAL ELECTRONIC TURN SIGNAL FLASHER
- 1 [FL-302-068] BATT ENABLED 3 AMBER INBOARD ID LAMPS,2 AMBER OUTBOARD MARKE
- 1 [FL-317-006] STROBE LAMP, IGNITION SWITCH OR LH DASH SWITCH ACTIVATED
- 1 [FL-31C-061] HALOGEN WARNING SYSTEM LAMPS
- 1 [FL-31T-049] STANDARD BODY VISUAL WARNING, LOWER REAR
- 1 [FL-31X-021] FT BUMPER MT CROSSING ARM-AIR
- 1 [FL-320-004] STANDARD WIRING
- 1 [FL-324-1AB] DRIVER'S IGNITION OPERATED DOME LP WITH ON/OFF SW
- 1 [FL-325-066] PASSENGER COMPARTMENT DOME LAMPS, IGNITION ACTIVATED
- 1 [FL-32C-003] PASSENGER COMPARTMENT DOME LPS, DUAL ON/OFF SWITCH
- 1 [FL-32H-006] STEPWELL LAMP ON WITH DOOR OPEN AND IGNITION ON
- 1 [FL-33A-026] EIGHT LAMP WARNING SYSTEM,LH DASH SWITCH(S), PACKAGE 14
- 1 [FL-345-005] SHIFT LEVER, CABLE LINKAGE, AUTOMATIC TRANSMISSION
- 1 [FL-393-001] DRIVELINE GUARD
- 1 [FL-403-002] NON-ASBESTOS FRONT BRAKE LININGS
- 1 [FL-410-001] FRONT SHOCK ABSORBERS
- 1 [FL-433-002] NON-ASBESTOS REAR BRAKE LININGS
- 1 [FL-486-001] LOW AIR PRESSURE LIGHT AND BUZZER
- 1 [FL-534-015] TWO QUART SEE THRU POWER STEERING RESERVOIR
- 1 [FL-539-003] POWER STEERING PUMP
- 1 [FL-551-006] ZINC-PLATED HEXHEAD CHASSIS FASTENERS
- 1 [FL-552-145] 3975MM (155") REAR FRAME OVERHANG
- 1 [FL-553-001] SQUARE END OF FRAME
- 1 [FL-574-001] BUMPER MOUNTING FOR SINGLE LICENSE PLATE
- 1 [FL-57W-018] LED STOP/TAIL/TURN LAMPS W/4"AUX LAMPS
- 1 [FL-59T-007] REAR EMERGENCY DOOR,IGN CONTROL,BUZZER/PASS LT ON W/DR OPEN
- 1 [FL-619-005] MAINTENANCE-FREE RUBBER BUSHINGS - FRONT SUSPENSION
- 1 [FL-650-021] CAB MOUNTING FOR HOOD AND COWL CHASSIS
- 1 [FL-655-013] MANUAL ENT DOOR LOCK/BUZZER ON W/EMERGENCY DOORS UNLATCHED
- 1 [FL-659-003] ONE GALLON WINDSHIELD WASHER RESERVOIR
- 1 [FL-65X-011] BLACK HOOD MOUNTED AIR INTAKE GRILLE
- 1 [FL-680-006] GRAY/CHARCOAL FLAT DASH
- 1 [FL-701-001] STANDARD HVAC DUCTING
- 1 [FL-703-010] MAIN HVAC CONTROLS WITH RECIRCULATION SWITCH,& NOISE SUPPRES
- 1 [FL-716-014] WINDSHIELD FAN,(1) HEADER MOUNTED
- 1 [FL-718-008] DRIVER'S FAN,(1) MOUNTED ABOVE SIDE WINDOW
- 1 [FL-71P-003] AUX BODY HEATER,UNDER SEAT,FWD
- 1 [FL-71V-001] AUXILIARY BODY HEATER, UNDER SEAT, AFT
- 1 [FL-723-005] DIGITAL AUXILIARY BODY MOUNTED AC CONTROL
- 1 [FL-732-004] GRAY INSTRUMENT PANEL-DRIVER
- 1 [FL-74B-1AT] BODY SUPPLIED HEATED MIRRORS WITH 15 MINUTE TIMER
- 1 [FL-756-801] AIR PROVISIONS FOR CUSTOMER FURN DRIVERS AIR RIDE SEAT
- 1 [FL-778-004] ROOF MOUNTED VENT/ESCAPE HATCH
- 1 [FL-77Z-800] PUSH OUT BODY SIDE WINDOWS, BUZZER WITH WINDOW UNLATCHED
- 1 [FL-814-003] WARNING/REAR LAMP MONITOR
- 1 [FL-81B-001] STANDARD PANEL LAMP DIMMER
- 1 [FL-829-043] CHASSIS COWL AND HOOD ONLY
- 1 [FL-877-002] STANDARD BRAKE WIRING
- 1 [FL-91A-800] AIR PROVISION FOR CUSTOMER SUPPLIED WALK GATE
- 1 [FL-91B-800] AIR PROVISION FOR CUSTOMER SUPPLIED STOP ARM

- 1 [FL-964-020] BUMPER: BLACK
- 1 [FL-986-019] CHASSIS: VENDOR BLACK
- 1 [FL-A85-017] SCHOOL BUS SERVICE
- 1 [FL-AA1-006] COWL CHASSIS CONFIGURATION COMPLIES WITH SBMTC
- 1 [FL-AA3-028] BUS BODY WITH WHEELWELL
- 1 [FL-AA4-014] PASSENGER COMMODITY
- 1 [FL-AA5-002] 100% ON-HIGHWAY (CITY) TERRAIN
- 1 [FL-AA6-001] DOMICILED USA 50 STATES (CALIFORNIA)
- 1 [FL-AF3-1BM] THOMAS BUILT SCHOOL BUS 341T

## CHASSIS

### AXLES AND SUSPENSIONS

- 1 [A000000117] ALIGNMENT-4-WHEEL SAF-T-LINER C2
- 1 [FL-386-055] SPL100 DANA SPICER MAIN DRIVELINE
- 1 [FL-400-1A5] DA-F-10-3 10,000# FF1 71.5 KPI/3.74 DROP SINGLE FRONT AXLE
- 1 [FL-409-002] CHICAGO RAWHIDE FRONT OIL SEALS
- 1 [FL-40T-002] SYNTHETIC 75W-90 FRONT AXLE LUBE
- 1 [FL-418-030] CONMET IRON FRONT HUBS
- 1 [FL-41T-002] SYNTHETIC 75W-90 REAR AXLE LUBE
- 1 [FL-420-1GK] DA-RS-23-4 23,000# R-SRS SINGLE REAR AXLE
- 1 [FL-421-556] 5.56 REAR AXLE RATIO
- 1 [FL-424-001] IRON REAR AXLE CARRIER HOUSING
- 1 [FL-439-004] REAR SHOCK ABSORBERS - ONE AXLE
- 1 [FL-440-001] CHICAGO RAWHIDE (SCOT) REAR OIL SEALS
- 1 [FL-450-030] CONMET IRON REAR HUBS
- 1 [FL-620-062] 10,000 LB. TAPERLEAF FRONT SUSPENSION
- 1 [FL-622-216] AIRLINER 23,000 LB. REAR SUSPENSION
- 1 [FL-62G-004] COMFORT-TEC SUSPENSION
- 1 [FL-910-004] DUAL AIR REAR SUSPENSION LEVELING

### BRAKES

- 1 [A000000164] ALERT-ENHANCED STABILITY CONTROL
- 1 [FL-018-002] AIR BRAKE PACKAGE
- 1 [FL-402-020] MERITOR 15 X 4 Q+ CAM FRONT BRAKES (ROCKWELL)
- 1 [FL-404-012] FRONT BRAKE CHAMGERS - MGM LONGSTROKE
- 1 [FL-405-002] MERITOR AUTOMATIC FRONT SLACK ADJUSTERS
- 1 [FL-419-023] CONMET CAST IRON FRONT BRAKE DRUMS
- 1 [FL-423-020] MERITOR 16 1/2 X 7 Q+ CAM REAR BRAKES, DBL-ANCHOR, FAB SHOES
- 1 [FL-425-002] REAR BRAKE DUST SHIELDS
- 1 [FL-426-036] MGM TR,LONGSTROKE,1-DRIVE AXLE, SPRING-PARK CHAMBER,TAMP-PRO
- 1 [FL-427-001] FRONT BRAKE DUST SHIELDS
- 1 [FL-428-002] MERITOR AUTOMATIC SLACK ADJUSTERS
- 1 [FL-451-023] CONMET CAST IRON REAR BRAKE DRUMS
- 1 [FL-460-008] STEEL AIR BRAKE RESERVOIRS INSIDE FRAME RAILS
- 1 [FL-480-009] BENDIX AD-9 AIR DRYER WITH HEATER
- 1 [FL-490-101] WABCO 4S/4M ABS W/TRACTION CONTROL
- 1 [FL-882-023] ONE-VALVE PARKING BRAKE SYSTEM WITH WARNING

### CHASSIS EQUIPMENT

- 1 [D800008341] EXHAUST-LS TURNDWN, BELOW BMPR
- 1 [D800600003] ANTI-FREEZE, OAT -34 DEGREE
- 1 [D801200000] SHIELD-EXHAUST PIPE
- 1 [FL-001-310] B2 106 CONVENTIONAL CHASSIS
- 1 [FL-002-004] SET-BACK AXLE - TRUCK
- 1 [FL-110-076] DETROIT ENG MTD FUEL WATER SEPARATOR WIF LIGHT, PUMP
- 1 [FL-155-057] DELCO 12V 29MT STARTER WITH INTEGRATED M
- 1 [FL-198-025] INTAKE MOUNTED AIR RESTRICTION INDICATOR WITHOUT GRADUATIONS
- 1 [FL-205-010] RIGHT HAND SIDE-FILL FUEL TANK CAP
- 1 [FL-230-003] 100GALLON/378 LITER STEEL RECTANGULAR FUEL TANK,BETWEEN RAIL
- 1 [FL-237-072] HORIZ TAILPIPE, EXIT LH REAR
- 1 [FL-23U-004] 11.5 GALLON DEF TANK
- 1 [FL-341-018] MAGNETIC ENGINE DRAIN, REAR AXLE DRAIN & FILL PLUG
- 1 [FL-35W-001] EXHAUST MITIGATION DEVICE FTL 4" ID SLIP

- 1 [FL-46A-034] (1) 700 CU. IN. MIN AUX AIR TANK, 55PSI PRESS PROTECT, RAISE
- 1 [FL-477-042] PETCOCK DRAIN VALVES ON ALL AIR TANKS
- 1 [FL-532-002] ADJUSTABLE STEERING COLUMN
- 1 [FL-536-050] TRW THP-60 POWER STEERING
- 1 [FL-540-015] 450MM(18") LK FOUR-SPOKE CHARCOAL STEERING WHEEL
- 1 [FL-545-707] 7075MM (279") WHEELBASE
- 1 [FL-546-1AJ] 5/16" X 3" X 10-1/8" STEEL FRAME 120,000 PSI YIELD
- 1 [FL-556-1C1] ONE-PIECE 14" PAINTED STEEL BUMPER
- 1 [FL-558-001] FRONT FRAME-MOUNTED TOW HOOKS
- 1 [FL-587-003] REAR TOW HOOKS
- 1 [FL-643-001] STANDARD DUTY HOOD MOUNTING
- 1 [FL-644-004] FIBERGLASS HOOD
- 1 [FL-646-009] PAINTED PLASTIC GRILLE
- 1 [FL-690-016] CAB FLOOR,TOE BOARD,FIREWALL HEAT SHIELD
- 1 [FL-742-007] (2) CUPHOLDERS, LEFT HAND AND RIGHT HAND DASH
- 1 [FL-871-001] REINFORCED NYLON, FABRIC AND WIRE BRAID CHASSIS AIR LINES

### **ELECTRICAL - CHASSIS**

- 1 [FL-124-1F3] LN 12V 240 AMP AVI PAD MOUNT ALTERNATOR
- 1 [FL-142-009] BATTERY ENABLED WEBASTO SMARTEMP CONTROL FX 7 DAY TIMER
- 1 [FL-148-084] PROG RPM CTRL W/A/C OR 12.75V LOW VOLT AUTO HI IDLE, DASH SW
- 1 [FL-160-025] DIAGNOSTIC INTERFACE CONNECTOR,9-PIN, S
- 1 [FL-162-002] IGNITION SWITCH CONTROLLED ENGINE STOP
- 1 [FL-284-095] 12VOLT POWER SUPPLY LH PANEL
- 1 [FL-285-020] SOLID STATE CIRCUIT PROTECTION, PDMS WIT
- 1 [FL-292-1D7] (3) ALLI MODEL 1131, GROUP 31, 12V 2850CCA STUD BATTERIES
- 1 [FL-293-070] COLE HERSEE BATTERY CUT-OFF SWITCH, BATTERY BOX MOUNTED
- 1 [FL-299-013] SELF CANCEL TURN SIGNAL SWITCH W/DIM/WASH&HAZZARD IN HANDLE
- 1 [FL-300-015] STANDARD FRONT TURN SIGNAL LIGHTS
- 1 [FL-304-027] PARK LMP SW INTGRAL W/HL SWITCH, ID/MARKER/CLEARANCE/PARK ON
- 1 [FL-30E-008] AMBER LED MIDSHIP TURN SIGNALS
- 1 [FL-311-024] DAYTIME RUNNING LTS-85% LOW BEAMS & AUTO EXTERIOR LAMPS
- 1 [FL-312-049] INTEGRAL HEADLIGHT/MARKER ASSEMBLY WITH ALARM WITH IGNITION
- 1 [FL-322-800] PROVISION FOR LH/RH FRONT BAGGAGE COMPT LAMPS
- 1 [FL-32F-005] OVER DOOR LAMP, RIGHT HAND FRONT ENTRANCE DOOR
- 1 [FL-49B-004] ELECTRONIC STABILITY CONTROL
- 1 [FL-653-025] AIR OPERATED W/DASH RELEASE, BATTERY CTRL RH FRONT ENT DOOR
- 1 [FL-66W-001] BATT POWERED 2-POS INTERNAL DOOR CONTROL SWITCH
- 1 [FL-721-001] 97DB BACKUP ALARM
- 1 [FL-726-006] DUAL ELEC HORN, PASSENGER ADVISORY BUZZER ON W/IGN AND WARN
- 1 [FL-746-803] C/F J1939 RADIO W/PA
- 1 [FL-763-801] FASTEN SEAT BELT INDICATOR FOR CUSTOMER SUPPLIED SEAT BELT
- 1 [FL-786-1A0] LOCATING SYSTEM WITH VEHICLE MONITORING
- 1 [FL-810-027] ELECTRONIC SPEEDOMETER WITH SECONDARY KPH SCALE, NO ODOMETER
- 1 [FL-811-042] ICU3S, 132X48 DISPLAY W/DIAGNOSTICS, 28 LED WARN LAMPS
- 1 [FL-813-116] VT-HU CONNECTIVITY PLATFORM HARDWARE & TBB ZONAR DASH MTD
- 1 [FL-81Y-001] PRE/POST TRIP SYSTEM TEST
- 1 [FL-830-017] ENGINE AND HOUR METERS INTEGRAL WITH DRIVER DISPLAY
- 1 [FL-836-015] DIGITAL VOLTAGE DISPLAY INTEGRAL WITH DRIVER DISPLAY
- 1 [FL-840-002] PRIMARY AND SECONDARY AIR PRESSURE GAUGES
- 1 [FL-844-001] ELECTRIC FUEL GAUGE
- 1 [FL-846-001] AMMETER
- 1 [FL-852-002] ELECTRIC ENGINE OIL PRESSURE GAUGE
- 1 [FL-856-001] ELECTRICAL ENGINE COOLANT TEMPERATURE GAUGE
- 1 [FL-864-001] TRANSMISSION OIL TEMPERATURE GAUGE

### **ENGINE AND EQUIPMENT**

- 1 [FL-101-2M4] DETROIT DD5 5.1L 4 CYL 240HP@2200 RPM,2600 GOV RPM,660 LB/FT@1200 RP
- 1 [FL-103-039] ANTI-FREEZE TO -34F, OAT (NITRITE AND SILICATE FREE)EXT LIFE
- 1 [FL-105-001] ENGINE-MOUNTED OIL CHECK AND FILL
- 1 [FL-107-047] WABCO 20.0 CFM SGL CYLINDER AIR COMPRESSOR
- 1 [FL-111-003] 10W-30 WEIGHT ENGINE OIL
- 1 [FL-118-001] FULL FLOW OIL FILTER
- 1 [FL-122-1H2] DETROIT FUEL/WATER SEPARATOR W/BYPASS & 12V PREHEATER

- 1 [FL-128-998] EXHAUST BRAKE NONE
- 1 [FL-134-001] ALUMINUM FLYWHEEL HOUSING
- 1 [FL-138-010] PHILLIPS 750 WATT/115 VOLT BLOCK HEATER
- 1 [FL-13E-001] STANDARD OIL PAN
- 1 [FL-140-039] ENGINE HEATER RECEPTACLE MOUNTED FACE OF BUMPER, LEFT SIDE
- 1 [FL-152-069] ENGINE INTEGRAL SHUTDOWN PROT W/OVERRIDE SW,LW COOLANT&LIGHT
- 1 [FL-171-007] GATES BLUE STRIPE COOLANT HOSES
- 1 [FL-172-016] CONSTANT TORQUE BREEZE CLAMPS ON 1" IN DIA GREATER, SS C
- 1 [FL-175-002] 30,600 BTU STEPWELL HEATER, RH FRONT ENTRANCE DOOR
- 1 [FL-190-001] DONALDSON ONE-STAGE AIR CLEANER
- 1 [FL-266-100] 700 SQUARE INCH ALUMINUM RADIATOR
- 1 [FL-273-059] BORG WARNER ELECTRONIC VISCOUS FAN DRIVE
- 1 [FL-79A-065] 65 MPH ROAD SPEED LIMIT
- 1 [FL-812-001] ELECTRONIC TACHOMETER 3000 RPM

### **TRANSMISSION AND EQUIPMENT**

- 1 [FL-342-1MJ] ALLISON 2500 PTS AUTOMATIC TRANSMISSION
- 1 [FL-343-301] ALLISON VOCATIONAL PACKAGE 354 - FIFTH GEN
- 1 [FL-346-001] TRANSMISSION OIL CHECK AND FILL
- 1 [FL-35T-001] SYNTHETIC 50W TRANSMISSION LUBE (TES-295 COMPLIANT)
- 1 [FL-370-015] WATER TO OIL TRANSMISSION COOLER - IN RADIATOR END TANK
- 1 [FL-84C-007] PRIMARY MODE GEARS, 6 FORWARD

### **WHEELS AND TIRES**

- 1 [FL-093-2EP] FRONT HANKOOK AH24 11R22.5 14 PLY TIRES
- 1 [FL-094-2EP] REAR HANKOOK AH24 11R22.5 14 PLY TIRES
- 1 [FL-502-523] MAXION 90262 22.5 X 8.25 10 HOLE HUB PILOT 5-HAND
- 1 [FL-505-523] MAXION 90262 22.5 X 8.25 10 HOLE HUB PILOT 5-HAND
- 1 [FL-52M-003] TIRE/WHEEL BALANCING-LEAD FREE WEIGHTS
- 1 [FL-962-976] ACCURIDE PK-BLACK21 POWDER BLACK WHEEL (N0001H)- FRONT
- 1 [FL-966-976] ACCURIDE PKBLK21 POWDER BLACK WHEEL (N0001H) - REAR

**Meets all FMVSS requirements in effect at the time of manufacture.**



# HOEKSTRA LEASING

## LEASE PROPOSAL With Maintenance

**Unit ID:** 113446 (Extend #120)

**Description:** 2020 Thomas Saf-T-Liner C2 School Bus (Pre-owned)  
77 Passenger Model 341TS, With Air Conditioning  
With All Integrated Child Seats  
*See Attached Specifications*

**Customer:** Ypsilanti Community Schools  
1885 Packard Road  
Ypsilanti, MI 48197-1846

**Date:** 4/7/2022

**Quantity:** One (1) - Stock Vehicle(s) Subject to Sale

**Estimated Delivery:** 7/5/2022

**F.O.B.:** Ypsilanti, MI

<b>Term:</b>	<b>2 Years</b> <b>7/5/2022 – 7/5/2024</b>
<b>Annual Payment, Per Unit:</b>	\$21,427.00

**Security Deposit:** 0.00 per Unit; Due upon Delivery

**Mileage Allowance:** 12,000 Miles Annually per Unit; \$.65 per Mile Charge over Allowance



**LEASE PROPOSAL  
With Maintenance**

**TERMS:**

- Lessee is responsible for Insurance and Operation.
- Hoekstra Leasing agrees at its own cost and expense, to provide with respect to the Vehicle(s) leased, at the Hoekstra Transportation facility in Troy Michigan the following.
  - Necessary preventative maintenance, replacement parts, and repairs to keep the Vehicle(s) in good repair and operating condition.
  - Necessary oil and lubricants for the efficient operation of the Vehicle(s).
  - In the event any Vehicle(s) shall be disabled for any reason, Lessee and/or its driver shall notify Hoekstra Transportation, hereinafter referred to as "Hoekstra". Lessee agrees that it will not cause or permit any person other than Hoekstra or person authorized by Hoekstra to make any repairs or adjustments to a Vehicle(s), and shall abide by Hoekstra's directions concerning repairs. In the event a Vehicle(s) is disabled due to mechanical failure, Hoekstra shall, within a reasonable period of time after receipt of notification, properly repair, or cause the repair of, the Vehicle(s). Hoekstra will not be responsible for the cost of repairs or services not expressly authorized by Hoekstra.
  - Lessee will instruct its drivers to report any trouble concerning the Vehicle(s) not later than the date of occurrence on forms provided by Hoekstra in each Vehicle(s) on a daily basis to prevent damage and to return each Vehicle(s) to Hoekstra at the location indicated by Hoekstra, for inspection, preventative maintenance, and repair, as directed by Hoekstra.
  - Drivers shall do daily pre-trip inspections per current Michigan law requirements.
  - Tire replacement is not included in this contract.
  - A spare will be provided in the event a leased bus is out of service for a repair for more than 2 business days. A spare is not obligated to be provided for a repair that is a result of operator negligence or damage due to an accident.
- Equipment is turned back to Hoekstra Leasing at termination of lease in accordance with conditions of contract.
- To secure the vehicle, we will require a signed proposal or purchase order.
- First payment due 7/5/2022.

Respectfully submitted,

Steve Coulter  
President

**ACCEPTANCE:**

Customer Signature \_\_\_\_\_ Date: \_\_\_\_\_

Dealer Signature \_\_\_\_\_ Date: \_\_\_\_\_



**Prepared For:**

**Ypsilanti Community Schools (Lessee)**  
 1885 Packard Road  
 Ypsilanti, MI 48197

And

**Hoekstra Leasing, LLC (Owner/Lessor)**  
 260 – 36<sup>th</sup> Street S.E.  
 Grand Rapids, MI 49548

**Prepared By :**

**Steve Coulter**  
**Sales, Hoekstra Transportation, Inc.**  
**President, Hoekstra Leasing, LLC**  
**Cell: 248-379-4206**  
 Office: 248-244-8942 / Fax: 244-9470  
**E-mail: [SCoulter@hoekstrainc.com](mailto:SCoulter@hoekstrainc.com)**

Quantity: One (1) – Extend #120      Quote Date: 4/7/2022      \* - Stock Units Subject to Prior Sale  
 Unit ID: 113446      VIN #(s): LCLV8733  
 Projected Mileage: 25-27,000      Est. Delivery: 7/5/2022

**Model Profile: 2022 Thomas 77-Passenger Saf-T-Liner C2 School Bus 341TS  
 With Full Integrated Child Seats and Air Conditioning**

**Product Type:** SCHOOL TRANSPORTATION  
**Year:** 2020  
**In Service:** 6/24/2019  
**Body Build:** 4/2019  
**Chassis Model/MFG:** B2 106/FLNER  
**GVWR:** 33000-LB  
**Passenger Capacity:** 77 – 13 Rows of Integrated Child Seats  
**Headroom:** 78  
**Wheelbase:** 279  
**Brake Type:** AIR  
**Engine Type:** DETROIT DIESEL DD5 240 DIESEL, 4 CYL, 240 HP, 2600 RPM  
**Fuel Type:** DIESEL  
**Fuel Tank Capacity:** 100  
**Transmission Type:** AUTOMATIC  
**Axle, Front:** 10000-LB CAPACITY  
**Axle, Rear:** 23000-LB CAPACITY  
**Tires, Front:** FRONT HANKOOK AH24 11R22.5 14 PLY TIRES  
**Tires, Rear:** REAR HANKOOK AH24 11R22.5 14 PLY TIRES  
**Suspension Front:** 10000-LB  
**Suspension Rear :** AIRLINER 23000-LB  
**Air Conditioning :** 126,000 BTU, FRONT & REAR EVAPORATORS, ROOF CONDENSER, CHASSIS TIE-IN

F.O.B.:

**Ypsilanti, Michigan**

Terms:

**Due Upon Delivery**

Comments:



- 1 [D500700009] SIGN-STOP, AIR RR #2971C SPECIALTY LED
- 1 [D602200006] MIRROR-INT 6"X30" WITH LOCKING LEVER
- 1 [D602400000] LABEL-VEHICLE CERTIFICATION

## DOORS

- 1 [D200301008] STEP-RS ALUM.ENT.DR W/HTR 8.75"RISER
- 1 [D300100001] HANDLE-INT RR DR BLACK
- 1 [D300300000] HANDLE-EXTERIOR REAR DOOR WITH RECESS
- 1 [D302000000] VANDALOCK-REAR DOOR W/BOLT
- 1 [D302305001] DOOR-ENT AG2 CLR TEMP LOCK
- 1 [D302404000] POWER SYSTEM-AG2 AIR ENTRANCE DOOR
- 1 [D303915000] VANDALOCK-ALUM.AIR.ENT DR.MAN.OP.@ DASH
- 1 [D304000002] PULL-ENTRANCE DOOR, EXTERNAL ALUMINUM
- 1 [D603000000] PAD-DR HEADER, RR EMER 36"W
- 1 [D608501004] TREAD-STEP ALUMINUM ENT DOOR BLUE
- 1 [D608600001] TRIM-STEPWELL HORIZONTAL WITH RIBBED NOSE
- 1 [D611000000] RAIL-ASSIST FRONT ENTRANCE DOOR RIGHT SIDE 1"OD

## ELECTRICAL - BODY

- 1 [D105400001] FAN-CIRC MID W/S HDR BLACK
- 1 [D105600000] FAN-CIRC DRV'S WDO HDR BLACK
- 1 [D106600003] HORN-SPEAKER LS COWL LEG
- 1 [D106902000] RADIO-AM/FM DEA510 W/PAGE
- 1 [D115000003] OPER-AUTOMATIC FAST IDLE
- 1 [D130706000] ZONAR STANDARD MONITORING
- 1 [D301100001] PWR CELL PHONE OUTLET LS
- 1 [D400200000] MONITOR-LAMPS WARNING/STOP/TAIL/TURN
- 1 [D400400002] LPS-DOME OVER DRIVER LED
- 1 [D400500002] LPS-DOME OVER STEPWELL LED
- 1 [D400702341] LPS-DOME PASS 6 MIN LED 341T
- 1 [D402200000] LAMP-EXTERIOR AND AFT OF ENT DOOR
- 1 [D402500002] LPS-STPWLL LED W/O HOOD (1)
- 1 [D402802002] LPS-STP/TAIL/DIR AMBER/LED&REV.INCAND.
- 1 [D403000000] ADVISORY-PASSENGER BUZZER ACTIVATION, WITH SWITCH
- 1 [D404200000] LPS-PILOT VANDALOCK STATUS RED
- 1 [D405600000] LAMPS-PILOT POST TRIP INSPECTION RED
- 1 [D405700000] LAMPS- 4" AUXILARY INCANDESCENT
- 1 [D406004000] LPS-SI DIR AMBER FRT. LED PIN
- 1 [D406210008] LPS-WARNING HALOGEN (8)
- 1 [D406900006] LPS-ID AMB/RED LED
- 1 [D407004000] LPS-MKR ROOF FRT/RR LED PIN
- 1 [D407104000] LPS-MKR ROOF MID LED PIN
- 1 [D408300022] STROBE-ECCO 7460CC 6' FROM REAR
- 1 [D408400001] STROBE LAMP GUARD (1)
- 1 [D408901000] LPS- STOP/TAIL 4" FLS.MT L.E.D.
- 1 [D412200000] LAMPS-PILOT WARNING LIGHTS RED
- 1 [D412300000] LAMPS-PILOT WARNING LIGHTS AMBER
- 1 [D416400000] BLOCK-FUSE CUSTOMER ACCESS
- 1 [D417100001] LPS-DOME REAR MOST LED
- 1 [D418600002] OPER-PRE-TRIP INSPECTION
- 1 [D504600001] OPER-MIRRORS EXT HTD. W/15 MIN TIMER
- 1 [D602001341] SPEAKERS-INT. 30 WAT.(6) 341T
- 1 [FL-660-023] SINGLE ELECTRIC WINDSHIELD WIPER MOTOR W/DELAY AND HEADLIGHT

## EXTERIOR

- 1 [D108800002] FLAPS-MUD, REAR 22.5"W
- 1 [D108900001] FLAPS-MUD, FRONT 16"W X 12"H
- 1 [D200200002] FENDER-QUARTER 24" BATTERY BOX DOOR
- 1 [D201900006] REINFORCEMENT-FRAME 24" BATTERY DOOR AND A/C
- 1 [D202600000] CAP-ENTRANCE DOOR STANDARD
- 1 [D202800001] FLOOR-NON ADA
- 1 [D502600000] BUMPER-REAR 2 BRACES NO EXHAUST HOLE
- 1 [D502900004] SKT.FWD.STPWLL LO DEF
- 1 [D503302000] CAP-FRT ROOF VENT W/WARN.LPS.
- 1 [D503402000] CAP-REAR ROOF W/WARN.LPS.

- 1 [D503902341] GUSSET-21"H LWR SIDE SHEET
- 1 [D504006341] SHEET-LWR, L MID 20G,21"
- 1 [D504108341] SHEET-LWR,L RR 20G
- 1 [D504206341] SHEET-LWR,R MID 20G,21"
- 1 [D504308341] SHEET-LWR,R RR 20G
- 1 [D504402008] VISOR-EXT.@ WARN LPS (8)
- 1 [D504500003] DOOR-U/B L BATTERY 24"
- 1 [D505600000] DOOR-FUEL FILL ACCESS BTR
- 1 [D505706021] FENDERETTE-STEEL 21"
- 1 [D507400002] LATCH-BATT DOOR NON-LOCKING
- 1 [D507600000] LATCH-FUEL FILL ACCESS (THUMB)
- 1 [D508102087] ROOF SHEETS-(2) HATCH-341T KR4
- 1 [D510900000] VENT-STATIC PRESENT
- 1 [D511501900] PILASTER - 341T, 900
- 1 [D511800001] LATCH-LOCKING DEF ACCESS DOOR
- 1 [D512900000] RAIL-SNOW RAIL PRESENT
- 1 [D515100341] HARDWARE-MOUNTING CLIPS STANDARD
- 1 [D800800000] EXHAUST - KIT, TSL17 HEATER

## HVAC

- 1 [D112403008] AC-126K BTU-FREE BLOW BULKHEAD
- 1 [D112500000] AIR CONDITIONING CONTROLS-STANDARD
- 1 [D112602003] CONDENSER-KR430 ROOF 30" 3FAN
- 1 [D112808009] EVAP - IW10 RR, IW4 FRONT, KR4
- 1 [D113834341] PLUMB.-AC COMP TM21 DUAL DD5 KR4
- 1 [D113906007] AC CTL.BD.STD.TIE IN SGL.LP.KR4
- 1 [D123300002] CONDENSER ALERT - ROOF
- 1 [D421700000] CABLE-EVAP 2 FRT BULKHEAD
- 1 [D603805084] HEATER-UNDERSEAT LEFT SIDE 84,000 BTU LOCATION 5
- 1 [D604310084] HEATER-UNDERSEAT LEFT SIDE 84,000 BTU LOCATION 10
- 1 [D6047101SP] HOSE-HTR SGL PLY W/ W/H POS 10
- 1 [D604800000] HEATER-ENTRANCE DOOR STEPWELL
- 1 [D605200001] CLAMPS-PLUMBING HEATER CONSTANT TORQUE
- 1 [D605301000] CLAMPS-UNDERSEAT HEATER CONSTANT TORQUE
- 1 [D605801002] CONN-HTR(1) CONSTANT TORQUE/SGL PLY
- 1 [D612902002] LOCATION-EVAP NO2 FRONT BULKHEAD
- 1 [FL-130-027] DUAL TM21 AC COMPRESSORS
- 1 [FL-141-031] WEBASTO 17K BTU COOLANT HEATER
- 1 [FL-170-051] MANIFOLD PLUMBING,COMBINED SHUTOFF DASH&AUX HTR FWD STAINLES
- 1 [FL-700-002] HEATER, DEFROSTER,AND AIR COND
- 1 [FL-702-028] BODY BUILDER SUPPLIED PLUMBING W/ACCESS HOLES IN FRAME RAIL

## INTERIOR

- 1 [D106500000] VISOR-WINDSHIELD SUN 6"X30" TINTED
- 1 [D123000002] DOOR-STORAGE BOX W/O GLASS
- 1 [D200600003] BODY ADJ-FTL, BTR RS FFLOC
- 1 [D201704000] REINF-RR END A/C EVAP. IW10
- 1 [D202200040] REINFORCEMENT-REAR STOP SIGNAL 40"
- 1 [D202500000] REINF-FRONT A/C EVAP.
- 1 [D300800001] LATCH-DR INT STOR OVR W/S NONE
- 1 [D309001001] LATCH-DR INT STOR OVR DRVRSHDR
- 1 [D510800001] BTR FUEL FILL RECESS, W/DOOR
- 1 [D600302004] BULKHEAD-RR END INT.W-A/C IW10
- 1 [D600600001] COVER-ACCESS RR END HARNESS NONE
- 1 [D600801001] COVER-TRIM DRVS HDR W/STORAGE
- 1 [D600901001] COVER-TRIM FRT END W/S HEADER A/C
- 1 [D601403341] STRIPS-AISLE, STAINLESS STEEL
- 1 [D601511341] FLOOR-BLUE VINYL W/13" CTR AISLE
- 1 [D601600006] FLR-BLK WHEELHOUSE AND HEATER
- 1 [D601700341] FLOOR-PLYWOOD 5/8" 341T
- 1 [D607904900] LINING-SIDE INT.
- 1 [D609901002] INSULATION-FRT BULKHEAD W/ACRSY 2"POLY
- 1 [D610403341] HEADLINING PASS AREA ACOUSTIC GREY 341T
- 1 [D610600341] INSULATION - RAFTER CAVITY 341T

- 1 [D801000000] TUBE-FILL BTR & OVERFLOW HOSE
- 1 [D801100000] CAP-FUEL FILL BTR NON-LOCKING

### MISC

- 1 [D201600000] APPLICATION - SCHOOL
- 1 [FL-185-108] NO CLUTCH PEDAL WITH ADJUSTABLE SUSPENDED BRAKE&ACCELERATOR
- 1 [FL-657-1AJ] ALL UNIT(S) KEYED ALIKE WITH CUSTOMER SPECIFIED KEY #FT1001
- 1 [FL-AF2-003] DOMICILED MICHIGAN
- 1 [TB-001-310] SAF-T-LINER C2

### PAINT/LETTERING

- 1 [D100300002] LOGO-THOMAS DECALS BLACK
- 1 [D100600002] LABEL-P/O WDO EMER EXIT 2" BLACK
- 1 [D101502001] LABEL-ENGLISH AG2.AIR.ENT DR
- 1 [D127400000] DECAL-BACKING ALARM
- 1 [D130200000] DECAL-LOW SULFUR FUEL
- 1 [D131000000] DECAL-EMER.REL.INSTR.MAN.OP.@DASH
- 1 [D132200010] LABEL-RR DR EMERGENCY DOOR 2"HIGH
- 1 [D132600000] DECAL-ENTRANCE DOOR VANDALOCK ENGLISH
- 1 [D134200000] LABEL-RR EMERGENCY DOOR INSTRUCTION
- 1 [D134600000] LABEL-"DEF ONLY"
- 1 [D134901000] LABEL-REGENERATION WARNING 2010/2013 EPA ENGLISH
- 1 [D502513000] PAINT-EXT HNDLE(S) BLACK
- 1 [D503104001] DECAL-REFL FRT CAP "SCHOOL BUS"
- 1 [D503204001] DECAL-REFL RR CAP "SCHOOL BUS"
- 1 [D505500001] DECAL-"DIESEL"
- 1 [D50601E341] PAINT-EXTERIOR ROOF WHITE 341T
- 1 [D5061SC341] PAINT-EXT WDO AREA SAME AS BODY
- 1 [D506347000] PAINT-EXT GRD RAIL @ WINDOW BLACK
- 1 [D506447000] PAINT-EXT GRD RAIL @ SEAT BLACK
- 1 [D506547000] PAINT-EXT GRD RAIL @ FLOOR BLACK
- 1 [D506647000] PAINT-EXT GRD RAIL @ SKRT BLACK
- 1 [D506747001] PAINT-EXT BUMPER REAR BLACK
- 1 [D506900000] PAINT-BLACK TRIM-FRONT/REAR ROOF CAPS
- 1 [D510646341] PAINT-SOLID COLOR YELLOW
- 1 [D515400000] DECAL-APPROVED FUEL TYPE
- 1 [D601100011] HEADLINING-VESTIBULE ACOUSTIC, GRAY, DRIVER/ENTRANCE LAMPS
- 1 [FL-065-196] PAINT:ONE SOLID COLOR,BASE/CLEARCOAT
- 1 [FL-980-6MJ] CAB COLOR A:L5898EB SCHOOL BUS YELLOW ELITE BC
- 1 [FL-98A-001] GRILLE: SILVER N3388H IMRON 5000

### SEATS

- 1 [A000000059] OFF-SET LS BARRIER 4"
- 1 [A201400001] 2014 SEATING ALERT
- 1 [B610000097] SEAT BELT - DRIVERS SEAT
- 1 [B620000077] BARRIER STORAGE POUCH, LEFT SIDE BEHIND DRIVER
- 1 [B640139200] 39" BARR-VERT,WALL MT 45"H RS 2009
- 1 [B640239000] 39"8DEG BARR-REV. WALL-MT 45"H 2009
- 2 [B660006121] COLONIAL BLUE UPHOLSTERY-45"HIGH RECESSED BARRIER
- 1 [D610339002] RAIL-ASSIST FRT ENT DR 39"W
- 1 [D900104000] BACK-NATIONAL DRV'S SEAT
- 1 [D900302003] ARMREST NATIONAL DRV'R'S ST. RS
- 1 [D900403003] UPH DR.ST.FABRIC BLK NATIONAL
- 1 [D900503007] PEDESTAL-NATIONAL AIR W/2 SHOCKS
- 1 [D900602000] COVER PEDASTAL NATIONAL DR.ST.
- 1 [D901039003] KICKPLATE-MOD.PANEL RS 39" IW4
- 1 [D901139000] KICKPLATE-MOD.PANEL LS 39"
- 1 [D901200002] RISER-DRIVERS SEAT, NATIONAL
- 1 [D980126002] S3C 26"LS 2-PASSENGER WALL MOUNT WITH ICS
- 12 [D980139002] S3C 39"LS 3-PASSENGER WALL MOUNT W/ICS
- 13 [D980239002] S3C 39"RS 3-PASSENGER WALL MOUNT WITH ICS
- 26 [D980406166] 42 OZ COLONIAL BLUE UPHOLSTERY - S3C PASSENGER SEAT

### WINDOWS/GLASS

- 1 [D700000001] GLASS-W/S ONE PCE W/TINT BAND
- 1 [D700101000] GLASS-RS FRT STAT CLR TEMP

- 1 [D700201000] GLASS-LS FRT STAT CLR TEMP
- 1 [D700300002] GLASS-REAR STAT TINTED TEMP
- 1 [D700400002] GLASS-RR SIDE STAT TINTED TEMP
- 1 [D700500000] FRAME-WDO SPLIT
- 16 [D700530000] FRAME-WDO SPLIT 30"W
- 2 [D700540000] FRAME-WDO SPLIT 40"W
- 2 [D700600L01] FRAME-WDO P/O VERT TEMP TNT LS
- 2 [D700600R01] FRAME-WDO P/O VERT TEMP TNT RS
- 16 [D700730002] GLASS-WDO TINT TEMP 30"
- 2 [D700740002] GLASS-WDO TINT TEMP 40"
- 1 [D700900003] STOPS-WDO 12"
- 1 [D701600006] WDO-DRIVER'S TEMP CLR

#### OTHER

- 1 [D100200002] LOGO-FRT RS & RR
- 1 [D109300000] ARM ASSEMBLY-WINDSHIELD WIPER (2)
- 1 [D123800000] ANTENNA - RADIO SWIVEL BASE
- 1 [D200700000] WHEELHOUSES-REAR L&R
- 1 [D200800341] STRINGER-ROOF 341T
- 1 [D201000000] FRONT END FRAME
- 1 [D201100000] FRT END FRAME MTG KIT
- 1 [D201200000] REAR END FRAME-28.68"DEEP
- 1 [D201300341] FLOOR-GALVALUME STEEL MID BODY
- 1 [D201400803] LOC-40" RAF SP 11TH 341T
- 1 [D302800000] HINGES-REAR DOOR PIN TYPE
- 1 [D302900000] LATCH-SINGLE-POINT, REAR EMERGENCY DOOR
- 1 [D307700000] INT COLOR -RR DOOR GRAY
- 1 [D309200000] DOOR, REAR EMERGENCY
- 1 [D404100001] BUZZER-SWITCH PANEL 1 TONE
- 1 [D404500000] OPERATION-NOISE SUPPRESSION
- 1 [D405900000] LAMPS-LICENSE PLATE ILLUMINATION
- 1 [D501400341] RAIL-EXTERIOR GUARD @ WINDOW,SEAT,FLOOR,SKIRT
- 1 [D501500000] RAIL-EXT GRD @ SEAT FRT END LS
- 1 [D501901000] RAIL-EXT GRD@ FLOOR, NONE
- 1 [D503501000] PANELS-EXT RR W/4"AUXLPS
- 1 [D503600000] SHEET-DRIVERS EXTERIOR 20 GA.
- 1 [D503700900] SHEET-UPPER SIDE EXTERIOR
- 1 [D505300341] UNDERCOATING-ASPHALT EMULSION
- 1 [D505800803] HEADERS-WINDOW INTERIOR 341T
- 1 [D507001001] PANELS-EXTERIOR REAR SIDE LONG W/STATIONARY GLASS
- 1 [D600100000] PANELS-REAR END INTERIOR REAR GALVALUME
- 1 [D600201000] PANELS-RR END INT SI LONG W/ST
- 1 [D600400002] PANELS-ACCESS RR GRAY PASS ADVISORY
- 1 [D601200002] H/L-RR LONG SMOOTH GRAY W/LPS
- 1 [D601800001] COVER-FUEL SENDING INSPECTION
- 1 [D601900341] MOLDING-SHOE 341T
- 1 [D607600900] RAIL-SEAT
- 1 [D609500000] INSULATION-VEST HEADLINING 2"
- 1 [D609600900] INSULATION-SIDELINING 2" POLY
- 1 [D609800000] INSULATION-RR BULKHEAD 2" POLY
- 1 [D610500341] HEADERS-WINDOW EXTERIOR 341T
- 1 [D613100000] HARNESS COVER COLOR - GRAY
- 1 [D613200001] SPEAKER ALERT - PRESENT
- 1 [D613400000] DOME LPS - MINIMUM
- 1 [D613500000] HEADLINING COLOR - GREY
- 1 [D613600001] HEADLINING TYPE - ALL ACOUSTIC
- 1 [D613800000] MAT, FLOOR VESTIBULE
- 1 [D616100001] INSTALLATION-PARK BRAKE NONE
- 1 [D616900002] INSULATION-INT LONG REAR WDO
- 1 [D701200000] GLS-LWR RR DR TEMP CLR
- 1 [D701300000] GLS-UPR RR DR TEMP CLR
- 1 [FL-157-003] VANDALOCK,STARTER DISABLE W/ANY LOCKED EMER DR(S),LH PT LAMP
- 1 [FL-168-002] LOWER RADIATOR GUARD
- 1 [FL-202-003] REINFORCED NYLON FUEL LINES

- 1 [FL-216-001] SINGLE SUCTION AND RETURN FUEL LINES
- 1 [FL-231-006] FUEL TANK MOUNTED BETWEEN RAILS, AFT OF REAR AXLE, WITH CAGE
- 1 [FL-267-001] REMOTE-MOUNTED SURGE TANK
- 1 [FL-275-034] PAGE SYSTEM W/CHASSIS MTD EXTERNAL SPEAKER
- 1 [FL-280-001] BASIC WIRING SCHEMATIC, UNMOUNTED, 12-VOLT NEGATIVE GROUND SYS
- 1 [FL-289-006] PAINTED BATTERY PANEL COVER
- 1 [FL-290-017] BATTERY BOX FRAME MOUNTED
- 1 [FL-298-039] INTEGRAL ELECTRONIC TURN SIGNAL FLASHER
- 1 [FL-302-068] BATT ENABLED 3 AMBER INBOARD ID LAMPS, 2 AMBER OUTBOARD MARKE
- 1 [FL-317-006] STROBE LAMP, IGNITION SWITCH OR LH DASH SWITCH ACTIVATED
- 1 [FL-31C-061] HALOGEN WARNING SYSTEM LAMPS
- 1 [FL-31T-049] STANDARD BODY VISUAL WARNING, LOWER REAR
- 1 [FL-31X-021] FT BUMPER MT CROSSING ARM-AIR
- 1 [FL-320-004] STANDARD WIRING
- 1 [FL-324-1AB] DRIVER'S IGNITION OPERATED DOME LP WITH ON/OFF SW
- 1 [FL-325-066] PASSENGER COMPARTMENT DOME LAMPS, IGNITION ACTIVATED
- 1 [FL-32C-003] PASSENGER COMPARTMENT DOME LPS, DUAL ON/OFF SWITCH
- 1 [FL-32H-006] STEPWELL LAMP ON WITH DOOR OPEN AND IGNITION ON
- 1 [FL-33A-026] EIGHT LAMP WARNING SYSTEM, LH DASH SWITCH(S), PACKAGE 14
- 1 [FL-345-005] SHIFT LEVER, CABLE LINKAGE, AUTOMATIC TRANSMISSION
- 1 [FL-393-001] DRIVELINE GUARD
- 1 [FL-403-002] NON-ASBESTOS FRONT BRAKE LININGS
- 1 [FL-410-001] FRONT SHOCK ABSORBERS
- 1 [FL-433-002] NON-ASBESTOS REAR BRAKE LININGS
- 1 [FL-486-001] LOW AIR PRESSURE LIGHT AND BUZZER
- 1 [FL-534-015] TWO QUART SEE THRU POWER STEERING RESERVOIR
- 1 [FL-539-003] POWER STEERING PUMP
- 1 [FL-551-006] ZINC-PLATED HEXHEAD CHASSIS FASTENERS
- 1 [FL-552-145] 3975MM (155") REAR FRAME OVERHANG
- 1 [FL-553-001] SQUARE END OF FRAME
- 1 [FL-574-001] BUMPER MOUNTING FOR SINGLE LICENSE PLATE
- 1 [FL-57W-018] LED STOP/TAIL/TURN LAMPS W/4"AUX LAMPS
- 1 [FL-59T-007] REAR EMERGENCY DOOR, IGN CONTROL, BUZZER/PASS LT ON W/DR OPEN
- 1 [FL-619-005] MAINTENANCE-FREE RUBBER BUSHINGS - FRONT SUSPENSION
- 1 [FL-650-021] CAB MOUNTING FOR HOOD AND COWL CHASSIS
- 1 [FL-655-013] MANUAL ENT DOOR LOCK/BUZZER ON W/EMERGENCY DOORS UNLATCHED
- 1 [FL-659-003] ONE GALLON WINDSHIELD WASHER RESERVOIR
- 1 [FL-65X-011] BLACK HOOD MOUNTED AIR INTAKE GRILLE
- 1 [FL-680-006] GRAY/CHARCOAL FLAT DASH
- 1 [FL-701-001] STANDARD HVAC DUCTING
- 1 [FL-703-010] MAIN HVAC CONTROLS WITH RECIRCULATION SWITCH, & NOISE SUPPRES
- 1 [FL-716-014] WINDSHIELD FAN, (1) HEADER MOUNTED
- 1 [FL-718-008] DRIVER'S FAN, (1) MOUNTED ABOVE SIDE WINDOW
- 1 [FL-71P-003] AUX BODY HEATER, UNDER SEAT, FWD
- 1 [FL-71V-001] AUXILIARY BODY HEATER, UNDER SEAT, AFT
- 1 [FL-723-005] DIGITAL AUXILIARY BODY MOUNTED AC CONTROL
- 1 [FL-732-004] GRAY INSTRUMENT PANEL-DRIVER
- 1 [FL-74B-1AT] BODY SUPPLIED HEATED MIRRORS WITH 15 MINUTE TIMER
- 1 [FL-756-801] AIR PROVISIONS FOR CUSTOMER FURN DRIVERS AIR RIDE SEAT
- 1 [FL-778-004] ROOF MOUNTED VENT/ESCAPE HATCH
- 1 [FL-77Z-800] PUSH OUT BODY SIDE WINDOWS, BUZZER WITH WINDOW UNLATCHED
- 1 [FL-814-003] WARNING/REAR LAMP MONITOR
- 1 [FL-81B-001] STANDARD PANEL LAMP DIMMER
- 1 [FL-829-043] CHASSIS COWL AND HOOD ONLY
- 1 [FL-877-002] STANDARD BRAKE WIRING
- 1 [FL-91A-800] AIR PROVISION FOR CUSTOMER SUPPLIED WALK GATE
- 1 [FL-91B-800] AIR PROVISION FOR CUSTOMER SUPPLIED STOP ARM
- 1 [FL-964-020] BUMPER: BLACK
- 1 [FL-986-019] CHASSIS: VENDOR BLACK
- 1 [FL-A85-017] SCHOOL BUS SERVICE
- 1 [FL-AA1-006] COWL CHASSIS CONFIGURATION COMPLIES WITH SBMTC
- 1 [FL-AA3-028] BUS BODY WITH WHEELWELL
- 1 [FL-AA4-014] PASSENGER COMMODITY

- 1 [FL-AA5-002] 100% ON-HIGHWAY (CITY) TERRAIN
- 1 [FL-AA6-001] DOMICILED USA 50 STATES (CALIFORNIA)
- 1 [FL-AF3-1BM] THOMAS BUILT SCHOOL BUS 341T

## CHASSIS

### AXLES AND SUSPENSIONS

- 1 [A000000117] ALIGNMENT-4-WHEEL SAF-T-LINER C2
- 1 [FL-386-055] SPL100 DANA SPICER MAIN DRIVELINE
- 1 [FL-400-1A5] DA-F-10-3 10,000# FF1 71.5 KPI/3.74 DROP SINGLE FRONT AXLE
- 1 [FL-409-002] CHICAGO RAWHIDE FRONT OIL SEALS
- 1 [FL-40T-002] SYNTHETIC 75W-90 FRONT AXLE LUBE
- 1 [FL-418-030] CONMET IRON FRONT HUBS
- 1 [FL-41T-002] SYNTHETIC 75W-90 REAR AXLE LUBE
- 1 [FL-420-1GK] DA-RS-23-4 23,000# R-SRS SINGLE REAR AXLE
- 1 [FL-421-556] 5.56 REAR AXLE RATIO
- 1 [FL-424-001] IRON REAR AXLE CARRIER HOUSING
- 1 [FL-439-004] REAR SHOCK ABSORBERS - ONE AXLE
- 1 [FL-440-001] CHICAGO RAWHIDE (SCOT) REAR OIL SEALS
- 1 [FL-450-030] CONMET IRON REAR HUBS
- 1 [FL-620-062] 10,000 LB. TAPERLEAF FRONT SUSPENSION
- 1 [FL-622-216] AIRLINER 23,000 LB. REAR SUSPENSION
- 1 [FL-62G-004] COMFORT-TEC SUSPENSION
- 1 [FL-910-004] DUAL AIR REAR SUSPENSION LEVELING

### BRAKES

- 1 [A000000164] ALERT-ENHANCED STABILITY CONTROL
- 1 [FL-018-002] AIR BRAKE PACKAGE
- 1 [FL-402-020] MERITOR 15 X 4 Q+ CAM FRONT BRAKES (ROCKWELL)
- 1 [FL-404-012] FRONT BRAKE CHAMGERS - MGM LONGSTROKE
- 1 [FL-405-002] MERITOR AUTOMATIC FRONT SLACK ADJUSTERS
- 1 [FL-419-023] CONMET CAST IRON FRONT BRAKE DRUMS
- 1 [FL-423-020] MERITOR 16 1/2 X 7 Q+ CAM REAR BRAKES, DBL-ANCHOR, FAB SHOES
- 1 [FL-425-002] REAR BRAKE DUST SHIELDS
- 1 [FL-426-036] MGM TR, LONGSTROKE, 1-DRIVE AXLE, SPRING-PARK CHAMBER, TAMP-PRO
- 1 [FL-427-001] FRONT BRAKE DUST SHIELDS
- 1 [FL-428-002] MERITOR AUTOMATIC SLACK ADJUSTERS
- 1 [FL-451-023] CONMET CAST IRON REAR BRAKE DRUMS
- 1 [FL-460-008] STEEL AIR BRAKE RESERVOIRS INSIDE FRAME RAILS
- 1 [FL-480-009] BENDIX AD-9 AIR DRYER WITH HEATER
- 1 [FL-490-101] WABCO 4S/4M ABS W/TRACTION CONTROL
- 1 [FL-882-023] ONE-VALVE PARKING BRAKE SYSTEM WITH WARNING

### CHASSIS EQUIPMENT

- 1 [D800008341] EXHAUST-LS TURNDWN, BELOW BMPR
- 1 [D800600003] ANTI-FREEZE, OAT -34 DEGREE
- 1 [D801200000] SHIELD-EXHAUST PIPE
- 1 [FL-001-310] B2 106 CONVENTIONAL CHASSIS
- 1 [FL-002-004] SET-BACK AXLE - TRUCK
- 1 [FL-110-076] DETROIT ENG MTD FUEL WATER SEPARATOR WIF LIGHT, PUMP
- 1 [FL-155-057] DELCO 12V 29MT STARTER WITH INTEGRATED M
- 1 [FL-198-025] INTAKE MOUNTED AIR RESTRICTION INDICATOR WITHOUT GRADUATIONS
- 1 [FL-205-010] RIGHT HAND SIDE-FILL FUEL TANK CAP
- 1 [FL-230-003] 100GALLON/378 LITER STEEL RECTANGULAR FUEL TANK, BETWEEN RAIL
- 1 [FL-237-072] HORIZ TAILPIPE, EXIT LH REAR
- 1 [FL-23U-004] 11.5 GALLON DEF TANK
- 1 [FL-341-018] MAGNETIC ENGINE DRAIN, REAR AXLE DRAIN & FILL PLUG
- 1 [FL-35W-001] EXHAUST MITIGATION DEVICE FTL 4" ID SLIP
- 1 [FL-46A-034] (1) 700 CU. IN. MIN AUX AIR TANK, 55PSI PRESS PROTECT, RAISE
- 1 [FL-477-042] PETCOCK DRAIN VALVES ON ALL AIR TANKS
- 1 [FL-532-002] ADJUSTABLE STEERING COLUMN
- 1 [FL-536-050] TRW THP-60 POWER STEERING
- 1 [FL-540-015] 450MM(18") LK FOUR-SPOKE CHARCOAL STEERING WHEEL
- 1 [FL-545-707] 7075MM (279") WHEELBASE

- 1 [FL-546-1AJ] 5/16" X 3" X 10-1/8" STEEL FRAME 120,000 PSI YIELD
- 1 [FL-556-1C1] ONE-PIECE 14" PAINTED STEEL BUMPER
- 1 [FL-558-001] FRONT FRAME-MOUNTED TOW HOOKS
- 1 [FL-587-003] REAR TOW HOOKS
- 1 [FL-643-001] STANDARD DUTY HOOD MOUNTING
- 1 [FL-644-004] FIBERGLASS HOOD
- 1 [FL-646-009] PAINTED PLASTIC GRILLE
- 1 [FL-690-016] CAB FLOOR, TOE BOARD, FIREWALL HEAT SHIELD
- 1 [FL-742-007] (2) CUPHOLDERS, LEFT HAND AND RIGHT HAND DASH
- 1 [FL-871-001] REINFORCED NYLON, FABRIC AND WIRE BRAID CHASSIS AIR LINES

### **ELECTRICAL - CHASSIS**

- 1 [FL-124-1F3] LN 12V 240 AMP AVI PAD MOUNT ALTERNATOR
- 1 [FL-142-009] BATTERY ENABLED WEBASTO SMARTEMP CONTROL FX 7 DAY TIMER
- 1 [FL-148-084] PROG RPM CTRL W A/C OR 12.75V LOW VOLT AUTO HI IDLE, DASH SW
- 1 [FL-160-025] DIAGNOSTIC INTERFACE CONNECTOR, 9-PIN, S
- 1 [FL-162-002] IGNITION SWITCH CONTROLLED ENGINE STOP
- 1 [FL-284-095] 12VOLT POWER SUPPLY LH PANEL
- 1 [FL-285-020] SOLID STATE CIRCUIT PROTECTION, PDMS WIT
- 1 [FL-292-1D7] (3) ALLI MODEL 1131, GROUP 31, 12V 2850CCA STUD BATTERIES
- 1 [FL-293-070] COLE HERSEE BATTERY CUT-OFF SWITCH, BATTERY BOX MOUNTED
- 1 [FL-299-013] SELF CANCEL TURN SIGNAL SWITCH W/DIM/WASH&HAZZARD IN HANDLE
- 1 [FL-300-015] STANDARD FRONT TURN SIGNAL LIGHTS
- 1 [FL-304-027] PARK LMP SW INTGRAL W/HL SWITCH, ID/MARKER/CLEARANCE/PARK ON
- 1 [FL-30E-008] AMBER LED MIDSHIP TURN SIGNALS
- 1 [FL-311-024] DAYTIME RUNNING LTS-85% LOW BEAMS & AUTO EXTERIOR LAMPS
- 1 [FL-312-049] INTEGRAL HEADLIGHT/MARKER ASSEMBLY WITH ALARM WITH IGNITION
- 1 [FL-322-800] PROVISION FOR LH/RH FRONT BAGGAGE COMPT LAMPS
- 1 [FL-32F-005] OVER DOOR LAMP, RIGHT HAND FRONT ENTRANCE DOOR
- 1 [FL-49B-004] ELECTRONIC STABILITY CONTROL
- 1 [FL-653-025] AIR OPERATED W/DASH RELEASE, BATTERY CTRL RH FRONT ENT DOOR
- 1 [FL-66W-001] BATT POWERED 2-POS INTERNAL DOOR CONTROL SWITCH
- 1 [FL-721-001] 97DB BACKUP ALARM
- 1 [FL-726-006] DUAL ELEC HORN, PASSENGER ADVISORY BUZZER ON W/IGN AND WARN
- 1 [FL-746-803] C/F J1939 RADIO W/PA
- 1 [FL-763-801] FASTEN SEAT BELT INDICATOR FOR CUSTOMER SUPPLIED SEAT BELT
- 1 [FL-786-1A0] LOCATING SYSTEM WITH VEHICLE MONITORING
- 1 [FL-810-027] ELECTRONIC SPEEDOMETER WITH SECONDARY KPH SCALE, NO ODOMETER
- 1 [FL-811-042] ICU3S, 132X48 DISPLAY W/DIAGNOSTICS, 28 LED WARN LAMPS
- 1 [FL-813-116] VT-HU CONNECTIVITY PLATFORM HARDWARE & TBB ZONAR DASH MTD
- 1 [FL-81Y-001] PRE/POST TRIP SYSTEM TEST
- 1 [FL-830-017] ENGINE AND HOUR METERS INTEGRAL WITH DRIVER DISPLAY
- 1 [FL-836-015] DIGITAL VOLTAGE DISPLAY INTEGRAL WITH DRIVER DISPLAY
- 1 [FL-840-002] PRIMARY AND SECONDARY AIR PRESSURE GAUGES
- 1 [FL-844-001] ELECTRIC FUEL GAUGE
- 1 [FL-846-001] AMMETER
- 1 [FL-852-002] ELECTRIC ENGINE OIL PRESSURE GAUGE
- 1 [FL-856-001] ELECTRICAL ENGINE COOLANT TEMPERATURE GAUGE
- 1 [FL-864-001] TRANSMISSION OIL TEMPERATURE GAUGE

### **ENGINE AND EQUIPMENT**

- 1 [FL-101-2M4] DETROIT DD5 5.1L 4 CYL 240HP@2200 RPM, 2600 GOV RPM, 660 LB/FT@1200 RP
- 1 [FL-103-039] ANTI-FREEZE TO -34F, OAT (NITRITE AND SILICATE FREE) EXT LIFE
- 1 [FL-105-001] ENGINE-MOUNTED OIL CHECK AND FILL
- 1 [FL-107-047] WABCO 20.0 CFM SGL CYLINDER AIR COMPRESSOR
- 1 [FL-111-003] 10W-30 WEIGHT ENGINE OIL
- 1 [FL-118-001] FULL FLOW OIL FILTER
- 1 [FL-122-1H2] DETROIT FUEL/WATER SEPARATOR W/BYPASS & 12V PREHEATER
- 1 [FL-128-998] EXHAUST BRAKE NONE
- 1 [FL-134-001] ALUMINUM FLYWHEEL HOUSING
- 1 [FL-138-010] PHILLIPS 750 WATT/115 VOLT BLOCK HEATER
- 1 [FL-13E-001] STANDARD OIL PAN
- 1 [FL-140-039] ENGINE HEATER RECEPTACLE MOUNTED FACE OF BUMPER, LEFT SIDE
- 1 [FL-152-069] ENGINE INTEGRAL SHUTDOWN PROT W/OVERRIDE SW, LW COOLANT & LIGHT

- 1 [FL-171-007] GATES BLUE STRIPE COOLANT HOSES
- 1 [FL-172-016] CONSTANT TORQUE BREEZE CLAMPS ON 1" IN DIA GREATER, SS C
- 1 [FL-175-002] 30,600 BTU STEPWELL HEATER, RH FRONT ENTRANCE DOOR
- 1 [FL-190-001] DONALDSON ONE-STAGE AIR CLEANER
- 1 [FL-266-100] 700 SQUARE INCH ALUMINUM RADIATOR
- 1 [FL-273-059] BORG WARNER ELECTRONIC VISCOUS FAN DRIVE
- 1 [FL-79A-065] 65 MPH ROAD SPEED LIMIT
- 1 [FL-812-001] ELECTRONIC TACHOMETER 3000 RPM

#### **TRANSMISSION AND EQUIPMENT**

- 1 [FL-342-1MJ] ALLISON 2500 PTS AUTOMATIC TRANSMISSION
- 1 [FL-343-301] ALLISON VOCATIONAL PACKAGE 354 - FIFTH GEN
- 1 [FL-346-001] TRANSMISSION OIL CHECK AND FILL
- 1 [FL-35T-001] SYNTHETIC 50W TRANSMISSION LUBE (TES-295 COMPLIANT)
- 1 [FL-370-015] WATER TO OIL TRANSMISSION COOLER - IN RADIATOR END TANK
- 1 [FL-84C-007] PRIMARY MODE GEARS, 6 FORWARD

#### **WHEELS AND TIRES**

- 1 [FL-093-2EP] FRONT HANKOOK AH24 11R22.5 14 PLY TIRES
- 1 [FL-094-2EP] REAR HANKOOK AH24 11R22.5 14 PLY TIRES
- 1 [FL-502-523] MAXION 90262 22.5 X 8.25 10 HOLE HUB PILOT 5-HAND
- 1 [FL-505-523] MAXION 90262 22.5 X 8.25 10 HOLE HUB PILOT 5-HAND
- 1 [FL-52M-003] TIRE/WHEEL BALANCING-LEAD FREE WEIGHTS
- 1 [FL-962-976] ACCURIDE PK-BLACK21 POWDER BLACK WHEEL (N0001H)- FRONT
- 1 [FL-966-976] ACCURIDE PKBLK21 POWDER BLACK WHEEL (N0001H) - REAR

**Meets all FMVSS requirements in effect at the time of manufacture.**



# HOEKSTRA LEASING

## LEASE PROPOSAL With Maintenance

**Unit ID:** 113447-51 (Extend #201 - #205)

**Description:** 2020 Thomas Special Needs Saf-T-Liner C2 School Bus (Pre-owned)  
60 Passenger Model 251TS, With Air Conditioning  
**Capacity: 22 + 2-5 Wheelchairs**  
*See Attached Specifications*

**Customer:** Ypsilanti Community Schools  
1885 Packard Road  
Ypsilanti, MI 48197-1846

**Date:** 4/7/2022

**Quantity:** Five (5) - Stock Vehicle(s) Subject to Sale

**Estimated Delivery:** 7/5/2022

**F.O.B.:** Ypsilanti, MI

<b>Term:</b>	<b>1 Year</b> 7/5/2022 – 7/5/2023
<b>Annual Payment, Per Unit:</b>	\$22,944.00

**Security Deposit:** 0.00 per Unit; Due upon Delivery

**Mileage Allowance:** 12,000 Miles Annually per Unit; \$.65 per Mile Charge over Allowance



**LEASE PROPOSAL  
With Maintenance**

**TERMS:**

- Lessee is responsible for Insurance and Operation.
- Hoekstra Leasing agrees at its own cost and expense, to provide with respect to the Vehicle(s) leased, at the Hoekstra Transportation facility in Troy Michigan the following.
  - Necessary preventative maintenance, replacement parts, and repairs to keep the Vehicle(s) in good repair and operating condition.
  - Necessary oil and lubricants for the efficient operation of the Vehicle(s).
  - In the event any Vehicle(s) shall be disabled for any reason, Lessee and/or its driver shall notify Hoekstra Transportation, hereinafter referred to as "Hoekstra". Lessee agrees that it will not cause or permit any person other than Hoekstra or person authorized by Hoekstra to make any repairs or adjustments to a Vehicle(s), and shall abide by Hoekstra's directions concerning repairs. In the event a Vehicle(s) is disabled due to mechanical failure, Hoekstra shall, within a reasonable period of time after receipt of notification, properly repair, or cause the repair of, the Vehicle(s). Hoekstra will not be responsible for the cost of repairs or services not expressly authorized by Hoekstra.
  - Lessee will instruct its drivers to report any trouble concerning the Vehicle(s) not later than the date of occurrence on forms provided by Hoekstra in each Vehicle(s) on a daily basis to prevent damage and to return each Vehicle(s) to Hoekstra at the location indicated by Hoekstra, for inspection, preventative maintenance, and repair, as directed by Hoekstra.
  - Drivers shall do daily pre-trip inspections per current Michigan law requirements.
  - Tire replacement is not included in this contract.
  - A spare will be provided in the event a leased bus is out of service for a repair for more than 2 business days. A spare is not obligated to be provided for a repair that is a result of operator negligence or damage due to an accident.
- Equipment is turned back to Hoekstra Leasing at termination of lease in accordance with conditions of contract.
- To secure the vehicle, we will require a signed proposal or purchase order.
- First payment due 7/5/2022.

Respectfully submitted,

Steve Coulter  
President

**ACCEPTANCE:**

Customer Signature \_\_\_\_\_ Date: \_\_\_\_\_

Dealer Signature \_\_\_\_\_ Date: \_\_\_\_\_



**Prepared For:**

**Ypsilanti Community Schools (Lessee)**  
 1885 Packard Road  
 Ypsilanti, MI 48197

And

**Hoekstra Leasing, LLC (Owner/Lessor)**  
 260 – 36<sup>th</sup> Street S.E.  
 Grand Rapids, MI 49548

**Prepared By :**

**Steve Coulter**  
**Sales, Hoekstra Transportation, Inc.**  
**President, Hoekstra Leasing, LLC**  
**Cell: 248-379-4206**  
 Office: 248-244-8942 / Fax: 244-9470  
**E-mail: [SCoulter@hoekstrainc.com](mailto:SCoulter@hoekstrainc.com)**

Quantity: Five (5) – Extend #201-205    Quote Date: 4/7/2022    \* - Stock Units Subject to Prior Sale

Unit ID: 113447-113451    VIN #(s): LCLV8708-12

Projected Mileage: 25,000    Est. Delivery: 7/5/2022

**Model Profile: 2020 Thomas STARS Special Needs Saf-T-Liner C2 251TS**  
**60-Passenger Model 251TS with Air Conditioning**  
**Capacity: 22 + 2-5 Wheelchairs**

**Product Type:** SCHOOL TRANSPORTATION  
**Year:** 2020  
**In Service:** 6/24/2019  
**Body Build:** 4/2019  
**Chassis Model/MFG:** B2 106/FLNER  
**GVWR:** 26500-LB  
**Passenger Capacity:** 22 + 2-5 WHEELCHAIRS, 6-INTEGRATED CHILD SEATS, 3-POINT SEAT BELTS  
**Headroom:** 78  
**Wheelbase:** 219  
**Brake Type:** AIR  
**Engine Type:** DETROIT DIESEL DD5 220 DIESEL, 4 CYL, 220 HP, 2600 RPM  
**Fuel Type:** DIESEL  
**Fuel Tank Capacity:** 60  
**Transmission Type:** AUTOMATIC  
**Axle, Front:** 10000-LB CAPACITY  
**Axle, Rear:** 17500-LB CAPACITY  
**Tires, Front:** FRONT MICHELIN XZE 255/70R22.5,(H) 16 PLY  
**Tires, Rear:** REAR MICHELIN XZE 255/70R22.5,(H) 16 PLY  
**Suspension Front:** 9000-LB  
**Suspension Rear :** AIRLINER 23000-LB  
**Air Conditioning :** AC-572MAX 70K BTU-FREE BLOW, IW10 RR IN-WALL EVAPORATOR, OEM TIE-IN

F.O.B.:

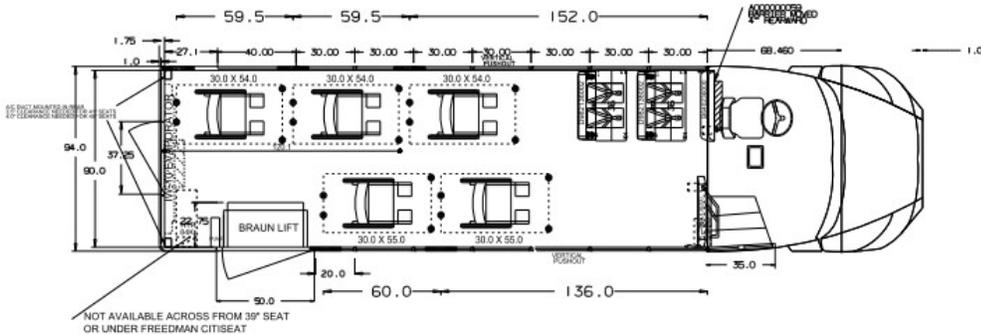
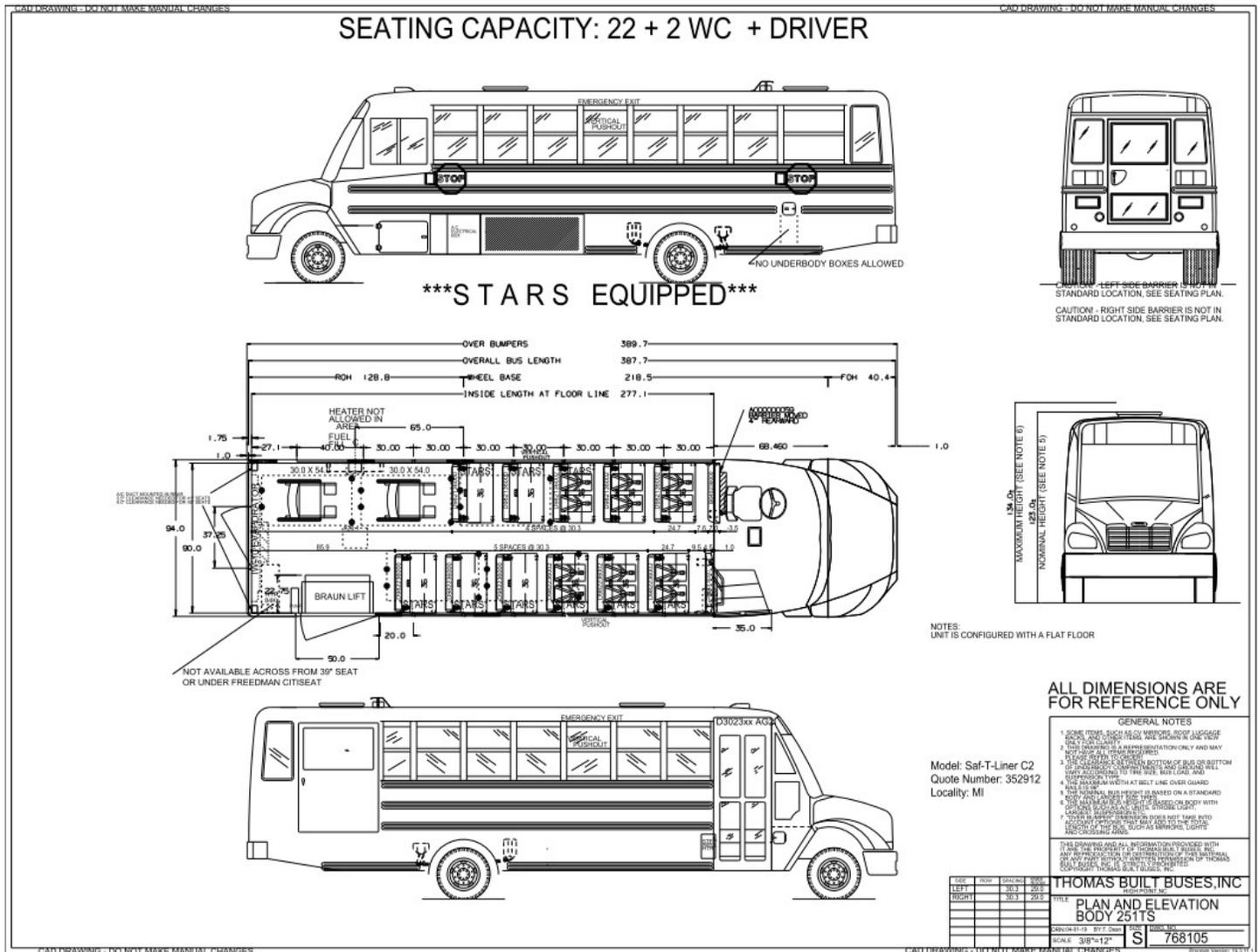
**Ypsilanti, Michigan**

Terms:

**Due Upon Delivery**

Comments:

**SEAT PLAN**



**Includes the Following Equipment:**

**BODY**

**ACCESSORIES**

- 1 [D131100001] LOCKS-KEYED ALIKE #CH545
- 1 [D139100000] RECEPTACLE-WASTE

**CERTIFICATION/SAFETY**

- 1 [D102200000] REFLECTTAPE-RR END YEL 1"
- 2 [D102500000] REFLECTTAPE-P/O WDO YEL
- 1 [D102901000] REFLECTIVE TAPE-EMERGENCY DOOR REAR YELLOW

- 1 [D103300000] REFLECTTAPE-@ ROOF HATCH YEL (2)
- 1 [D103400251] REFLECTTAPE-SIDE 2" @ FLR YEL
- 1 [D107000001] REFLECTORS-AMBER (4) MID/FRONT 3"
- 1 [D107100000] REFLECTORS-RED (4) RR/RR SI 3"
- 1 [D107303002] HATCH-ROOF ESCAPE MODEL 1900 ENGLISH (2)
- 1 [D110600000] LABEL-PASS ADVISOR INSTRUCTION
- 1 [D122201000] CUTTER-SEAT BELT W/HAND GRIP
- 1 [D124201001] MOTOR-XING ARM AIR,SPECIALTY, STOWAGE BRACKET
- 1 [D500003007] OPEN VIEW-ES, HEATED, RMT,SS
- 1 [D500304003] EYE-MAX HEATED SS BRACKET
- 1 [D500601009] SIGN-STOP, AIR FRT #2970
- 1 [D500700009] SIGN-STOP, AIR RR #2971C
- 1 [D602200006] MIRROR-INT 6"X30", LOCKING LEVER
- 1 [D602400000] LABEL-VEHICLE CERTIFICATION

**DOORS**

- 1 [D200301008] STEP-RS ALUM.ENT.DR W/HTR 8.75"RISER
- 1 [D300100001] HANDLE-INT RR DR BLACK
- 1 [D300300000] HANDLE-EXTERIOR REAR DOOR WITH RECESS
- 1 [D302000000] VANDALOCK-REAR DOOR W/BOLT
- 1 [D302305001] DOOR-ENT AG2 CLR TEMP LOCK
- 1 [D302404000] POWER SYSTEM-AG2 AIR ENTRANCE DOOR
- 1 [D303915000] VANDALOCK-ALUM.AIR.ENT DR.MAN.OP.@ DASH
- 1 [D304000002] PULL-ENTRANCE DOOR, EXTERNAL ALUMINUM
- 1 [D304400002] DOOR-SI LIFT RS REAR 50" OPG
- 1 [D306001000] LATCH- 3- POINT 50"W SI DR
- 1 [D306300000] VANDALOCK-SI DR W/BOLT 50"
- 1 [D310801000] THRESHOLD 50" LIFT DOOR
- 1 [D514800001] HEADER-50" REAR LIFT DOOR NON-ADA
- 1 [D602900000] PAD-DR HEADER, SI EMER 50"W
- 1 [D603000000] PAD-DR HEADER, RR EMER 36"W
- 1 [D608501004] TREAD-STEP ALUMINUM ENT DOOR BLUE
- 1 [D608600001] TRIM-STEPWELL HORIZONTAL WITH RIBBED NOSE
- 1 [D611000000] RAIL-ASSIST FRONT ENTRANCE DOOR RIGHT SIDE 1"OD

**ELECTRICAL - BODY**

- 1 [D105400001] FAN-CIRC MID W/S HDR BLACK
- 1 [D105600000] FAN-CIRC DRV'S WDO HDR BLACK
- 1 [D106600003] HORN-SPEAKER LS COWL LEG
- 1 [D106902000] RADIO-AM/FM DEA510 W/PAGE
- 1 [D115000003] OPER-AUTOMATIC FAST IDLE
- 1 [D130706000] ELEC-ZONAR STANDARD MONITORING
- 1 [D301100001] ELEC-PWR CELL PHONE OUTLET LS
- 1 [D400200000] MONITOR-LAMPS WARNING/STOP/TAIL/TURN
- 1 [D400400002] LPS-DOME OVER DRIVER LED
- 1 [D400500002] LPS-DOME OVER STEPWELL LED
- 1 [D400702251] LPS-DOME PASS 4 MIN LED 251T
- 1 [D402200000] LAMP-EXTERIOR AND AFT OF ENT DOOR
- 1 [D402300001] ELEC-LPS EXT AFT OF ENT DOOR
- 1 [D402500002] LPS-STPWLL LED W/O HOOD (1)
- 1 [D402802002] LPS-STP/TAIL/DIR AMBER/LED&REV.INCAND.
- 1 [D403000000] ADVISORY-PASSENGER BUZZER ACTIVATION, WITH SWITCH
- 1 [D404200000] LPS-PILOT VANDALOCK STATUS RED
- 1 [D404400000] LPS-PILOT W/C LIFT POWER RED
- 1 [D405600000] LAMPS-PILOT POST TRIP INSPECTION RED
- 1 [D405700000] LAMPS- 4" AUXILARY INCANDESCENT
- 1 [D406004000] LPS-SI DIR AMBER FRT. LED PIN
- 1 [D406210008] LPS-WARNING HALOGEN (8)
- 1 [D406900006] LPS-ID AMB/RED LED
- 1 [D407004000] LPS-MKR ROOF FRT/RR LED PIN
- 1 [D407104000] LPS-MKR ROOF MID LED PIN
- 1 [D408300022] STROBE-ECCO 7460CC 6' FROM REAR, WITH GUARD
- 1 [D408901000] LPS- STOP/TAIL 4" FLS.MT L.E.D.
- 1 [D412200000] LAMPS-PILOT WARNING LIGHTS RED
- 1 [D412300000] LAMPS-PILOT WARNING LIGHTS AMBER

- 1 [D416400000] BLOCK-FUSE CUSTOMER ACCESS
- 1 [D417100001] LPS-DOME REAR MOST LED
- 1 [D418600002] OPER-PRE-TRIP INSPECTION
- 1 [D504600001] OPER-MIRRORS EXT HTD. W/15 MIN TIMER
- 1 [D602001251] SPEAKERS-INT. 30 WAT.(6) 251T
- 1 [FL-660-023] SINGLE ELECTRIC WINDSHIELD WIPER MOTOR W/DELAY AND HEADLIGHT

**EXTERIOR**

- 1 [D108800002] FLAPS-MUD, REAR 22.5"W
- 1 [D108900001] FLAPS-MUD, FRONT 16"W X 12"H
- 1 [D200200002] FENDER-QUARTER 24" BATTERY BOX DOOR
- 1 [D201900006] REINFORCEMENT-FRAME 24" BATTERY DOOR AND A/C
- 1 [D202600000] CAP-ENTRANCE DOOR STANDARD
- 1 [D202800001] FLOOR-NON ADA
- 1 [D502600000] BUMPER-REAR 2 BRACES NO EXHAUST HOLE
- 1 [D502900004] SKT.FWD.STPWLL LO DEF
- 1 [D503302000] CAP-FRT ROOF VENT W/WARN.LPS.
- 1 [D503402000] CAP-REAR ROOF W/WARN.LPS.
- 1 [D503902251] GUSSET-21"H LWR SIDE SHEET
- 1 [D504006251] SHEET-LWR, L MID 20G,21"
- 1 [D504106251] SHEET-LWR,L RR 20G,21"
- 1 [D504206251] SHEET-LWR,R MID 20G,21"
- 1 [D504306251] SHEET-LWR,R RR 20G,21"
- 1 [D504402008] VISOR-EXT.@ WARN LPS (8)
- 1 [D504500003] DOOR-U/B L BATTERY 24"
- 1 [D505600000] DOOR-FUEL FILL ACCESS BTR
- 1 [D505702021] FENDERETTE-STL FLAT FLR 21"
- 1 [D507400002] LATCH-BATT DOOR NON-LOCKING
- 1 [D507600000] LATCH-FUEL FILL ACCESS (THUMB)
- 1 [D510900000] VENT-STATIC PRESENT
- 1 [D511501405] PILASTER - 251T, 405
- 1 [D511800001] LATCH-LOCKING DEF ACCESS DOOR
- 1 [D512900000] RAIL-SNOW RAIL PRESENT
- 1 [D515100251] HARDWARE-MOUNTING CLIPS STANDARD
- 1 [D800800000] EXHAUST - KIT, TSL17 HEATER

**HVAC**

- 1 [D112400001] AC-572MAX 70K BTU-FREE BLOW
- 1 [D112500000] AIR CONDITIONING CONTROLS-STANDARD
- 1 [D112604001] CONDENSER- CM2
- 1 [D112806002] EVAP - IW10 RR
- 1 [D6047FJ2SP] HOSE-HTR SGL PLY NO W/H POS 17
- 1 [D604800000] HEATER-ENTRANCE DOOR STEPWELL
- 1 [D605200001] CLAMPS-PLUMBING HEATER CONSTANT TORQUE
- 1 [D605301000] CLAMPS-UNDERSEAT HEATER CONSTANT TORQUE
- 1 [D614617084] HTR-RS 84,000 BTU RR FLR., WITH GRILLE COVER
- 1 [FL-130-024] (2) SANDEN COMPACT AIR CONDITIONING COMPRESSORS
- 1 [FL-141-031] WEBASTO 17K BTU COOLANT HEATER
- 1 [FL-170-051] MANIFOLD PLUMBING,COMBINED SHUTOFF DASH&AUX HTR FWD STAINLES
- 1 [FL-698-001] RADIATOR MTD A/C CONDENSER
- 1 [FL-700-002] CHASSIS HEATER, DEFROSTER,AND AIR CONDITIONING

**INTERIOR**

- 1 [D106500000] VISOR-WINDSHIELD SUN 6"X30" TINTED
- 1 [D123000002] DOOR-DRIVER/S STORAGE BOX W/O GLASS, WITH LATCH
- 1 [D200600004] BODY ADJ-FTL, BTR LS FFLOC
- 1 [D200700001] WHEELHOUSES-REAR L&R OMIT
- 1 [D200900002] REINF-SIDE DOOR JAMB AT REAR END
- 1 [D201704000] REINF-RR END A/C EVAP. IW10
- 1 [D202200040] REINFORCEMENT-REAR STOP SIGNAL 40"
- 1 [D300601000] DOOR-BULKHEAD ACCESS WITH WINDOW, WITH LATCH, PARTITION ENDS
- 1 [D510800001] BTR FUEL FILL RECESS, W/DOOR
- 1 [D600302004] BULKHEAD-RR END INT.W-A/C IW10
- 1 [D601403251] STRIPS-AISLE, STAINLESS STEEL
- 1 [D601511251] FLR-BLUE VINYL W/13" CTR AISLE
- 1 [D601700251] FLR-PLYWOOD 5/8" 251T

- 1 [D607907405] LINING-SI.INT.W/ FLT FLR&LS FUEL DR
- 1 [D609901002] INSULATION-FRT BULKHEAD W/ACRSY 2"POLY
- 1 [D610403251] H/L-PASS AREA ACOUSTIC GREY 251T
- 1 [D610600251] INSULATION - RAFTER CAVITY 251T
- 1 [D616700000] ROUTING-PLYWOOD FLOOR WITH LIFT DOOR
- 1 [D801000000] TUBE-FILL BTR & OVERFLOW HOSE
- 1 [D801100000] CAP-FUEL FILL BTR NON-LOCKING

**MISC**

- 1 [D201600000] APPLICATION - SCHOOL
- 1 [FL-185-108] NO CLUTCH PEDAL WITH ADJUSTABLE SUSPENDED BRAKE&ACCELERATOR
- 1 [FL-657-1AJ] ALL UNIT(S) KEYED ALIKE WITH CUSTOMER SPECIFIED KEY #FT1001
- 1 [FL-AF2-003] DOMICILED MICHIGAN
- 1 [TB-001-310] SAF-T-LINER C2

**PAINT/LETTERING**

- 1 [D100300002] LOGO-THOMAS DECALS BLACK
- 1 [D100600002] LABEL-P/O WDO EMER EXIT 2" BLACK
- 1 [D101502001] LABEL-ENGLISH AG2.AIR.ENT DR
- 1 [D127400000] DECAL-BACKING ALARM
- 1 [D130200000] DECAL-LOW SULFUR FUEL
- 1 [D131000000] DECAL-EMER.REL.INSTR.MAN.OP.@DASH
- 1 [D132200010] LABEL-RR DR EMERGENCY DOOR 2"HIGH
- 1 [D132600000] DECAL-ENTRANCE DOOR VANDALOCK ENGLISH
- 1 [D134200000] LABEL-RR EMERGENCY DOOR INSTRUCTION
- 1 [D134600000] LABEL-"DEF ONLY"
- 1 [D134901000] LABEL-REGENERATION WARNING 2010/2013 EPA ENGLISH
- 1 [D300000000] HANDLE-INT SI DR BLACK
- 1 [D300200001] HANDLE-EXTERIOR SIDE DOOR WITH RECESS
- 1 [D502513000] PAINT-EXT HNDLE(S) BLACK
- 1 [D503104001] DECAL-REFL FRT CAP "SCHOOL BUS"
- 1 [D503204001] DECAL-REFL RR CAP "SCHOOL BUS"
- 1 [D505500001] DECAL-"DIESEL"
- 1 [D50601E251] PAINT-EXTERIOR ROOF WHITE 251T
- 1 [D5061SC251] PAINT-EXT WDO AREA SAME AS BODY
- 1 [D506347000] PAINT-EXT GRD RAIL @ WINDOW BLACK
- 1 [D506447000] PAINT-EXT GRD RAIL @ SEAT BLACK
- 1 [D506547000] PAINT-EXT GRD RAIL @ FLOOR BLACK
- 1 [D506647000] PAINT-EXT GRD RAIL @ SKRT BLACK
- 1 [D506747001] PAINT-EXT BUMPER REAR BLACK
- 1 [D506900000] PAINT-BLACK TRIM-FRONT/REAR ROOF CAPS
- 1 [D510646251] PAINT-SOLID COLOR YELLOW
- 1 [D515400000] DECAL-APPROVED FUEL TYPE
- 1 [D601100011] HEADLINING-VESTIBULE ACOUSTIC, GRAY, DRIVER/ENTRANCE LAMPS
- 1 [FL-065-196] PAINT:ONE SOLID COLOR,BASE/CLEARCOAT
- 1 [FL-980-6M.J] CAB COLOR A:L5898EB SCHOOL BUS YELLOW ELITE BC
- 1 [FL-98A-001] GRILLE: SILVER N3388H IMRON 5000

**SEATS**

- 1 [A000000059] OFF-SET LS BARRIER 4"
- 1 [B610000097] SEAT BELT - DRIVERS SEAT
- 1 [B620000077] BARRIER STORAGE POUCH, LEFT SIDE BEHIND DRIVER
- 1 [B640136200] 36" BARR-VERT,WALL MT 45"H RS 2009, WITH KICK PLATE
- 1 [B640236000] 36"8DEG BARR-REV. WALL-MT 45"H 2009, WITH KICK PLATE
- 2 [B6600006121] COLONIAL BLUE UPHOLSTERY-45"HIGH RECESSED BARRIER
- 1 [D610336002] RAIL-ASSIST FRT ENT DR 36"W
- 1 [D900104000] NATIONAL DRV'S SEAT, BLACK FABRIC UPHOLSTERY, RISER
- 1 [D900302003] ARMREST NATIONAL DRVR'S ST. RS
- 1 [D900503007] PEDESTAL-NATIONAL AIR W/2 SHOCKS, WITH COVER
- 11 [D980406166] 42 OZ COLONIAL BLUE UPHOLSTERY - S3C PASSENGER SEAT
- 2 [D982136000] S3C 36"LS 2-PASSENGER WALL MOUNT WITH SHOULDER/LAP BELT
- 3 [D982136002] S3C 36"LS 2-PASSENGER WALL MOUNT WITH ICS & SHOULDER/LAP
- 3 [D982236000] S3C 36"RS 2-PASSENGER WALL MOUNT WITH SHOULDER/LAP BELT
- 3 [D982236002] S3C 36"RS 2-PASS WALL MOUNT WITH ICS & SHOULDER/LAP BELT
- 9 [D930S00000] STARS MOUNTING SYSTEM - SYNTEC SEAT HARDWARE - C2, MINOTOUR

**SPECIAL NEEDS EQUIPMENT**

- 1 [D116400009] LIFT-WHEELCHAIR BRAUN NL919IB-2 (U.S.)
- 3 [D116600000] TRACK-OVERHEAD 10" LENGTH LS
- 2 [D116700000] TRACK-OVERHEAD 10" LENGTH RS
- 5 [D117708000] HARDWARE-SLIDE N CLICK STARS
- 1 [D306800001] RETAINER-50"W SI DR CHN & HOOK

**WINDOWS/GLASS**

- 1 [D700000001] GLASS-W/S ONE PCE W/TINT BAND
- 1 [D700101000] GLASS-RS FRT STAT CLR TEMP
- 1 [D700201000] GLASS-LS FRT STAT CLR TEMP
- 1 [D700300002] GLASS-REAR STAT TINTED TEMP
- 1 [D700400002] GLASS-RR SIDE STAT TINTED TEMP
- 1 [D700500000] FRAME-WDO SPLIT
- 1 [D700520000] FRAME-WDO SPLIT 20"W
- 11 [D700530000] FRAME-WDO SPLIT 30"W
- 1 [D700540000] FRAME-WDO SPLIT 40"W
- 1 [D700600L01] FRAME-WDO P/O VERT TEMP TNT LS
- 1 [D700600R01] FRAME-WDO P/O VERT TEMP TNT RS
- 1 [D700720002] GLASS-WDO TINT TEMP 20"
- 11 [D700730002] GLASS-WDO TINT TEMP 30"
- 1 [D700740002] GLASS-WDO TINT TEMP 40"
- 1 [D700900003] STOPS-WDO 12"
- 1 [D701600006] WDO-DRIVER'S TEMP CLR
- 1 [D702300001] GLASS- 50"W SI DR TEMP TNT

**OTHER**

- 1 [D100200002] LOGO-FRT RS & RR
- 1 [D109300000] ARM ASSEMBLY-WINDSHIELD WIPER (2)
- 1 [D123400001] EVAPORATOR QTY - 1
- 1 [D123800000] ANTENNA - RADIO SWIVEL BASE
- 1 [D200800251] STRINGER-ROOF 251T
- 1 [D201000000] FRONT END FRAME
- 1 [D201100000] FRT END FRAME MTG KIT
- 1 [D201200000] REAR END FRAME-28.68"DEEP
- 1 [D201300251] FLOOR-GALVALUME STEEL MID BODY
- 1 [D201400502] LOC-40" RAF SP 8TH 251T
- 1 [D302800000] HINGES-REAR DOOR PIN TYPE
- 1 [D302900000] LATCH-SINGLE-POINT, REAR EMERGENCY DOOR
- 1 [D303000000] STOP-DOOR REAR EMERGENCY, 1-POS
- 1 [D305600000] HINGES-50"W SI DR PIN TYPE
- 1 [D307600000] INT COLOR -50" SI DR GREY
- 1 [D307700000] INT COLOR -RR DOOR GRAY
- 1 [D309200000] DOOR, REAR EMERGENCY
- 1 [D404100001] BUZZER-SWITCH PANEL 1 TONE
- 1 [D404500000] OPERATION-NOISE SUPPRESSION
- 1 [D405900000] LAMPS-LICENSE PLATE ILLUMINATION
- 1 [D414000251] CABLE-EVAPORATOR 1 POWER SUPPLY STANDARD
- 1 [D501400251] RAIL-EXTERIOR GUARD @ WINDOW,SEAT,FLOOR,SKIRT
- 1 [D501500000] RAIL-EXT GRD @ SEAT FRT END LS
- 1 [D503501000] PANELS-EXT RR W/4"AUXLPS
- 1 [D503600000] SHEET-DRIVERS EXTERIOR 20 GA.
- 1 [D503700405] SHEET-UPPER SIDE EXTERIOR
- 1 [D505300251] UNDERCOATING-ASPHALT EMULSION
- 1 [D505800502] HEADERS-WINDOW INTERIOR 251T
- 1 [D507001001] PANELS-EXTERIOR REAR SIDE LONG W/STATIONARY GLASS
- 1 [D508100072] ROOF SHEETS-(2) HATCH - 251T
- 1 [D600100000] PANELS-REAR END INTERIOR REAR GALVALUME
- 1 [D600201000] PANELS-RR END INT SI LONG W/ST
- 1 [D600400002] PANELS-ACCESS RR GRAY PASS ADVISORY
- 1 [D601200002] H/L-RR LONG SMOOTH GRAY W/LPS
- 1 [D601601000] FLOOR-BLACK WHEELHOUSE OMIT
- 1 [D601800001] COVER-FUEL SENDING INSPECTION
- 1 [D601900251] MOLDING-SHOE 251T
- 1 [D607600405] RAIL-SEAT
- 1 [D609100000] PANEL-ACCESSORY MOUNTING SAFTEY EQUIPMENT

- 1 [D609500000] INSULATION-VEST HEADLINING 2"
- 1 [D609600405] INSULATION-SIDELINING 2" POLY
- 1 [D609800000] INSULATION-RR BULKHEAD 2" POLY
- 1 [D610500251] HEADERS-WINDOW EXTERIOR 251T
- 1 [D613100000] HARNESS COVER COLOR - GRAY
- 1 [D613400000] DOME LPS - MINIMUM
- 1 [D613500000] HEADLINING COLOR - GREY
- 1 [D613600001] HEADLINING TYPE - ALL ACOUSTIC
- 1 [D613800000] MAT, FLOOR VESTIBULE
- 1 [D614400000] CONNECTION-HEATER HOSE KIT @ BTR LEFT SIDE
- 1 [D616900002] INSULATION-INT LONG REAR WDO
- 1 [D701200000] GLS-LWR RR DR TEMP CLR
- 1 [D701300000] GLS-UPR RR DR TEMP CLR
- 1 [FL-157-003] VANDALOCK,STARTER DISABLE W/ANY LOCKED EMER DR(S),LH PT LAMP
- 1 [FL-168-002] LOWER RADIATOR GUARD
- 1 [FL-202-003] REINFORCED NYLON FUEL LINES
- 1 [FL-216-001] SINGLE SUCTION AND RETURN FUEL LINES
- 1 [FL-231-006] FUEL TANK MOUNTED BETWEEN RAILS, AFT OF REAR AXLE, WITH CAGE
- 1 [FL-267-001] REMOTE-MOUNTED SURGE TANK
- 1 [FL-280-001] BASIC WIRING SCHEMATIC,UNMOUNTED,12-VOLT NEGATIVE GROUND SYS
- 1 [FL-289-006] PAINTED BATTERY PANEL COVER
- 1 [FL-290-017] BATTERY BOX FRAME MOUNTED
- 1 [FL-298-039] INTEGRAL ELECTRONIC TURN SIGNAL FLASHER
- 1 [FL-302-068] BATT ENABLED 3 AMBER INBOARD ID LAMPS,2 AMBER OUTBOARD MARKE
- 1 [FL-31T-049] STANDARD BODY VISUAL WARNING, LOWER REAR
- 1 [FL-320-004] STANDARD WIRING
- 1 [FL-324-1AB] DRIVER'S IGNITION OPERATED DOME LP WITH ON/OFF SW
- 1 [FL-345-005] SHIFT LEVER, CABLE LINKAGE, AUTOMATIC TRANSMISSION
- 1 [FL-393-001] DRIVELINE GUARD
- 1 [FL-403-002] NON-ASBESTOS FRONT BRAKE LININGS
- 1 [FL-410-001] FRONT SHOCK ABSORBERS
- 1 [FL-433-002] NON-ASBESTOS REAR BRAKE LININGS
- 1 [FL-486-001] LOW AIR PRESSURE LIGHT AND BUZZER
- 1 [FL-534-015] TWO QUART SEE THRU POWER STEERING RESERVOIR
- 1 [FL-539-003] POWER STEERING PUMP
- 1 [FL-551-006] ZINC-PLATED HEXHEAD CHASSIS FASTENERS
- 1 [FL-552-117] 3175MM (125") REAR FRAME OVERHANG
- 1 [FL-553-001] SQUARE END OF FRAME
- 1 [FL-574-001] BUMPER MOUNTING FOR SINGLE LICENSE PLATE
- 1 [FL-57W-018] LED STOP/TAIL/TURN LAMPS W/4"AUX LAMPS
- 1 [FL-59F-001] RH LIFT DR,IGN CTR,BZ OFF W/DR
- 1 [FL-59T-007] REAR EMERGENCY DOOR,IGN CONTROL,BUZZER/PASS LT ON W/DR OPEN
- 1 [FL-619-005] MAINTENANCE-FREE RUBBER BUSHINGS - FRONT SUSPENSION
- 1 [FL-650-021] CAB MOUNTING FOR HOOD AND COWL CHASSIS
- 1 [FL-655-013] MANUAL ENT DOOR LOCK/BUZZER ON W/EMERGENCY DOORS UNLATCHED
- 1 [FL-659-003] ONE GALLON WINDSHIELD WASHER RESERVOIR
- 1 [FL-65X-011] BLACK HOOD MOUNTED AIR INTAKE GRILLE
- 1 [FL-680-006] GRAY/CHARCOAL FLAT DASH
- 1 [FL-702-022] BINARY CONTROL R-134A,DASH A/C PLUMB,2ND COMP UNPLUMBED
- 1 [FL-703-010] MAIN HVAC CONTROLS WITH RECIRCULATION SWITCH,& NOISE SUPPRES
- 1 [FL-732-004] GRAY INSTRUMENT PANEL-DRIVER
- 1 [FL-756-801] AIR PROVISIONS FOR CUSTOMER FURN DRIVERS AIR RIDE SEAT
- 1 [FL-77Z-800] PUSH OUT BODY SIDE WINDOWS, BUZZER WITH WINDOW UNLATCHED
- 1 [FL-81B-001] STANDARD PANEL LAMP DIMMER
- 1 [FL-829-043] CHASSIS COWL AND HOOD ONLY
- 1 [FL-877-002] STANDARD BRAKE WIRING
- 1 [FL-91A-800] AIR PROVISION FOR CUSTOMER SUPPLIED WALK GATE
- 1 [FL-91B-800] AIR PROVISION FOR CUSTOMER SUPPLIED STOP ARM
- 1 [FL-964-020] BUMPER: BLACK
- 1 [FL-986-019] CHASSIS: VENDOR BLACK
- 1 [FL-A85-017] SCHOOL BUS SERVICE
- 1 [FL-AA1-006] COWL CHASSIS CONFIGURATION COMPLIES WITH SBMTC
- 1 [FL-AA3-035] BUS BODY WITHOUT WHEELWELL
- 1 [FL-AA4-014] PASSENGER COMMODITY

- 1 [FL-AA5-002] 100% ON-HIGHWAY (CITY) TERRAIN
- 1 [FL-AA6-001] DOMICILED USA 50 STATES (CALIFORNIA)
- 1 [FL-AF3-1BU] THOMAS BUILT SCHOOL BUS 251T

## CHASSIS

### AXLES AND SUSPENSIONS

- 1 [A000000117] ALIGNMENT-4-WHEEL SAF-T-LINER C2
- 1 [FL-386-055] SPL100 DANA SPICER MAIN DRIVELINE
- 1 [FL-400-1A5] DA-F-10-3 10,000# FF1 71.5 KPI/3.74 DROP SINGLE FRONT AXLE
- 1 [FL-409-002] CHICAGO RAWHIDE FRONT OIL SEALS
- 1 [FL-40T-002] SYNTHETIC 75W-90 FRONT AXLE LUBE
- 1 [FL-418-030] CONMET IRON FRONT HUBS
- 1 [FL-41T-002] SYNTHETIC 75W-90 REAR AXLE LUBE
- 1 [FL-420-1GH] DA-RS-17.5-4 17.5K R-SERIES SINGLE REAR AXLE
- 1 [FL-421-522] 5.22 AXLE RATIO
- 1 [FL-424-001] IRON REAR AXLE CARRIER HOUSING
- 1 [FL-439-004] REAR SHOCK ABSORBERS - ONE AXLE
- 1 [FL-440-001] CHICAGO RAWHIDE (SCOT) REAR OIL SEALS
- 1 [FL-450-030] CONMET IRON REAR HUBS
- 1 [FL-620-019] 9,000 LB. TAPERLEAF FRONT SUSPENSION
- 1 [FL-622-216] AIRLINER 23,000 LB. REAR SUSPENSION
- 1 [FL-62G-004] COMFORT-TEC SUSPENSION
- 1 [FL-910-004] DUAL AIR REAR SUSPENSION LEVELING

### BRAKES

- 1 [A000000164] ALERT-ENHANCED STABILITY CONTROL
- 1 [FL-018-002] AIR BRAKE PACKAGE
- 1 [FL-402-020] MERITOR 15 X 4 Q+ CAM FRONT BRAKES (ROCKWELL)
- 1 [FL-404-012] FRONT BRAKE CHAMGERS - MGM LONGSTROKE
- 1 [FL-405-002] MERITOR AUTOMATIC FRONT SLACK ADJUSTERS
- 1 [FL-419-023] CONMET CAST IRON FRONT BRAKE DRUMS
- 1 [FL-423-020] MERITOR 16 1/2 X 7 Q+ CAM REAR BRAKES, DBL-ANCHOR, FAB SHOES
- 1 [FL-425-002] REAR BRAKE DUST SHIELDS
- 1 [FL-426-036] MGM TR, LONGSTROKE, 1-DRIVE AXLE, SPRING-PARK CHAMBER, TAMP-PRO
- 1 [FL-427-001] FRONT BRAKE DUST SHIELDS
- 1 [FL-428-002] MERITOR AUTOMATIC SLACK ADJUSTERS
- 1 [FL-451-023] CONMET CAST IRON REAR BRAKE DRUMS
- 1 [FL-460-008] STEEL AIR BRAKE RESERVOIRS INSIDE FRAME RAILS
- 1 [FL-480-009] BENDIX AD-9 AIR DRYER WITH HEATER
- 1 [FL-490-101] WABCO 4S/4M ABS W/TRACTION CONTROL
- 1 [FL-882-023] ONE-VALVE PARKING BRAKE SYSTEM WITH WARNING

### CHASSIS EQUIPMENT

- 1 [D800008251] EXHAUST-LS TURNDWN, BELOW BMPR
- 1 [D800600003] ANTI-FREEZE, OAT -34 DEGREE
- 1 [D801200000] SHIELD-EXHAUST PIPE
- 1 [FL-001-310] B2 106 CONVENTIONAL CHASSIS
- 1 [FL-002-004] SET-BACK AXLE - TRUCK
- 1 [FL-110-076] DETROIT ENG MTD FUEL WATER SEPARATOR WIF LIGHT, PUMP
- 1 [FL-155-057] DELCO 12V 29MT STARTER WITH INTEGRATED M
- 1 [FL-198-025] INTAKE MOUNTED AIR RESTRICTION INDICATOR WITHOUT GRADUATIONS
- 1 [FL-205-009] LEFT HAND SIDE-FILL FUEL TANK CAP
- 1 [FL-230-001] 60 GALLON/227 LITER STEEL RECTANGULAR FUEL TANK, BETWEEN RAIL
- 1 [FL-237-072] HORIZ TAILPIPE, EXIT LH REAR
- 1 [FL-23U-004] 11.5 GALLON DEF TANK
- 1 [FL-341-018] MAGNETIC ENGINE DRAIN, REAR AXLE DRAIN & FILL PLUG
- 1 [FL-35W-001] EXHAUST MITIGATION DEVICE FTL 4" ID SLIP
- 1 [FL-46A-034] (1) 700 CU. IN. MIN AUX AIR TANK, 55PSI PRESS PROTECT, RAISE
- 1 [FL-477-042] PETCOCK DRAIN VALVES ON ALL AIR TANKS
- 1 [FL-532-002] ADJUSTABLE STEERING COLUMN
- 1 [FL-536-050] TRW THP-60 POWER STEERING
- 1 [FL-540-015] 450MM(18") LK FOUR-SPOKE CHARCOAL STEERING WHEEL
- 1 [FL-545-555] 5550MM (219") WHEELBASE
- 1 [FL-546-1AJ] 5/16" X 3" X 10-1/8" STEEL FRAME 120,000 PSI YIELD

- 1 [FL-556-1C1] ONE-PIECE 14" PAINTED STEEL BUMPER
- 1 [FL-558-001] FRONT FRAME-MOUNTED TOW HOOKS
- 1 [FL-587-003] REAR TOW HOOKS
- 1 [FL-643-001] STANDARD DUTY HOOD MOUNTING
- 1 [FL-644-004] FIBERGLASS HOOD
- 1 [FL-646-009] PAINTED PLASTIC GRILLE
- 1 [FL-690-016] CAB FLOOR,TOE BOARD,FIREWALL HEAT SHIELD
- 1 [FL-742-007] (2) CUPHOLDERS, LEFT HAND AND RIGHT HAND DASH
- 1 [FL-871-001] REINFORCED NYLON, FABRIC AND WIRE BRAID CHASSIS AIR LINES

**ELECTRICAL - CHASSIS**

- 1 [FL-124-1B6] LEECE NEVILLE 12-VOLT,270 AMP,4944A PAD ALT W/SMARTCHECK LED
- 1 [FL-142-009] BATTERY ENABLED WEBASTO SMARTEMP CONTROL FX 7 DAY TIMER
- 1 [FL-148-084] PROG RPM CTRL W A/C OR 12.75V LOW VOLT AUTO HI IDLE, DASH SW
- 1 [FL-160-025] DIAGNOSTIC INTERFACE CONNECTOR,9-PIN, S
- 1 [FL-162-002] IGNITION SWITCH CONTROLLED ENGINE STOP
- 1 [FL-284-095] 12VOLT POWER SUPPLY LH PANEL
- 1 [FL-285-020] SOLID STATE CIRCUIT PROTECTION, PDMS WIT
- 1 [FL-292-1D7] (3) ALLI MODEL 1131, GROUP 31, 12V 2850CCA STUD BATTERIES
- 1 [FL-293-070] COLE HERSEE BATTERY CUT-OFF SWITCH, BATTERY BOX MOUNTED
- 1 [FL-299-013] SELF CANCEL TURN SIGNAL SWITCH W/DIM/WASH&HAZZARD IN HANDLE
- 1 [FL-300-015] STANDARD FRONT TURN SIGNAL LIGHTS
- 1 [FL-304-027] PARK LMP SW INTGRAL W/HL SWITCH, ID/MARKER/CLEARANCE/PARK ON
- 1 [FL-30E-008] AMBER LED MIDSHIP TURN SIGNALS
- 1 [FL-311-024] DAYTIME RUNNING LTS-85% LOW BEAMS & AUTO EXTERIOR LAMPS
- 1 [FL-312-049] INTEGRAL HEADLIGHT/MARKER ASSEMBLY WITH ALARM WITH IGNITION
- 1 [FL-32F-005] OVER DOOR LAMP, RIGHT HAND FRONT ENTRANCE DOOR
- 1 [FL-49B-004] ELECTRONIC STABILITY CONTROL
- 1 [FL-653-025] AIR OPERATED W/DASH RELEASE, BATTERY CTRL RH FRONT ENT DOOR
- 1 [FL-66W-001] BATT POWERED 2-POS INTERNAL DOOR CONTROL SWITCH
- 1 [FL-721-001] 97DB BACKUP ALARM
- 1 [FL-726-006] DUAL ELEC HORN, PASSENGER ADVISORY BUZZER ON W/IGN AND WARN
- 1 [FL-763-801] FASTEN SEAT BELT INDICATOR FOR CUSTOMER SUPPLIED SEAT BELT
- 1 [FL-786-1A0] LOCATING SYSTEM WITH VEHICLE MONITORING
- 1 [FL-810-027] ELECTRONIC SPEEDOMETER WITH SECONDARY KPH SCALE, NO ODOMETER
- 1 [FL-811-042] ICU3S, 132X48 DISPLAY W/DIAGNOSTICS, 28 LED WARN LAMPS
- 1 [FL-813-116] VT-HU CONNECTIVITY PLATFORM HARDWARE & TBB ZONAR DASH MTD
- 1 [FL-81Y-001] PRE/POST TRIP SYSTEM TEST
- 1 [FL-830-017] ENGINE AND HOUR METERS INTEGRAL WITH DRIVER DISPLAY
- 1 [FL-836-015] DIGITAL VOLTAGE DISPLAY INTEGRAL WITH DRIVER DISPLAY
- 1 [FL-840-002] PRIMARY AND SECONDARY AIR PRESSURE GAUGES
- 1 [FL-844-001] ELECTRIC FUEL GAUGE
- 1 [FL-846-001] AMMETER
- 1 [FL-852-002] ELECTRIC ENGINE OIL PRESSURE GAUGE
- 1 [FL-856-001] ELECTRICAL ENGINE COOLANT TEMPERATURE GAUGE
- 1 [FL-864-001] TRANSMISSION OIL TEMPERATURE GAUGE

**ENGINE AND EQUIPMENT**

- 1 [FL-101-2M3] DD5 5.1L 4 CYL 220HP@2200 RPM,2600 GOV RPM,560 LB/FT@1200 RP
- 1 [FL-103-039] ANTI-FREEZE TO -34F, OAT (NITRITE AND SILICATE FREE)EXT LIFE
- 1 [FL-105-001] ENGINE-MOUNTED OIL CHECK AND FILL
- 1 [FL-107-047] WABCO 20.0 CFM SGL CYLINDER AIR COMPRESSOR
- 1 [FL-111-003] 10W-30 WEIGHT ENGINE OIL
- 1 [FL-118-001] FULL FLOW OIL FILTER
- 1 [FL-122-1H2] DETROIT FUEL/WATER SEPARATOR W/BYPASS & 12V PREHEATER
- 1 [FL-134-001] ALUMINUM FLYWHEEL HOUSING
- 1 [FL-138-010] PHILLIPS 750 WATT/115 VOLT BLOCK HEATER
- 1 [FL-13E-001] STANDARD OIL PAN
- 1 [FL-140-039] ENGINE HEATER RECEPTACLE MOUNTED FACE OF BUMPER, LEFT SIDE
- 1 [FL-152-069] ENGINE INTEGRAL SHUTDOWN PROT W/OVERRIDE SW,LW COOLANT&LIGHT
- 1 [FL-171-007] GATES BLUE STRIPE COOLANT HOSES
- 1 [FL-172-016] CONSTANT TORQUE BREEZE CLAMPS ON 1" IN DIA GREATER, SS C
- 1 [FL-175-002] 30,600 BTU STEPWELL HEATER, RH FRONT ENTRANCE DOOR
- 1 [FL-190-001] DONALDSON ONE-STAGE AIR CLEANER
- 1 [FL-266-100] 700 SQUARE INCH ALUMINUM RADIATOR

- 1 [FL-273-059] BORG WARNER ELECTRONIC VISCOUS FAN DRIVE
- 1 [FL-79A-065] 65 MPH ROAD SPEED LIMIT
- 1 [FL-812-001] ELECTRONIC TACHOMETER 3000 RPM

**TRANSMISSION AND EQUIPMENT**

- 1 [FL-342-1MJ] ALLISON 2500 PTS AUTOMATIC TRANSMISSION
- 1 [FL-343-301] ALLISON VOCATIONAL PACKAGE 354 - FIFTH GEN
- 1 [FL-346-001] TRANSMISSION OIL CHECK AND FILL
- 1 [FL-35T-001] SYNTHETIC 50W TRANSMISSION LUBE (TES-295 COMPLIANT)
- 1 [FL-370-015] WATER TO OIL TRANSMISSION COOLER - IN RADIATOR END TANK
- 1 [FL-84C-007] PRIMARY MODE GEARS, 6 FORWARD

**WHEELS AND TIRES**

- 1 [FL-093-0BN] FRONT MICHELIN XZE 255/70R22.5,(H) 16 PLY
- 1 [FL-094-0BN] REAR MICHELIN XZE 255/70R22.5,(H) 16 PLY
- 1 [FL-502-523] MAXION 90262 22.5 X 8.25 10 HOLE HUB PILOT 5-HAND
- 1 [FL-505-523] MAXION 90262 22.5 X 8.25 10 HOLE HUB PILOT 5-HAND
- 1 [FL-52M-003] TIRE/WHEEL BALANCING-LEAD FREE WEIGHTS
- 1 [FL-962-976] ACCURIDE PK-BLACK21 POWDER BLACK WHEEL (N0001H)- FRONT
- 1 [FL-966-976] ACCURIDE PKBLK21 POWDER BLACK WHEEL (N0001H) - REAR

**DEALER ADD On's  
EQUIPMENT**

- 1

**Meets all FMVSS requirements in effect at the time of manufacture.**



# HOEKSTRA LEASING

## LEASE PROPOSAL With Maintenance

**Unit ID:** 119266-67 (Replaces #110, #111)

**Description:** 2023 Thomas Saf-T-Liner C2 School Bus  
77 Passenger Model 341TS, With Air Conditioning  
With All Integrated Child Seats  
*See Attached Specifications*

**Customer:** Ypsilanti Community Schools  
1885 Packard Road  
Ypsilanti, MI 48197-1846

**Date:** 4/7/2022

**Quantity:** Two (2) - Stock Vehicle(s) Subject to Sale

**Estimated Delivery:** 7/5/2022

**F.O.B.:** Ypsilanti, MI

<b>Term:</b>	<b>3 Years</b> 7/5/2022 – 7/5/2025
<b>Annual Payment, Per Unit:</b>	\$28,251.00

**Security Deposit:** 0.00 per Unit; Due upon Delivery

**Mileage Allowance:** 12,000 Miles Annually per Unit; \$.65 per Mile Charge over Allowance



**LEASE PROPOSAL  
With Maintenance**

**TERMS:**

- Lessee is responsible for Insurance and Operation.
- Hoekstra Leasing agrees at its own cost and expense, to provide with respect to the Vehicle(s) leased, at the Hoekstra Transportation facility in Troy Michigan the following.
  - Necessary preventative maintenance, replacement parts, and repairs to keep the Vehicle(s) in good repair and operating condition.
  - Necessary oil and lubricants for the efficient operation of the Vehicle(s).
  - In the event any Vehicle(s) shall be disabled for any reason, Lessee and/or its driver shall notify Hoekstra Transportation, hereinafter referred to as "Hoekstra". Lessee agrees that it will not cause or permit any person other than Hoekstra or person authorized by Hoekstra to make any repairs or adjustments to a Vehicle(s), and shall abide by Hoekstra's directions concerning repairs. In the event a Vehicle(s) is disabled due to mechanical failure, Hoekstra shall, within a reasonable period of time after receipt of notification, properly repair, or cause the repair of, the Vehicle(s). Hoekstra will not be responsible for the cost of repairs or services not expressly authorized by Hoekstra.
  - Lessee will instruct its drivers to report any trouble concerning the Vehicle(s) not later than the date of occurrence on forms provided by Hoekstra in each Vehicle(s) on a daily basis to prevent damage and to return each Vehicle(s) to Hoekstra at the location indicated by Hoekstra, for inspection, preventative maintenance, and repair, as directed by Hoekstra.
  - Drivers shall do daily pre-trip inspections per current Michigan law requirements.
  - Tire replacement is not included in this contract.
  - A spare will be provided in the event a leased bus is out of service for a repair for more than 2 business days. A spare is not obligated to be provided for a repair that is a result of operator negligence or damage due to an accident.
- Equipment is turned back to Hoekstra Leasing at termination of lease in accordance with conditions of contract.
- To secure the vehicle, we will require a signed proposal or purchase order.

Respectfully submitted,

Steve Coulter  
President

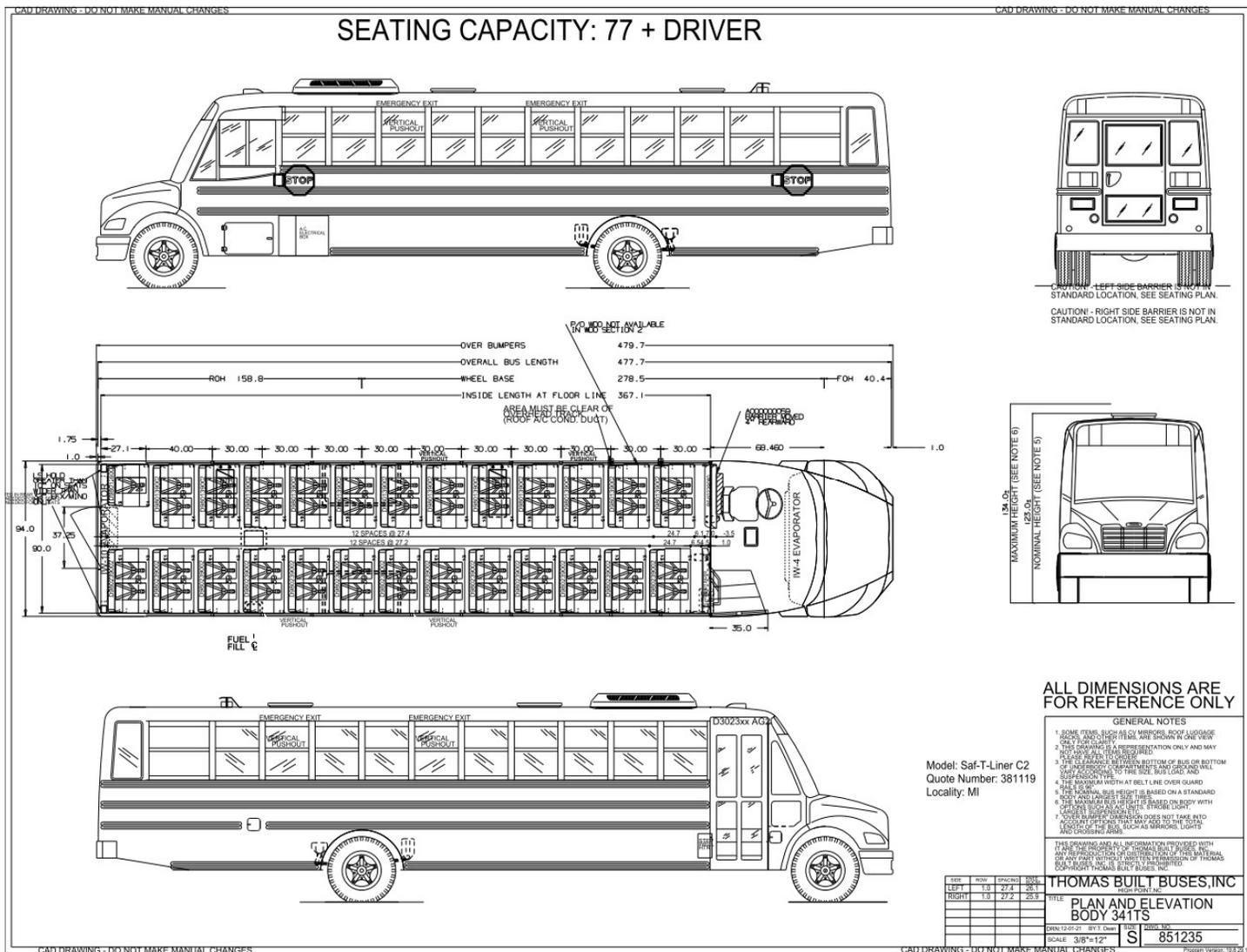
**ACCEPTANCE:**

Customer Signature \_\_\_\_\_ Date: \_\_\_\_\_

Dealer Signature \_\_\_\_\_ Date: \_\_\_\_\_



**SEAT PLAN**



ALL DIMENSIONS ARE FOR REFERENCE ONLY

- GENERAL NOTES**
1. SOME POINTS SUCH AS MIRRORS, ROOF LUGGAGE RACKS, AND OTHER ITEMS ARE SHOWN IN ONE VIEW ONLY.
  2. THIS DRAWING IS A REPRESENTATION ONLY AND MAY NOT BE USED FOR CONSTRUCTION.
  3. THE CLEARANCE BETWEEN BOTTOM OF BUS OR BOTTOM OF WHEEL ARCH, CHASSIS FRAME AND AXLE ASSEMBLY SUSPENSION TYPE TO THE SIZE BUS LOAD AND TYPE OF SPRING.
  4. THE MAXIMUM WIDTH AT BELT LINE OVER GUARD.
  5. THE NOMINAL BUS HEIGHT IS BASED ON A STANDARD 6'0" TALL PERSON.
  6. THE MAXIMUM HEIGHT IS BASED ON BODY WITH CEILING SPOKES AND INTERIOR LIGHTS.
  7. OVERALL HEIGHT DIMENSION DOES NOT TAKE INTO ACCOUNT ITEMS SUCH AS MIRRORS, LIGHTS AND CROSSBAR ASSES.

THIS DRAWING AND ALL INFORMATION PROVIDED WITH IT ARE THE PROPERTY OF THOMAS BUILT BUSES, INC. NO PART OF IT MAY BE REPRODUCED OR TRANSMITTED IN ANY FORM OR BY ANY MEANS WITHOUT THE WRITTEN PERMISSION OF THOMAS BUILT BUSES, INC. © THOMAS BUILT BUSES, INC.

**THOMAS BUILT BUSES, INC.**  
**PLAN AND ELEVATION BODY 341TS**  
 DATE: 12-01-21 BY: J. Dwyer  
 SCALE: 3/8"=12" S 851235  
 Ppghn Version: 18.29

Includes the Following Equipment:

**BODY**

**ACCESSORIES**

- 1 [D131100001] LOCKS-KEYED ALIKE #CH545
- 1 [D132000000] HOLDER BROOM, LOC DOOR AREA
- 1 [D133600000] METHOD-FASTENER SCREWS
- 1 [D139100000] RECEPTACLE-WASTE, LOC VESTIBULE FLOOR

**CERTIFICATION/SAFETY**

- 1 [D102200000] REFLECTTAPE-RR END YEL 1"
- 4 [D102500000] REFLECTTAPE-P/O WDO YEL
- 1 [D102901000] REFLECTIVE TAPE-EMERGENCY DOOR REAR YELLOW
- 1 [D103300000] REFLECTTAPE-@ ROOF HATCH YEL (2)
- 1 [D103400341] REFLECTTAPE-SIDE 2" @ FLR YEL
- 1 [D107000001] REFLECTORS-AMBER (4) MID/Front 3"
- 1 [D107100000] REFLECTORS-RED (4) RR/RR SI 3"
- 1 [D107359002] HATCH-RF ESC SPEC ADVANTAGE H1976-015-131 ENGLISH GRAY (2)
- 1 [D110600000] LABEL-PASS ADVISOR INSTRUCTION
- 1 [D122201000] CUTTER-SEAT BELT W/HAND GRIP
- 1 [D124201001] MOTOR-XING ARM AIR,SPECIALTY, WITH STOWAGE BRACKET
- 1 [D500003007] REARVIEW MIR: ROSCO OPEN VIEW-ES, HEATED, REMOTE, STAINLESS STEEL BRKTS
- 1 [D500304003] CROSSVIEW MIR: ROSCO EYE-MAX, HEATED, STAINLESS STEEL BRACKETS
- 1 [D500601009] SIGN-STOP, AIR FRT LED SPECIALTY #2970
- 1 [D500700009] SIGN-STOP, AIR RR LED SPECIALTY #2971C

- 1 [D602200006] MIRROR-INT 6"X30", WITH LOCKING LEVER
- 1 [D602400000] LABEL-VEHICLE CERTIFICATION
- 1 [FL-AA6-002] DOMICILED USA-EXCLUDING CALIFORNIA AND CARB OPT-IN STATES

**DOORS**

- 1 [D200301008] STEP-RS ALUM.ENT.DR W/HTR 8.75"RISER
- 1 [D300100001] HANDLE-INT RR DR BLACK
- 1 [D300300000] HANDLE-EXTERIOR REAR DOOR WITH RECESS
- 1 [D302000000] VANDALOCK-REAR DOOR W/BOLT
- 1 [D302305001] DOOR-ENT AG2 CLR TEMP LOCK
- 1 [D302404000] POWER SYSTEM-AG2 AIR ENTRANCE DOOR
- 1 [D303915000] VANDALOCK-ALUM.AIR.ENT DR.MAN.OP.@ DASH
- 1 [D304000002] PULL-ENTRANCE DOOR, EXTERNAL ALUMINUM
- 1 [D603000000] PAD-DR HEADER, RR EMER 36"W
- 1 [D608501004] TREAD-STEP ALUMINUM ENT DOOR BLUE
- 1 [D608600001] TRIM-STEPWELL HORIZONTAL WITH RIBBED NOSE
- 1 [D611000000] RAIL-ASSIST FRONT ENTRANCE DOOR RIGHT SIDE 1"OD

**ELECTRICAL - BODY**

- 1 [D105400001] FAN-CIRC MID W/S HDR BLACK
- 1 [D105600000] FAN-CIRC DRV'S WDO HDR BLACK
- 1 [D106600003] HORN-SPEAKER LS COWL LEG
- 1 [D106902000] RADIO-AM/FM DEA510 W/PAGE
- 1 [D115000003] OPER-AUTOMATIC FAST IDLE
- 1 [D130706000] ELEC-ZONAR STANDARD MONITORING
- 1 [D312800000] ELEC-(2) USB OUTLET LS CABINET
- 1 [D400200000] MONITOR-LAMPS WARNING/STOP/TAIL/TURN
- 1 [D400400002] LPS-DOME OVER DRIVER LED
- 1 [D400500002] LPS-DOME OVER STEPWELL LED
- 1 [D400702341] LPS-DOME PASS 6 MIN LED 341T
- 1 [D402200002] LPS-EXT AFT OF ENT DOOR LED
- 1 [D402500002] LPS-STPWLL LED W/O HOOD (1)
- 1 [D402801002] LPS-STP/TAIL/DIR AMBER/REV LED
- 1 [D403000000] ADVISORY-PASSENGER BUZZER ACTIVATION, WITH SWITCH
- 1 [D404200000] LPS-PILOT VANDALOCK STATUS RED
- 1 [D405600000] LAMPS-PILOT POST TRIP INSPECTION RED
- 1 [D405701000] LAMPS-4" AUXILIARY L.E.D.
- 1 [D406004000] LPS-SI DIR AMBER FRT. LED PIN
- 1 [D406210008] LPS-WARNING HALOGEN (8)
- 1 [D406900006] LPS-ID AMB/RED LED
- 1 [D407004000] LPS-MKR ROOF FRT/RR LED PIN
- 1 [D407104000] LPS-MKR ROOF MID LED PIN
- 1 [D408300022] STROBE-ECCO 7460CC 6' FROM REAR, WITH GUARD
- 1 [D408901000] LPS- STOP/TAIL 4" FLS.MT L.E.D.
- 1 [D412200000] LAMPS-PILOT WARNING LIGHTS RED
- 1 [D412300000] LAMPS-PILOT WARNING LIGHTS AMBER
- 1 [D416400000] BLOCK-FUSE CUSTOMER ACCESS
- 1 [D417100001] LPS-DOME REAR MOST LED
- 1 [D418600002] OPER-PRE-TRIP INSPECTION
- 1 [D419700001] OPER-SEAT BELT PILOT LAMP
- 1 [D504600001] OPER-MIRRORS EXT HTD. W/15 MIN TIMER
- 1 [D602001341] SPEAKERS-INT. 30 WAT.(6) 341T
- 1 [FL-660-023] SINGLE ELECTRIC WINDSHIELD WIPER MOTOR W/DELAY AND HEADLIGHT

**EXTERIOR**

- 1 [D108800002] FLAPS-MUD, REAR 22.5"W
- 1 [D108900001] FLAPS-MUD, FRONT 16"W X 12"H
- 1 [D200200002] FENDER-QUARTER 24" BATTERY BOX DOOR
- 1 [D201900006] REINFORCEMENT-FRAME 24" BATTERY DOOR AND A/C
- 1 [D202600000] CAP-ENTRANCE DOOR STANDARD
- 1 [D202800001] FLOOR-NON ADA
- 1 [D502600000] BUMPER-REAR 2 BRACES NO EXHAUST HOLE
- 1 [D502900004] SKT.FWD.STPWLL LO DEF
- 1 [D503302000] CAP-FRT ROOF VENT W/WARN.LPS.
- 1 [D503402000] CAP-REAR ROOF W/WARN.LPS.
- 1 [D503902341] GUSSET-21"H LWR SIDE SHEET

- 1 [D504006341] SHEET-LWR, L MID 20G,21"
- 1 [D504106341] SHEET-LWR,L RR 20G,21"
- 1 [D504206341] SHEET-LWR,R MID 20G,21"
- 1 [D504306341] SHEET-LWR,R RR 20G,21"
- 1 [D504402008] VISOR-EXT.@ WARN LPS (8)
- 1 [D504500003] DOOR-U/B L BATTERY 24"
- 1 [D505600000] DOOR-FUEL FILL ACCESS BTR
- 1 [D505700021] FENDERETTE-STL 21" SKIRT
- 1 [D507400002] LATCH-BATT DOOR NON-LOCKING
- 1 [D507600000] LATCH-FUEL FILL ACCESS (THUMB)
- 1 [D508102087] ROOF SHEETS-(2) HATCH-341T KR4
- 1 [D510900000] VENT-STATIC PRESENT
- 1 [D511501900] PILASTER - 341T, 900
- 1 [D511800001] LATCH-LOCKING DEF ACCESS DOOR
- 1 [D512900000] RAIL-SNOW RAIL PRESENT
- 1 [D515100341] HARDWARE-MOUNTING CLIPS STANDARD
- 1 [D800800000] EXHAUST - KIT, TSL17 HEATER

**HVAC**

- 1 [D112403008] AC-126K BTU-FREE BLOW BULKHEAD
- 1 [D112500000] AIR CONDITIONING CONTROLS-STANDARD
- 1 [D112602003] CONDENSER-KR430 ROOF 30" 3FAN
- 1 [D112808009] EVAP - IW10 RR, IW4 FRONT, KR4
- 1 [D113824341] PLUMB.-AC COMP TM21 DUAL ISB KR4
- 1 [D113906007] AC CTL.BD.STD.TIE IN SGL.LP.KR4
- 1 [D421700000] CABLE-EVAP 2 FRT BULKHEAD
- 1 [D603805084] HEATER-UNDERSEAT LEFT SIDE 84,000 BTU LOCATION 5
- 1 [D604310084] HEATER-UNDERSEAT LEFT SIDE 84,000 BTU LOCATION 10
- 1 [D6047101BS] HOSE-HTR BLUSTRIP W/ W/H POS 10
- 1 [D604800000] HEATER-ENTRANCE DOOR STEPWELL
- 1 [D605200001] CLAMPS-PLUMBING HEATER CONSTANT TORQUE
- 1 [D605301000] CLAMPS-UNDERSEAT HEATER CONSTANT TORQUE
- 1 [D605810002] CONN-HTR(1) CONST TORQ/BLUSTRIP
- 1 [FL-141-031] WEBASTO 17K BTU COOLANT HEATER
- 1 [FL-170-051] MANIFOLD PLUMBING,COMBINED SHUTOFF DASH&AUX HTR FWD STAINLES
- 1 [FL-700-002] HEATER, DEFROSTER, AND AIR CONDITIONING
- 1 [FL-702-028] BODY BUILDER SUPPLIED PLUMBING W/ACCESS HOLES IN FRAME RAIL

**INTERIOR**

- 1 [D106500000] VISOR-WINDSHIELD SUN 6"X30" TINTED
- 1 [D123000002] DOOR-STORAGE BOX W/O GLASS
- 1 [D200600003] BODY ADJ-FTL, BTR RS FFLOC
- 1 [D201704000] REINF-RR END A/C EVAP. IW10
- 1 [D202200040] REINFORCEMENT-REAR STOP SIGNAL 40"
- 1 [D202500000] REINF-FRONT A/C EVAP.
- 1 [D309001001] LATCH-DR INT STOR OVR DRVRSHDR
- 1 [D510800001] BTR FUEL FILL RECESS, W/DOOR
- 1 [D600302004] BULKHEAD-RR END INT.W-A/C IW10
- 1 [D601403341] STRIPS-AISLE, STAINLESS STEEL
- 1 [D601511341] FLR-BLU VINYL W/13" CTR AISLE
- 1 [D601600006] FLR-BLK WHEELHOUSE AND HEATER
- 1 [D601700341] FLOOR-PLYWOOD 5/8" 341T
- 1 [D607904900] LINING-SIDE INT.
- 1 [D609901002] INSULATION-FRT BULKHEAD W/ACRSY 2"POLY
- 1 [D610403341] H/L-PASS AREA ACOUS GREY 341T
- 1 [D610600341] INSULATION - RAFTER CAVITY 341T
- 1 [D801000000] TUBE-FILL BTR & OVERFLOW HOSE
- 1 [D801100000] CAP-FUEL FILL BTR NON-LOCKING
- 1 [FL-694-010] IN DASH STORAGE BIN

**MISC**

- 1 [D125200000] MANUAL-DRVR'S/MAINT.ENGLISH
- 1 [D201600000] APPLICATION - SCHOOL
- 1 [FL-657-1AJ] ALL UNIT(S) KEYED ALIKE WITH CUSTOMER SPECIFIED KEY #FT1001
- 1 [FL-AF2-003] DOMICILED MICHIGAN
- 1 [TB-001-310] SAF-T-LINER C2

**PAINT/LETTERING**

- 1 [D100300002] LOGO-THOMAS DECALS BLACK
- 4 [D100600002] LABEL-P/O WDO EMER EXIT 2" BLACK
- 1 [D101502001] LABEL-ENGLISH AG2.AIR.ENT DR
- 1 [D127400000] DECAL-BACKING ALARM
- 1 [D130200000] DECAL-LOW SULFUR FUEL
- 1 [D131000000] DECAL-EMER.REL.INSTR.MAN.OP.@DASH
- 1 [D132200010] LABEL-RR DR EMERGENCY DOOR 2"HIGH
- 1 [D132600000] DECAL-ENTRANCE DOOR VANDALOCK ENGLISH
- 1 [D134200000] LABEL-RR EMERGENCY DOOR INSTRUCTION
- 1 [D134600000] LABEL-"DEF ONLY"
- 1 [D134901000] LABEL-REGENERATION WARNING 2010/2013 EPA ENGLISH
- 1 [D502513000] PAINT-EXT HNDLE(S) BLACK
- 1 [D503104001] DECAL-REFL FRT CAP "SCHOOL BUS"
- 1 [D503204001] DECAL-REFL RR CAP "SCHOOL BUS"
- 1 [D505500001] DECAL-"DIESEL"
- 1 [D50601E341] PAINT-EXTERIOR ROOF WHITE 341T
- 1 [D5061SC341] PAINT-EXT WDO AREA SAME AS BODY
- 1 [D506347000] PAINT-EXT GRD RAIL @ WINDOW BLACK
- 1 [D506447000] PAINT-EXT GRD RAIL @ SEAT BLACK
- 1 [D506547000] PAINT-EXT GRD RAIL @ FLOOR BLACK
- 1 [D506647000] PAINT-EXT GRD RAIL @ SKRT BLACK
- 1 [D506747001] PAINT-EXT BUMPER REAR BLACK
- 1 [D506900000] PAINT-BLACK TRIM-FRONT/REAR ROOF CAPS
- 1 [D510646341] PAINT-SOLID COLOR YELLOW
- 1 [D515400000] DECAL-APPROVED FUEL TYPE
- 1 [D601100011] HEADLINING-VESTIBULE ACOUSTIC, GRAY, DRIVER/ENTRANCE LAMPS
- 1 [FL-065-196] PAINT:ONE SOLID COLOR,BASE/CLEARCOAT
- 1 [FL-980-6MJ] CAB COLOR A:L5898EB SCHOOL BUS YELLOW ELITE BC
- 1 [FL-98A-001] GRILLE: SILVER N3388H IMRON 5000

**SEATS**

- 1 [A000000059] OFF-SET LS BARRIER 4"
- 1 [A201400001] 2014 SEATING ALERT
- 1 [B610000097] SEAT BELT - DRIVERS SEAT, ORANGE
- 1 [B620000077] BARRIER STORAGE POUCH, LEFT SIDE BEHIND DRIVER
- 1 [B640139200] 39" BARR-VERT,WALL MT 45"H RS 2009, WITH KICK PLATE
- 1 [B640239000] 39"8DEG BARR-REV. WALL-MT 45"H 2009, WITH KICK PLATE
- 2 [B6600006121] COLONIAL BLUE UPHOLSTERY-45"HIGH RECESSED BARRIER
- 1 [D610339002] RAIL-ASSIST FRT ENT DR 39"W
- 1 [D900104000] NATIONAL DRV'S SEAT, BLACK FABRIC UPHOLSTERY, SEAT BELT RETAINER, RISER
- 1 [D900302003] ARMREST NATIONAL DRVR'S ST. RS
- 1 [D900503007] PEDESTAL-NATIONAL AIR W/2 SHOCKS
- 1 [D980126002] S3C 26"LS 2-PASSENGER WALL MOUNT WITH (1) INTEGRATED CHILD SEAT
- 12 [D980139002] S3C 39"LS 3-PASSENGER WALL MOUNT W/ (2) INTEGRATED CHILD SEATS
- 13 [D980239002] S3C 39"RS 3-PASSENGER WALL MOUNT W/ (2) INTEGRATED CHILD SEATS
- 26 [D980406166] 42 OZ COLONIAL BLUE UPHOLSTERY - S3C PASSENGER SEAT

**WINDOWS/GLASS**

- 1 [D700000001] GLASS-W/S ONE PCE W/TINT BAND
- 1 [D700101000] GLASS-RS FRT STAT CLR TEMP
- 1 [D700201000] GLASS-LS FRT STAT CLR TEMP
- 1 [D700300002] GLASS-REAR STAT TINTED TEMP
- 1 [D700400002] GLASS-RR SIDE STAT TINTED TEMP
- 1 [D700500000] FRAME-WDO SPLIT
- 16 [D700530000] FRAME-WDO SPLIT 30"W
- 2 [D700540000] FRAME-WDO SPLIT 40"W
- 2 [D700600L01] FRAME-WDO P/O VERT TEMP TNT LS
- 2 [D700600R01] FRAME-WDO P/O VERT TEMP TNT RS
- 16 [D700730002] GLASS-WDO TINT TEMP 30"
- 2 [D700740002] GLASS-WDO TINT TEMP 40"
- 1 [D700900003] STOPS-WDO 12"
- 1 [D701600006] WDO-DRIVER'S TEMP CLR

**OTHER**

- 1 [D100200002] LOGO-FRT RS & RR

- 1 [D109300000] ARM ASSEMBLY-WINDSHIELD WIPER (2)
- 1 [D114213341] PLUMBING-IW10, IW4, KR4
- 1 [D200700000] WHEELHOUSES-REAR L&R
- 1 [D200800341] STRINGER-ROOF 341T
- 1 [D201000000] FRONT END FRAME
- 1 [D201100000] FRT END FRAME MTG KIT
- 1 [D201200000] REAR END FRAME-28.68"DEEP
- 1 [D201300341] FLOOR-GALVALUME STEEL MID BODY
- 1 [D201400803] LOC-40" RAF SP 11TH 341T
- 1 [D302800000] HINGES-REAR DOOR PIN TYPE
- 1 [D302900000] LATCH-SINGLE-POINT, REAR EMERGENCY DOOR
- 1 [D303000000] STOP-DOOR REAR EMERGENCY, 1-POS
- 1 [D307700000] INT COLOR -RR DOOR GRAY
- 1 [D309200000] DOOR, REAR EMERGENCY
- 1 [D404100001] BUZZER-SWITCH PANEL 1 TONE
- 1 [D404500000] OPERATION-NOISE SUPPRESSION
- 1 [D405900000] LAMPS-LICENSE PLATE ILLUMINATION
- 1 [D414000341] CABLE-EVAPORATOR 1 POWER SUPPLY STANDARD
- 1 [D501400341] RAIL-EXTERIOR GUARD @ WINDOW,SEAT,FLOOR,SKIRT
- 1 [D501500000] RAIL-EXT GRD @ SEAT FRT END LS
- 1 [D503501000] PANELS-EXT RR W/4"AUXLPS
- 1 [D503600000] SHEET-DRIVERS EXTERIOR 20 GA.
- 1 [D503700900] SHEET-UPPER SIDE EXTERIOR
- 1 [D505300341] UNDERCOATING-ASPHALT EMULSION
- 1 [D505800803] HEADERS-WINDOW INTERIOR 341T
- 1 [D507001001] PANELS-EXTERIOR REAR SIDE LONG W/STATIONARY GLASS
- 1 [D600100000] PANELS-REAR END INTERIOR REAR GALVALUME
- 1 [D600201000] PANELS-RR END INT SI LONG W/ST
- 1 [D600400002] PANELS-ACCESS RR GRAY PASS ADVISORY
- 1 [D601200002] H/L-RR LONG SMOOTH GRAY W/LPS
- 1 [D601800001] COVER-FUEL SENDING INSPECTION
- 1 [D601900341] MOLDING-SHOE 341T
- 1 [D607600900] RAIL-SEAT
- 1 [D609500000] INSULATION-VEST HEADLINING 2"
- 1 [D609600900] INSULATION-SIDELINING 2" POLY
- 1 [D609800000] INSULATION-RR BULKHEAD 2" POLY
- 1 [D610500341] HEADERS-WINDOW EXTERIOR 341T
- 1 [D613100000] HARNESS COVER COLOR - GRAY
- 1 [D613200001] SPEAKER ALERT - PRESENT
- 1 [D613400000] DOME LPS - MINIMUM
- 1 [D613500000] HEADLINING COLOR - GREY
- 1 [D613600001] HEADLINING TYPE - ALL ACOUSTIC
- 1 [D613800000] MAT, FLOOR VESTIBULE
- 1 [D616900002] INSULATION-INT LONG REAR WDO
- 1 [D701200000] GLS-LWR RR DR TEMP CLR
- 1 [D701300000] GLS-UPR RR DR TEMP CLR
- 1 [FL-130-057] DUAL SELTEC TM-21 COMPRESSORS REAR MINI STAT-O-SEAL
- 1 [FL-157-003] VANDALOCK,STARTER DISABLE W/ANY LOCKED EMER DR(S),LH PT LAMP
- 1 [FL-168-002] LOWER RADIATOR GUARD
- 1 [FL-202-003] REINFORCED NYLON FUEL LINES
- 1 [FL-215-005] PAINTED FUEL TANK, PAINTED BANDS
- 1 [FL-216-001] SINGLE SUCTION AND RETURN FUEL LINES
- 1 [FL-231-006] FUEL TANK MOUNTED BETWEEN RAILS, AFT OF REAR AXLE, WITH CAGE
- 1 [FL-261-009] STAINLESS STEEL CHARGE AIR COOLER PLUMBING
- 1 [FL-267-001] REMOTE-MOUNTED SURGE TANK
- 1 [FL-280-001] BASIC WIRING SCHEMATIC,UNMOUNTED,12-VOLT NEGATIVE GROUND SYS
- 1 [FL-289-006] PAINTED BATTERY PANEL COVER
- 1 [FL-290-017] BATTERY BOX FRAME MOUNTED
- 1 [FL-298-039] INTEGRAL ELECTRONIC TURN SIGNAL FLASHER
- 1 [FL-302-068] BATT ENABLED 3 AMBER INBOARD ID LAMPS,2 AMBER OUTBOARD MARKE
- 1 [FL-31C-061] HALOGEN WARNING SYSTEM LAMPS
- 1 [FL-31T-049] STANDARD BODY VISUAL WARNING, LOWER REAR
- 1 [FL-320-004] STANDARD WIRING
- 1 [FL-324-1AB] DRIVER'S IGNITION OPERATED DOME LP WITH ON/OFF SW

- 1 [FL-325-066] PASSENGER COMPARTMENT DOME LAMPS, IGNITION ACTIVATED
- 1 [FL-32C-003] PASSENGER COMPARTMENT DOME LPS, DUAL ON/OFF SWITCH
- 1 [FL-32H-006] STEPWELL LAMP ON WITH DOOR OPEN AND IGNITION ON
- 1 [FL-33A-026] EIGHT LAMP WARNING SYSTEM,LH DASH SWITCH(S), PACKAGE 14
- 1 [FL-345-005] SHIFT LEVER, CABLE LINKAGE, AUTOMATIC TRANSMISSION
- 1 [FL-393-001] DRIVELINE GUARD
- 1 [FL-403-002] NON-ASBESTOS FRONT BRAKE LININGS
- 1 [FL-410-001] FRONT SHOCK ABSORBERS
- 1 [FL-433-002] NON-ASBESTOS REAR BRAKE LININGS
- 1 [FL-486-001] LOW AIR PRESSURE LIGHT AND BUZZER
- 1 [FL-534-015] TWO QUART SEE THRU POWER STEERING RESERVOIR
- 1 [FL-535-001] STD FITTINGS POWER STEERING GEAR
- 1 [FL-539-003] POWER STEERING PUMP
- 1 [FL-551-006] ZINC-PLATED HEXHEAD CHASSIS FASTENERS
- 1 [FL-552-145] 3975MM (155") REAR FRAME OVERHANG
- 1 [FL-553-001] SQUARE END OF FRAME
- 1 [FL-574-001] BUMPER MOUNTING FOR SINGLE LICENSE PLATE
- 1 [FL-57W-015] LED COMB S/T/T/R LAMPS, & (2)4"ROUND REVERSE LAMPS
- 1 [FL-59T-007] REAR EMERGENCY DOOR,IGN CONTROL,BUZZER/PASS LT ON W/DR OPEN
- 1 [FL-619-005] MAINTENANCE-FREE RUBBER BUSHINGS - FRONT SUSPENSION
- 1 [FL-650-021] CAB MOUNTING FOR HOOD AND COWL CHASSIS
- 1 [FL-655-013] MANUAL ENT DOOR LOCK/BUZZER ON W/EMERGENCY DOORS UNLATCHED
- 1 [FL-659-003] ONE GALLON WINDSHIELD WASHER RESERVOIR
- 1 [FL-65X-011] BLACK HOOD MOUNTED AIR INTAKE GRILLE
- 1 [FL-680-006] GRAY/CHARCOAL FLAT DASH
- 1 [FL-701-001] STANDARD HVAC DUCTING
- 1 [FL-703-010] MAIN HVAC CONTROLS WITH RECIRCULATION SWITCH,& NOISE SUPPRES
- 1 [FL-723-005] DIGITAL AUXILIARY BODY MOUNTED AC CONTROL
- 1 [FL-732-004] GRAY INSTRUMENT PANEL-DRIVER
- 1 [FL-756-801] AIR PROVISIONS FOR CUSTOMER FURN DRIVERS AIR RIDE SEAT
- 1 [FL-778-004] ROOF MOUNTED VENT/ESCAPE HATCH
- 1 [FL-77Z-800] PUSH OUT BODY SIDE WINDOWS, BUZZER WITH WINDOW UNLATCHED
- 1 [FL-813-118] PROVISION FOR EVIR ZONAR
- 1 [FL-814-003] WARNING/REAR LAMP MONITOR
- 1 [FL-81B-001] STANDARD PANEL LAMP DIMMER
- 1 [FL-829-043] CHASSIS COWL AND HOOD ONLY
- 1 [FL-877-002] STANDARD BRAKE WIRING
- 1 [FL-964-020] BUMPER: BLACK
- 1 [FL-986-019] CHASSIS: VENDOR BLACK
- 1 [FL-9EE-004] J1939 ELECTRICAL ARCHITECTURE
- 1 [FL-A85-017] SCHOOL BUS SERVICE
- 1 [FL-AA1-006] COWL CHASSIS CONFIGURATION COMPLIES WITH SBMTC
- 1 [FL-AA3-028] BUS BODY WITH WHEELWELL
- 1 [FL-AA4-014] PASSENGER COMMODITY
- 1 [FL-AA5-002] 100% ON-HIGHWAY (CITY) TERRAIN
- 1 [FL-AF3-1BM] THOMAS BUILT SCHOOL BUS 341T

## CHASSIS

### AXLES AND SUSPENSIONS

- 1 [A000000117] ALIGNMENT-4-WHEEL SAF-T-LINER C2
- 1 [FL-386-055] SPL100 DANA SPICER MAIN DRIVELINE
- 1 [FL-400-1A5] DA-F-10-3 10,000# FF1 71.5 KPI/3.74 DROP SINGLE FRONT AXLE
- 1 [FL-409-002] CHICAGO RAWHIDE FRONT OIL SEALS
- 1 [FL-40T-002] SYNTHETIC 75W-90 FRONT AXLE LUBE
- 1 [FL-418-030] CONMET IRON FRONT HUBS
- 1 [FL-41T-002] SYNTHETIC 75W-90 REAR AXLE LUBE
- 1 [FL-420-1GK] DA-RS-23-4 23,000# R-SRS SINGLE REAR AXLE
- 1 [FL-421-556] 5.56 REAR AXLE RATIO
- 1 [FL-424-001] IRON REAR AXLE CARRIER HOUSING
- 1 [FL-439-004] REAR SHOCK ABSORBERS - ONE AXLE
- 1 [FL-440-001] CHICAGO RAWHIDE (SCOT) REAR OIL SEALS
- 1 [FL-450-030] CONMET IRON REAR HUBS
- 1 [FL-620-062] 10,000 LB. TAPERLEAF FRONT SUSPENSION

- 1 [FL-622-216] AIRLINER 23,000 LB. REAR SUSPENSION
- 1 [FL-62G-004] COMFORT-TEC SUSPENSION
- 1 [FL-910-004] DUAL AIR REAR SUSPENSION LEVELING

**BRAKES**

- 1 [A000000164] ALERT-ENHANCED STABILITY CONTROL
- 1 [FL-018-002] AIR BRAKE PACKAGE
- 1 [FL-402-020] MERITOR 15 X 4 Q+ CAM FRONT BRAKES (ROCKWELL)
- 1 [FL-404-012] FRONT BRAKE CHAMGERS - MGM LONGSTROKE
- 1 [FL-405-002] MERITOR AUTOMATIC FRONT SLACK ADJUSTERS
- 1 [FL-419-023] CONMET CAST IRON FRONT BRAKE DRUMS
- 1 [FL-423-020] MERITOR 16 1/2 X 7 Q+ CAM REAR BRAKES, DBL-ANCHOR, FAB SHOES
- 1 [FL-425-002] REAR BRAKE DUST SHIELDS
- 1 [FL-426-036] MGM TR,LONGSTROKE,1-DRIVE AXLE, SPRING-PARK CHAMBER,TAMP-PRO
- 1 [FL-427-001] FRONT BRAKE DUST SHIELDS
- 1 [FL-428-002] MERITOR AUTOMATIC SLACK ADJUSTERS
- 1 [FL-451-023] CONMET CAST IRON REAR BRAKE DRUMS
- 1 [FL-460-008] STEEL AIR BRAKE RESERVOIRS INSIDE FRAME RAILS
- 1 [FL-480-009] BENDIX AD-9 AIR DRYER WITH HEATER
- 1 [FL-490-101] WABCO 4S/4M ABS W/TRACTION CONTROL
- 1 [FL-882-023] ONE-VALVE PARKING BRAKE SYSTEM WITH WARNING

**CHASSIS EQUIPMENT**

- 1 [D800008341] EXHAUST-LS TURNDWN, BELOW BMPR
- 1 [D800600003] ANTI-FREEZE, OAT -34 DEGREE
- 1 [D800700001] WINTERFRONT-CHASSIS GRILLE YELLOW
- 1 [D801200000] SHIELD-EXHAUST PIPE
- 1 [FL-001-310] B2 106 CONVENTIONAL CHASSIS
- 1 [FL-002-004] SET-BACK AXLE - TRUCK
- 1 [FL-132-004] ELECTRIC GRID AIR INTAKE WARMER
- 1 [FL-155-057] DELCO 12V 29MT STARTER WITH INTEGRATED M
- 1 [FL-185-108] NO CLUTCH PEDAL WITH ADJUSTABLE SUSPENDED BRAKE & ACCELERATOR
- 1 [FL-198-025] INTAKE MOUNTED AIR RESTRICTION INDICATOR WITHOUT GRADUATIONS
- 1 [FL-205-010] RIGHT HAND SIDE-FILL FUEL TANK CAP
- 1 [FL-230-003] 100GALLON/378 LITER STEEL RECTANGULAR FUEL TANK,BETWEEN RAIL
- 1 [FL-237-072] HORIZ TAILPIPE, EXIT LH REAR
- 1 [FL-23U-004] 11.5 GALLON DEF TANK
- 1 [FL-28F-002] ENGINE AFTER TREATMENT DEVICE AUTOMATIC
- 1 [FL-341-018] MAGNETIC ENGINE DRAIN, REAR AXLE DRAIN & FILL PLUG
- 1 [FL-35W-001] EXHAUST MITIGATION DEVICE FTL 4" ID SLIP
- 1 [FL-46A-034] (1) 700 CU. IN. MIN AUX AIR TANK, 55PSI PRESS PROTECT, RAISE
- 1 [FL-477-042] PETCOCK DRAIN VALVES ON ALL AIR TANKS
- 1 [FL-532-002] ADJUSTABLE STEERING COLUMN
- 1 [FL-536-050] TRW THP-60 POWER STEERING
- 1 [FL-540-015] 450MM(18") LK FOUR-SPOKE CHARCOAL STEERING WHEEL
- 1 [FL-545-707] 7075MM (279") WHEELBASE
- 1 [FL-546-1AJ] 5/16" X 3" X 10-1/8" STEEL FRAME 120,000 PSI YIELD
- 1 [FL-556-1C1] ONE-PIECE 14" PAINTED STEEL BUMPER
- 1 [FL-558-001] FRONT FRAME-MOUNTED TOW HOOKS
- 1 [FL-587-003] REAR TOW HOOKS
- 1 [FL-643-001] STANDARD DUTY HOOD MOUNTING
- 1 [FL-644-004] FIBERGLASS HOOD
- 1 [FL-646-009] PAINTED PLASTIC GRILLE
- 1 [FL-647-007] YELLOW WINTERFRONT
- 1 [FL-690-016] CAB FLOOR,TOE BOARD,FIREWALL HEAT SHIELD
- 1 [FL-742-007] (2) CUPHOLDERS, LEFT HAND AND RIGHT HAND DASH
- 1 [FL-871-001] REINFORCED NYLON, FABRIC AND WIRE BRAID CHASSIS AIR LINES

**ELECTRICAL - CHASSIS**

- 1 [FL-124-1F3] LN 12V 240 AMP AVI PAD MOUNT ALTERNATOR
- 1 [FL-142-009] BATTERY ENABLED WEBASTO SMARTEMP CONTROL FX 7 DAY TIMER
- 1 [FL-148-084] PROG RPM CTRL W A/C OR 12.75V LOW VOLT AUTO HI IDLE, DASH SW
- 1 [FL-160-025] DIAGNOSTIC INTERFACE CONNECTOR,9-PIN, S
- 1 [FL-162-002] IGNITION SWITCH CONTROLLED ENGINE STOP
- 1 [FL-273-037] WARNER ELECTRIC ELECTRO-MAGNETIC ON/OFF
- 1 [FL-284-095] 12VOLT POWER SUPPLY LH PANEL

- 1 [FL-285-020] SOLID STATE CIRCUIT PROTECTION, PDMS WIT
- 1 [FL-292-1D7] (3) ALLI MODEL 1131, GROUP 31, 12V 2850CCA STUD BATTERIES
- 1 [FL-293-070] COLE HERSEE BATTERY CUT-OFF SWITCH, BATTERY BOX MOUNTED
- 1 [FL-299-013] SELF CANCEL TURN SIGNAL SWITCH W/DIM/WASH&HAZZARD IN HANDLE
- 1 [FL-300-015] STANDARD FRONT TURN SIGNAL LIGHTS
- 1 [FL-304-027] PARK LMP SW INTGRAL W/HL SWITCH, ID/MARKER/CLEARANCE/PARK ON
- 1 [FL-30E-008] AMBER LED MIDSHIP TURN SIGNALS
- 1 [FL-311-024] DAYTIME RUNNING LTS-85% LOW BEAMS & AUTO EXTERIOR LAMPS
- 1 [FL-312-049] INTEGRAL HEADLIGHT/MARKER ASSEMBLY WITH ALARM WITH IGNITION
- 1 [FL-32F-005] OVER DOOR LAMP, RIGHT HAND FRONT ENTRANCE DOOR
- 1 [FL-49B-004] ELECTRONIC STABILITY CONTROL
- 1 [FL-653-025] AIR OPERATED W/DASH RELEASE, BATTERY CTRL RH FRONT ENT DOOR
- 1 [FL-66W-001] BATT POWERED 2-POS INTERNAL DOOR CONTROL SWITCH
- 1 [FL-721-001] 97DB BACKUP ALARM
- 1 [FL-726-006] DUAL ELEC HORN, PASSENGER ADVISORY BUZZER ON W/IGN AND WARN
- 1 [FL-763-801] FASTEN SEAT BELT INDICATOR FOR CUSTOMER SUPPLIED SEAT BELT
- 1 [FL-786-1A0] LOCATING SYSTEM WITH VEHICLE MONITORING
- 1 [FL-810-027] ELECTRONIC SPEEDOMETER WITH SECONDARY KPH SCALE, NO ODOMETER
- 1 [FL-811-042] ICU3S, 132X48 DISPLAY W/DIAGNOSTICS, 28 LED WARN LAMPS
- 1 [FL-81Y-001] PRE/POST TRIP SYSTEM TEST
- 1 [FL-830-017] ENGINE AND HOUR METERS INTEGRAL WITH DRIVER DISPLAY
- 1 [FL-836-015] DIGITAL VOLTAGE DISPLAY INTEGRAL WITH DRIVER DISPLAY
- 1 [FL-840-002] PRIMARY AND SECONDARY AIR PRESSURE GAUGES
- 1 [FL-844-001] ELECTRIC FUEL GAUGE
- 1 [FL-846-001] AMMETER
- 1 [FL-852-002] ELECTRIC ENGINE OIL PRESSURE GAUGE
- 1 [FL-856-001] ELECTRICAL ENGINE COOLANT TEMPERATURE GAUGE
- 1 [FL-864-001] TRANSMISSION OIL TEMPERATURE GAUGE

**ENGINE AND EQUIPMENT**

- 1 [FL-101-21T] CUM B6.7 240 HP @ 2400 RPM, 2600 GOV, 560 LB/FT @ 1600 RPM
- 1 [FL-103-039] ANTI-FREEZE TO -34F, OAT (NITRITE AND SILICATE FREE)EXT LIFE
- 1 [FL-105-001] ENGINE-MOUNTED OIL CHECK AND FILL
- 1 [FL-107-032] CUMMINS 18.7 CFM COMPRESSOR
- 1 [FL-110-003] CUMMINS SPIN ON FUEL FILTER
- 1 [FL-111-001] STANDARD ENGINE OIL
- 1 [FL-118-001] FULL FLOW OIL FILTER
- 1 [FL-122-1J1] DETROIT F/W SEP W/WIF SENSOR & HAND PRIMER & 12V HEATER
- 1 [FL-134-001] ALUMINUM FLYWHEEL HOUSING
- 1 [FL-138-010] PHILLIPS 750 WATT/115 VOLT BLOCK HEATER
- 1 [FL-13E-001] STANDARD OIL PAN
- 1 [FL-140-039] ENGINE HEATER RECEPTACLE MOUNTED FACE OF BUMPER, LEFT SIDE
- 1 [FL-152-040] ELECTRONIC ENGINE, INTEGRAL WARNING & DERATE PROTECTION SYST
- 1 [FL-171-007] GATES BLUE STRIPE COOLANT HOSES
- 1 [FL-172-016] CONSTANT TORQUE BREEZE CLAMPS ON 1" IN DIA GREATER, SS C
- 1 [FL-175-002] 30,600 BTU STEPWELL HEATER, RH FRONT ENTRANCE DOOR
- 1 [FL-190-001] DONALDSON ONE-STAGE AIR CLEANER
- 1 [FL-266-100] 700 SQUARE INCH ALUMINUM RADIATOR
- 1 [FL-79A-065] 65 MPH ROAD SPEED LIMIT
- 1 [FL-812-001] ELECTRONIC TACHOMETER 3000 RPM

**TRANSMISSION AND EQUIPMENT**

- 1 [FL-342-1MJ] ALLISON 2500 PTS AUTOMATIC TRANSMISSION
- 1 [FL-343-301] ALLISON VOCATIONAL PACKAGE 354 - FIFTH GEN
- 1 [FL-346-001] TRANSMISSION OIL CHECK AND FILL
- 1 [FL-35T-001] SYNTHETIC 50W TRANSMISSION LUBE (TES-295 COMPLIANT)
- 1 [FL-370-015] WATER TO OIL TRANSMISSION COOLER - IN RADIATOR END TANK
- 1 [FL-84C-007] PRIMARY MODE GEARS, 6 FORWARD

**WHEELS AND TIRES**

- 1 [FL-093-2EP] FRONT HANKOOK AH24 11R22.5 14 PLY TIRES
- 1 [FL-094-2EP] REAR HANKOOK AH24 11R22.5 14 PLY TIRES
- 1 [FL-502-523] MAXION 90262 22.5 X 8.25 10 HOLE HUB PILOT 5-HAND
- 1 [FL-505-523] MAXION 90262 22.5 X 8.25 10 HOLE HUB PILOT 5-HAND
- 1 [FL-52M-003] TIRE/WHEEL BALANCING-LEAD FREE WEIGHTS
- 1 [FL-962-976] ACCURIDE PK-BLACK21 POWDER BLACK WHEEL (N0001H)- FRONT

- 1 [FL-966-976] ACCURIDE PKBLK21 POWDER BLACK WHEEL (N0001H) - REAR

**DEALER ADD On's  
EQUIPMENT**

- 1 SAFETY EQUIPMENT: FIRST AID KIT, FIRE EXTINGUISHER, FLARES, TRIANGLES
- 1 UNDERCOAT TO MICHIGAN REQUIREMENTS
- 1 NUMBERS

**Meets all FMVSS requirements in effect at the time of manufacture.**



# HOEKSTRA LEASING

## LEASE PROPOSAL With Maintenance

**Unit ID:** 119264-65, 119303-12 (Replaces #112 - #123)

**Description:** 2023 Thomas Saf-T-Liner C2 School Bus  
77 Passenger Model 341TS, With Air Conditioning  
With (4) Integrated Child Seats  
*See Attached Specifications*

**Customer:** Ypsilanti Community Schools  
1885 Packard Road  
Ypsilanti, MI 48197-1846

**Date:** 4/7/2022

**Quantity:** Twelve (12) - Stock Vehicle(s) Subject to Sale

**Estimated Delivery:** 7/5/2022

**F.O.B.:** Ypsilanti, MI

<b>Term:</b>	<b>3 Years</b> 7/5/2022 – 7/5/2025
<b>Annual Payment, Per Unit:</b>	\$26,507.00

**Security Deposit:** 0.00 per Unit; Due upon Delivery

**Mileage Allowance:** 12,000 Miles Annually per Unit; \$.65 per Mile Charge over Allowance



# HOEKSTRA LEASING

## LEASE PROPOSAL With Maintenance

**TERMS:**

- Lessee is responsible for Insurance and Operation.
- Hoekstra Leasing agrees at its own cost and expense, to provide with respect to the Vehicle(s) leased, at the Hoekstra Transportation facility in Troy Michigan the following.
  - Necessary preventative maintenance, replacement parts, and repairs to keep the Vehicle(s) in good repair and operating condition.
  - Necessary oil and lubricants for the efficient operation of the Vehicle(s).
  - In the event any Vehicle(s) shall be disabled for any reason, Lessee and/or its driver shall notify Hoekstra Transportation, hereinafter referred to as "Hoekstra". Lessee agrees that it will not cause or permit any person other than Hoekstra or person authorized by Hoekstra to make any repairs or adjustments to a Vehicle(s), and shall abide by Hoekstra's directions concerning repairs. In the event a Vehicle(s) is disabled due to mechanical failure, Hoekstra shall, within a reasonable period of time after receipt of notification, properly repair, or cause the repair of, the Vehicle(s). Hoekstra will not be responsible for the cost of repairs or services not expressly authorized by Hoekstra.
  - Lessee will instruct its drivers to report any trouble concerning the Vehicle(s) not later than the date of occurrence on forms provided by Hoekstra in each Vehicle(s) on a daily basis to prevent damage and to return each Vehicle(s) to Hoekstra at the location indicated by Hoekstra, for inspection, preventative maintenance, and repair, as directed by Hoekstra.
  - Drivers shall do daily pre-trip inspections per current Michigan law requirements.
  - Tire replacement is not included in this contract.
  - A spare will be provided in the event a leased bus is out of service for a repair for more than 2 business days. A spare is not obligated to be provided for a repair that is a result of operator negligence or damage due to an accident.
- Equipment is turned back to Hoekstra Leasing at termination of lease in accordance with conditions of contract.
- To secure the vehicle, we will require a signed proposal or purchase order.

Respectfully submitted,

Steve Coulter  
President

**ACCEPTANCE:**

Customer Signature \_\_\_\_\_ Date: \_\_\_\_\_

Dealer Signature \_\_\_\_\_ Date: \_\_\_\_\_



**Customer  
Quotation**



**Prepared For:**

**Ypsilanti Community Schools (Lessee)**  
1885 Packard Road  
Ypsilanti, MI 48197

And

**Hoekstra Leasing, LLC (Owner/Lessor)**  
260 – 36<sup>th</sup> Street S.E.  
Grand Rapids, MI 49548

**Prepared By :**

**Steve Coulter**  
**Sales, Hoekstra Transportation, Inc.**  
**President, Hoekstra Leasing, LLC**  
**Cell: 248-379-4206**  
Office: 248-244-8942 / Fax: 244-9470  
**E-mail: [SCoulter@hoekstrainc.com](mailto:SCoulter@hoekstrainc.com)**

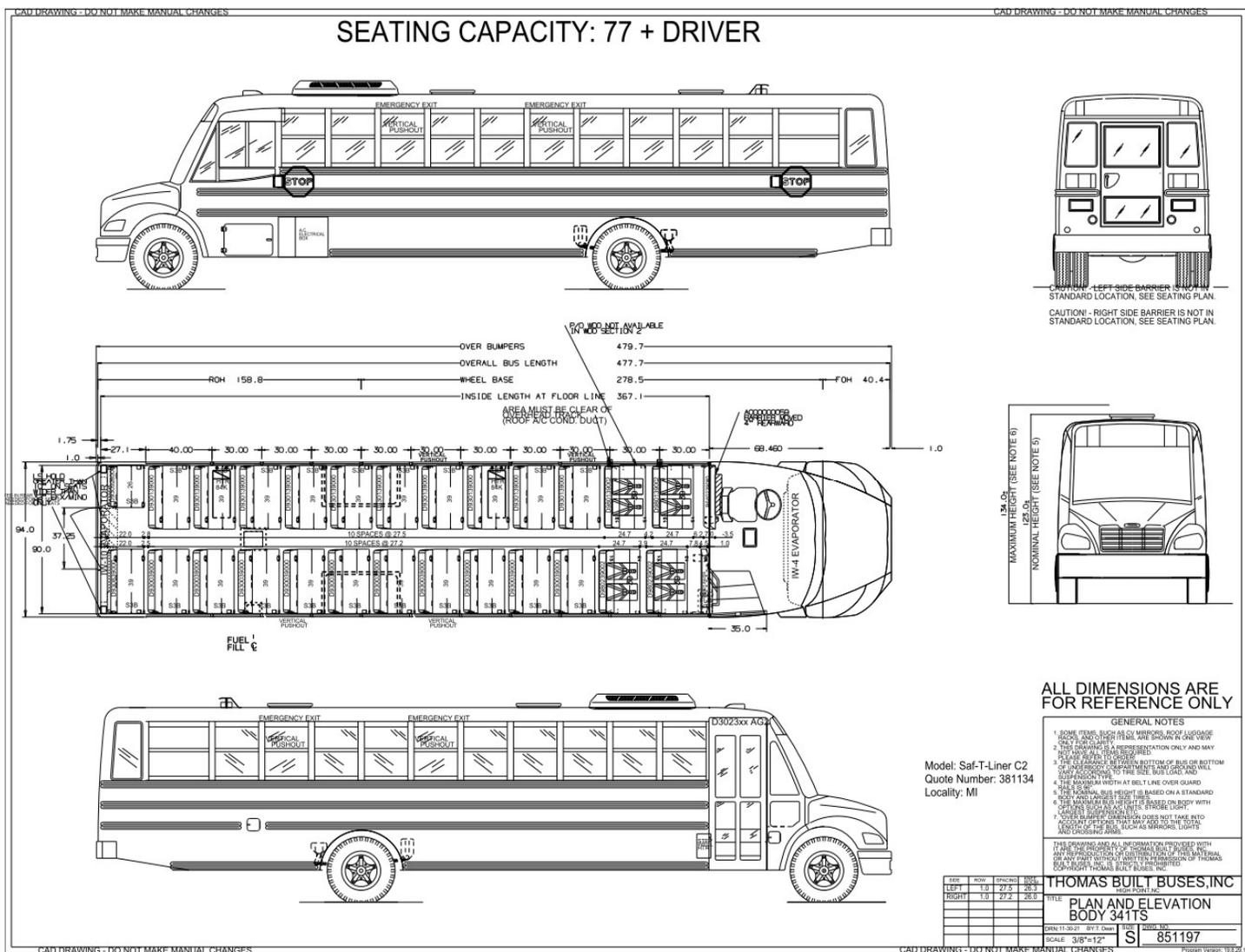
Quantity: Twelve (12) – Replaces #112-123      Quote Date: 4/7/2022      Firm for:\* **30 Days**  
Unit ID: 119264-65, 119303-12      Est. Delivery: 7/5/2022      \* - Stock Units Subject to Prior Sale

**Model Profile: 2023 Thomas 77-Passenger Saf-T-Liner C2 School Bus 341TS  
With (4) Integrated Child Seats and Air Conditioning**

**Product Type:** SCHOOL TRANSPORTATION  
**Year:** 2023  
**Chassis Model:** B2 106  
**Chassis MFG:** FLNER  
**GVWR:** 33000-LB  
**Passenger Capacity:** 77, WITH (4) INTEGRATED CHILD SEATS  
**Headroom:** 78  
**Wheelbase:** 279  
**Brake Type:** AIR  
**Engine Type:** CUMMINS B6.7 240 DIESEL, 6 CYL, 240 HP, 2600 RPM  
**Fuel Type:** DIESEL  
**Fuel Tank Capacity:** 100  
**Transmission Type:** AUTOMATIC  
**Axle, Front:** 10000-LB CAPACITY  
**Axle, Rear:** 23000-LB CAPACITY  
**Tires, Front:** FRONT HANKOOK AH24 11R22.5 14 PLY TIRES  
**Tires, Rear:** REAR HANKOOK AH24 11R22.5 14 PLY TIRES  
**Suspension Front:** 10000-LB  
**Suspension Rear :** AIRLINER 23000-LB  
**Air Conditioning :** AC-126K BTU-FREE BLOW, IW10 RR & IW4 FRT EVAP, KR4 ROOF COND, OEM TIE-IN

**F.O.B.:** Ypsilanti, Michigan  
**Terms:** Due Upon Delivery  
**Comments:**

**SEAT PLAN**



Includes the Following Equipment:

**BODY**

**ACCESSORIES**

- 1 [D131100001] LOCKS-KEYED ALIKE #CH545
- 1 [D132000000] HOLDER BROOM, LOC DOOR AREA
- 1 [D133600000] METHOD-FASTENER SCREWS
- 1 [D139100000] RECEPTACLE-WASTE, LOC VESTIBULE FLOOR

**CERTIFICATION/SAFETY**

- 1 [D102200000] REFLECTTAPE-RR END YEL 1"
- 4 [D102500000] REFLECTTAPE-P/O WDO YEL
- 1 [D102901000] REFLECTIVE TAPE-EMERGENCY DOOR REAR YELLOW
- 1 [D103300000] REFLECTTAPE-@ ROOF HATCH YEL (2)
- 1 [D103400341] REFLECTTAPE-SIDE 2" @ FLR YEL
- 1 [D107000001] REFLECTORS-AMBER (4) MID/Front 3"
- 1 [D107100000] REFLECTORS-RED (4) RR/RR SI 3"
- 1 [D107359002] HATCH-RF ESC SPEC ADVANTAGE H1976-015-131 ENGLISH GRAY (2)
- 1 [D110600000] LABEL-PASS ADVISOR INSTRUCTION
- 1 [D122201000] CUTTER-SEAT BELT W/HAND GRIP
- 1 [D124201001] MOTOR-XING ARM AIR,SPECIALTY, WITH STOWAGE BRACKET
- 1 [D500003007] REARVIEW MIR: ROSCO OPEN VIEW-ES, HEATED, REMOTE, STAINLESS STEEL BRKTS
- 1 [D500304003] CROSSVIEW MIR: ROSCO EYE-MAX, HEATED, STAINLESS STEEL BRACKETS
- 1 [D500601009] SIGN-STOP, AIR FRT LED SPECIALTY #2970
- 1 [D500700009] SIGN-STOP, AIR RR LED SPECIALTY #2971C

- 1 [D602200006] MIRROR-INT 6"X30", WITH LOCKING LEVER
- 1 [D602400000] LABEL-VEHICLE CERTIFICATION
- 1 [FL-AA6-002] DOMICILED USA-EXCLUDING CALIFORNIA AND CARB OPT-IN STATES

**DOORS**

- 1 [D200301008] STEP-RS ALUM.ENT.DR W/HTR 8.75"RISER
- 1 [D300100001] HANDLE-INT RR DR BLACK
- 1 [D300300000] HANDLE-EXTERIOR REAR DOOR WITH RECESS
- 1 [D302000000] VANDALOCK-REAR DOOR W/BOLT
- 1 [D302305001] DOOR-ENT AG2 CLR TEMP LOCK
- 1 [D302404000] POWER SYSTEM-AG2 AIR ENTRANCE DOOR
- 1 [D303915000] VANDALOCK-ALUM.AIR.ENT DR.MAN.OP.@ DASH
- 1 [D304000002] PULL-ENTRANCE DOOR, EXTERNAL ALUMINUM
- 1 [D603000000] PAD-DR HEADER, RR EMER 36"W
- 1 [D608501004] TREAD-STEP ALUMINUM ENT DOOR BLUE
- 1 [D608600001] TRIM-STEPWELL HORIZONTAL WITH RIBBED NOSE
- 1 [D611000000] RAIL-ASSIST FRONT ENTRANCE DOOR RIGHT SIDE 1"OD

**ELECTRICAL - BODY**

- 1 [D105400001] FAN-CIRC MID W/S HDR BLACK
- 1 [D105600000] FAN-CIRC DRV'S WDO HDR BLACK
- 1 [D106600003] HORN-SPEAKER LS COWL LEG
- 1 [D106902000] RADIO-AM/FM DEA510 W/PAGE
- 1 [D115000003] OPER-AUTOMATIC FAST IDLE
- 1 [D130706000] ELEC-ZONAR STANDARD MONITORING
- 1 [D312800000] ELEC-(2) USB OUTLET LS CABINET
- 1 [D400200000] MONITOR-LAMPS WARNING/STOP/TAIL/TURN
- 1 [D400400002] LPS-DOME OVER DRIVER LED
- 1 [D400500002] LPS-DOME OVER STEPWELL LED
- 1 [D400702341] LPS-DOME PASS 6 MIN LED 341T
- 1 [D402200002] LPS-EXT AFT OF ENT DOOR LED
- 1 [D402500002] LPS-STPWLL LED W/O HOOD (1)
- 1 [D402801002] LPS-STP/TAIL/DIR AMBER/REV LED
- 1 [D403000000] ADVISORY-PASSENGER BUZZER ACTIVATION, WITH SWITCH
- 1 [D404200000] LPS-PILOT VANDALOCK STATUS RED
- 1 [D405600000] LAMPS-PILOT POST TRIP INSPECTION RED
- 1 [D405701000] LAMPS-4" AUXILIARY L.E.D.
- 1 [D406004000] LPS-SI DIR AMBER FRT. LED PIN
- 1 [D406210008] LPS-WARNING HALOGEN (8)
- 1 [D406900006] LPS-ID AMB/RED LED
- 1 [D407004000] LPS-MKR ROOF FRT/RR LED PIN
- 1 [D407104000] LPS-MKR ROOF MID LED PIN
- 1 [D408300022] STROBE-ECCO 7460CC 6' FROM REAR, WITH GUARD
- 1 [D408901000] LPS- STOP/TAIL 4" FLS.MT L.E.D.
- 1 [D412200000] LAMPS-PILOT WARNING LIGHTS RED
- 1 [D412300000] LAMPS-PILOT WARNING LIGHTS AMBER
- 1 [D416400000] BLOCK-FUSE CUSTOMER ACCESS
- 1 [D417100001] LPS-DOME REAR MOST LED
- 1 [D418600002] OPER-PRE-TRIP INSPECTION
- 1 [D419700001] OPER-SEAT BELT PILOT LAMP
- 1 [D504600001] OPER-MIRRORS EXT HTD. W/15 MIN TIMER
- 1 [D602001341] SPEAKERS-INT. 30 WAT.(6) 341T
- 1 [FL-660-023] SINGLE ELECTRIC WINDSHIELD WIPER MOTOR W/DELAY AND HEADLIGHT

**EXTERIOR**

- 1 [D108800002] FLAPS-MUD, REAR 22.5"W
- 1 [D108900001] FLAPS-MUD, FRONT 16"W X 12"H
- 1 [D200200002] FENDER-QUARTER 24" BATTERY BOX DOOR
- 1 [D201900006] REINFORCEMENT-FRAME 24" BATTERY DOOR AND A/C
- 1 [D202600000] CAP-ENTRANCE DOOR STANDARD
- 1 [D202800001] FLOOR-NON ADA
- 1 [D502600000] BUMPER-REAR 2 BRACES NO EXHAUST HOLE
- 1 [D502900004] SKT.FWD.STPWLL LO DEF
- 1 [D503302000] CAP-FRT ROOF VENT W/WARN.LPS.
- 1 [D503402000] CAP-REAR ROOF W/WARN.LPS.
- 1 [D503902341] GUSSET-21"H LWR SIDE SHEET

- 1 [D504006341] SHEET-LWR, L MID 20G,21"
- 1 [D504106341] SHEET-LWR,L RR 20G,21"
- 1 [D504206341] SHEET-LWR,R MID 20G,21"
- 1 [D504306341] SHEET-LWR,R RR 20G,21"
- 1 [D504402008] VISOR-EXT.@ WARN LPS (8)
- 1 [D504500003] DOOR-U/B L BATTERY 24"
- 1 [D505600000] DOOR-FUEL FILL ACCESS BTR
- 1 [D505700021] FENDERETTE-STL 21" SKIRT
- 1 [D507400002] LATCH-BATT DOOR NON-LOCKING
- 1 [D507600000] LATCH-FUEL FILL ACCESS (THUMB)
- 1 [D508102087] ROOF SHEETS-(2) HATCH-341T KR4
- 1 [D510900000] VENT-STATIC PRESENT
- 1 [D511501900] PILASTER - 341T, 900
- 1 [D511800001] LATCH-LOCKING DEF ACCESS DOOR
- 1 [D512900000] RAIL-SNOW RAIL PRESENT
- 1 [D515100341] HARDWARE-MOUNTING CLIPS STANDARD
- 1 [D800800000] EXHAUST - KIT, TSL17 HEATER

**HVAC**

- 1 [D112403008] AC-126K BTU-FREE BLOW BULKHEAD
- 1 [D112500000] AIR CONDITIONING CONTROLS-STANDARD
- 1 [D112602003] CONDENSER-KR430 ROOF 30" 3FAN
- 1 [D112808009] EVAP - IW10 RR, IW4 FRONT, KR4
- 1 [D113824341] PLUMB.-AC COMP TM21 DUAL ISB KR4
- 1 [D113906007] AC CTL.BD.STD.TIE IN SGL.LP.KR4
- 1 [D421700000] CABLE-EVAP 2 FRT BULKHEAD
- 1 [D603805084] HEATER-UNDERSEAT LEFT SIDE 84,000 BTU LOCATION 5
- 1 [D604310084] HEATER-UNDERSEAT LEFT SIDE 84,000 BTU LOCATION 10
- 1 [D6047101BS] HOSE-HTR BLUSTRIP W/ W/H POS 10
- 1 [D604800000] HEATER-ENTRANCE DOOR STEPWELL
- 1 [D605200001] CLAMPS-PLUMBING HEATER CONSTANT TORQUE
- 1 [D605301000] CLAMPS-UNDERSEAT HEATER CONSTANT TORQUE
- 1 [D605810002] CONN-HTR(1) CONST TORQ/BLUSTRIP
- 1 [FL-141-031] WEBASTO 17K BTU COOLANT HEATER
- 1 [FL-170-051] MANIFOLD PLUMBING,COMBINED SHUTOFF DASH&AUX HTR FWD STAINLES
- 1 [FL-700-002] HEATER, DEFROSTER, AND AIR CONDITIONING
- 1 [FL-702-028] BODY BUILDER SUPPLIED PLUMBING W/ACCESS HOLES IN FRAME RAIL

**INTERIOR**

- 1 [D106500000] VISOR-WINDSHIELD SUN 6"X30" TINTED
- 1 [D123000002] DOOR-STORAGE BOX W/O GLASS
- 1 [D200600003] BODY ADJ-FTL, BTR RS FFLOC
- 1 [D201704000] REINF-RR END A/C EVAP. IW10
- 1 [D202200040] REINFORCEMENT-REAR STOP SIGNAL 40"
- 1 [D202500000] REINF-FRONT A/C EVAP.
- 1 [D309001001] LATCH-DR INT STOR OVR DRVRSHDR
- 1 [D510800001] BTR FUEL FILL RECESS, W/DOOR
- 1 [D600302004] BULKHEAD-RR END INT.W-A/C IW10
- 1 [D601403341] STRIPS-AISLE, STAINLESS STEEL
- 1 [D601511341] FLR-BLU VINYL W/13" CTR AISLE
- 1 [D601600006] FLR-BLK WHEELHOUSE AND HEATER
- 1 [D601700341] FLOOR-PLYWOOD 5/8" 341T
- 1 [D607904900] LINING-SIDE INT.
- 1 [D609901002] INSULATION-FRT BULKHEAD W/ACRSY 2"POLY
- 1 [D610403341] H/L-PASS AREA ACOUS GREY 341T
- 1 [D610600341] INSULATION - RAFTER CAVITY 341T
- 1 [D801000000] TUBE-FILL BTR & OVERFLOW HOSE
- 1 [D801100000] CAP-FUEL FILL BTR NON-LOCKING
- 1 [FL-694-010] IN DASH STORAGE BIN

**MISC**

- 1 [D125200000] MANUAL-DRVR'S/MAINT.ENGLISH
- 1 [D201600000] APPLICATION - SCHOOL
- 1 [FL-657-1AJ] ALL UNIT(S) KEYED ALIKE WITH CUSTOMER SPECIFIED KEY #FT1001
- 1 [FL-AF2-003] DOMICILED MICHIGAN
- 1 [TB-001-310] SAF-T-LINER C2

**PAINT/LETTERING**

- 1 [D100300002] LOGO-THOMAS DECALS BLACK
- 4 [D100600002] LABEL-P/O WDO EMER EXIT 2" BLACK
- 1 [D101502001] LABEL-ENGLISH AG2.AIR.ENT DR
- 1 [D127400000] DECAL-BACKING ALARM
- 1 [D130200000] DECAL-LOW SULFUR FUEL
- 1 [D131000000] DECAL-EMER.REL.INSTR.MAN.OP.@DASH
- 1 [D132200010] LABEL-RR DR EMERGENCY DOOR 2"HIGH
- 1 [D132600000] DECAL-ENTRANCE DOOR VANDALOCK ENGLISH
- 1 [D134200000] LABEL-RR EMERGENCY DOOR INSTRUCTION
- 1 [D134600000] LABEL-"DEF ONLY"
- 1 [D134901000] LABEL-REGENERATION WARNING 2010/2013 EPA ENGLISH
- 1 [D502513000] PAINT-EXT HNDLE(S) BLACK
- 1 [D503104001] DECAL-REFL FRT CAP "SCHOOL BUS"
- 1 [D503204001] DECAL-REFL RR CAP "SCHOOL BUS"
- 1 [D505500001] DECAL-"DIESEL"
- 1 [D50601E341] PAINT-EXTERIOR ROOF WHITE 341T
- 1 [D5061SC341] PAINT-EXT WDO AREA SAME AS BODY
- 1 [D506347000] PAINT-EXT GRD RAIL @ WINDOW BLACK
- 1 [D506447000] PAINT-EXT GRD RAIL @ SEAT BLACK
- 1 [D506547000] PAINT-EXT GRD RAIL @ FLOOR BLACK
- 1 [D506647000] PAINT-EXT GRD RAIL @ SKRT BLACK
- 1 [D506747001] PAINT-EXT BUMPER REAR BLACK
- 1 [D506900000] PAINT-BLACK TRIM-FRONT/REAR ROOF CAPS
- 1 [D510646341] PAINT-SOLID COLOR YELLOW
- 1 [D515400000] DECAL-APPROVED FUEL TYPE
- 1 [D601100011] HEADLINING-VESTIBULE ACOUSTIC, GRAY, DRIVER/ENTRANCE LAMPS
- 1 [FL-065-196] PAINT:ONE SOLID COLOR,BASE/CLEARCOAT
- 1 [FL-980-6MJ] CAB COLOR A:L5898EB SCHOOL BUS YELLOW ELITE BC
- 1 [FL-98A-001] GRILLE: SILVER N3388H IMRON 5000

**SEATS**

- 1 [A000000059] OFF-SET LS BARRIER 4"
- 1 [A201400001] 2014 SEATING ALERT
- 1 [B610000097] SEAT BELT - DRIVERS SEAT, ORANGE
- 1 [B620000077] BARRIER STORAGE POUCH, LEFT SIDE BEHIND DRIVER
- 1 [B640139200] 39" BARR-VERT,WALL MT 45"H RS 2009, WITH KICK PLATE
- 1 [B640239000] 39"8DEG BARR-REV. WALL-MT 45"H 2009, WITH KICK PLATE
- 2 [B660006121] COLONIAL BLUE UPHOLSTERY-45"HIGH RECESSED BARRIER
- 1 [D610339002] RAIL-ASSIST FRT ENT DR 39"W
- 1 [D900104000] NATIONAL DRV'S SEAT, BLACK FABRIC UPHOLSTERY, SEAT BELT RETAINER, RISER
- 1 [D900302003] ARMREST NATIONAL DRVR'S ST. RS
- 1 [D900503007] PEDESTAL-NATIONAL AIR W/2 SHOCKS
- 10 [D930039000] S3B 39"RS WALL MT RESTRAINING/NO BELT
- 10 [D930139000] S3B 39"LS WALL MT RESTRAINING/NO BELT
- 22 [D930406166] 42 OZ COLONIAL BLUE UPHOLSTERY - S3B SEAT
- 1 [D930839000] S3B 39"RS THIN WALL RESTRAINING/NO BELT
- 1 [D930926000] S3B 26"LS THIN WALL RESTRAINING/NO BELT
- 2 [D980139002] S3C 39"LS 3-PASSENGER WALL MOUNT W/ (2) INTEGRATED CHILD SEATS
- 2 [D980239002] S3C 39"RS 3-PASSENGER WALL MOUNT W/ (2) INTEGRATED CHILD SEATS
- 4 [D980406166] 42 OZ COLONIAL BLUE UPHOLSTERY - S3C PASSENGER SEAT

**WINDOWS/GLASS**

- 1 [D700000001] GLASS-W/S ONE PCE W/TINT BAND
- 1 [D700101000] GLASS-RS FRT STAT CLR TEMP
- 1 [D700201000] GLASS-LS FRT STAT CLR TEMP
- 1 [D700300002] GLASS-REAR STAT TINTED TEMP
- 1 [D700400002] GLASS-RR SIDE STAT TINTED TEMP
- 1 [D700500000] FRAME-WDO SPLIT
- 16 [D700530000] FRAME-WDO SPLIT 30"W
- 2 [D700540000] FRAME-WDO SPLIT 40"W
- 2 [D700600L01] FRAME-WDO P/O VERT TEMP TNT LS
- 2 [D700600R01] FRAME-WDO P/O VERT TEMP TNT RS
- 16 [D700730002] GLASS-WDO TINT TEMP 30"
- 2 [D700740002] GLASS-WDO TINT TEMP 40"

- 1 [D700900003] STOPS-WDO 12"
- 1 [D701600006] WDO-DRIVER'S TEMP CLR

**OTHER**

- 1 [D100200002] LOGO-FRT RS & RR
- 1 [D109300000] ARM ASSEMBLY-WINDSHIELD WIPER (2)
- 1 [D114213341] PLUMBING-IW10, IW4, KR4
- 1 [D200700000] WHEELHOUSES-REAR L&R
- 1 [D200800341] STRINGER-ROOF 341T
- 1 [D201000000] FRONT END FRAME
- 1 [D201100000] FRT END FRAME MTG KIT
- 1 [D201200000] REAR END FRAME-28.68"DEEP
- 1 [D201300341] FLOOR-GALVALUME STEEL MID BODY
- 1 [D201400803] LOC-40" RAF SP 11TH 341T
- 1 [D302800000] HINGES-REAR DOOR PIN TYPE
- 1 [D302900000] LATCH-SINGLE-POINT, REAR EMERGENCY DOOR
- 1 [D303000000] STOP-DOOR REAR EMERGENCY, 1-POS
- 1 [D307700000] INT COLOR -RR DOOR GRAY
- 1 [D309200000] DOOR, REAR EMERGENCY
- 1 [D404100001] BUZZER-SWITCH PANEL 1 TONE
- 1 [D404500000] OPERATION-NOISE SUPPRESSION
- 1 [D405900000] LAMPS-LICENSE PLATE ILLUMINATION
- 1 [D414000341] CABLE-EVAPORATOR 1 POWER SUPPLY STANDARD
- 1 [D501400341] RAIL-EXTERIOR GUARD @ WINDOW,SEAT,FLOOR,SKIRT
- 1 [D501500000] RAIL-EXT GRD @ SEAT FRT END LS
- 1 [D503501000] PANELS-EXT RR W/4"AUXLPS
- 1 [D503600000] SHEET-DRIVERS EXTERIOR 20 GA.
- 1 [D503700900] SHEET-UPPER SIDE EXTERIOR
- 1 [D505300341] UNDERCOATING-ASPHALT EMULSION
- 1 [D505800803] HEADERS-WINDOW INTERIOR 341T
- 1 [D507001001] PANELS-EXTERIOR REAR SIDE LONG W/STATIONARY GLASS
- 1 [D600100000] PANELS-REAR END INTERIOR REAR GALVALUME
- 1 [D600201000] PANELS-RR END INT SI LONG W/ST
- 1 [D600400002] PANELS-ACCESS RR GRAY PASS ADVISORY
- 1 [D601200002] H/L-RR LONG SMOOTH GRAY W/LPS
- 1 [D601800001] COVER-FUEL SENDING INSPECTION
- 1 [D601900341] MOLDING-SHOE 341T
- 1 [D607600900] RAIL-SEAT
- 1 [D609500000] INSULATION-VEST HEADLINING 2"
- 1 [D609600900] INSULATION-SIDELINING 2" POLY
- 1 [D609800000] INSULATION-RR BULKHEAD 2" POLY
- 1 [D610500341] HEADERS-WINDOW EXTERIOR 341T
- 1 [D613100000] HARNESS COVER COLOR - GRAY
- 1 [D613200001] SPEAKER ALERT - PRESENT
- 1 [D613400000] DOME LPS - MINIMUM
- 1 [D613500000] HEADLINING COLOR - GREY
- 1 [D613600001] HEADLINING TYPE - ALL ACOUSTIC
- 1 [D613800000] MAT, FLOOR VESTIBULE
- 1 [D616900002] INSULATION-INT LONG REAR WDO
- 1 [D701200000] GLS-LWR RR DR TEMP CLR
- 1 [D701300000] GLS-UPR RR DR TEMP CLR
- 1 [FL-130-057] DUAL SELTEC TM-21 COMPRESSORS REAR MINI STAT-O-SEAL
- 1 [FL-157-003] VANDALOCK,STARTER DISABLE W/ANY LOCKED EMER DR(S),LH PT LAMP
- 1 [FL-168-002] LOWER RADIATOR GUARD
- 1 [FL-202-003] REINFORCED NYLON FUEL LINES
- 1 [FL-215-005] PAINTED FUEL TANK, PAINTED BANDS
- 1 [FL-216-001] SINGLE SUCTION AND RETURN FUEL LINES
- 1 [FL-231-006] FUEL TANK MOUNTED BETWEEN RAILS, AFT OF REAR AXLE, WITH CAGE
- 1 [FL-261-009] STAINLESS STEEL CHARGE AIR COOLER PLUMBING
- 1 [FL-267-001] REMOTE-MOUNTED SURGE TANK
- 1 [FL-280-001] BASIC WIRING SCHEMATIC,UNMOUNTED,12-VOLT NEGATIVE GROUND SYS
- 1 [FL-289-006] PAINTED BATTERY PANEL COVER
- 1 [FL-290-017] BATTERY BOX FRAME MOUNTED
- 1 [FL-298-039] INTEGRAL ELECTRONIC TURN SIGNAL FLASHER

- 1 [FL-302-068] BATT ENABLED 3 AMBER INBOARD ID LAMPS,2 AMBER OUTBOARD MARKE
- 1 [FL-31C-061] HALOGEN WARNING SYSTEM LAMPS
- 1 [FL-31T-049] STANDARD BODY VISUAL WARNING, LOWER REAR
- 1 [FL-320-004] STANDARD WIRING
- 1 [FL-324-1AB] DRIVER'S IGNITION OPERATED DOME LP WITH ON/OFF SW
- 1 [FL-325-066] PASSENGER COMPARTMENT DOME LAMPS, IGNITION ACTIVATED
- 1 [FL-32C-003] PASSENGER COMPARTMENT DOME LPS, DUAL ON/OFF SWITCH
- 1 [FL-32H-006] STEPWELL LAMP ON WITH DOOR OPEN AND IGNITION ON
- 1 [FL-33A-026] EIGHT LAMP WARNING SYSTEM,LH DASH SWITCH(S), PACKAGE 14
- 1 [FL-345-005] SHIFT LEVER, CABLE LINKAGE, AUTOMATIC TRANSMISSION
- 1 [FL-393-001] DRIVELINE GUARD
- 1 [FL-403-002] NON-ASBESTOS FRONT BRAKE LININGS
- 1 [FL-410-001] FRONT SHOCK ABSORBERS
- 1 [FL-433-002] NON-ASBESTOS REAR BRAKE LININGS
- 1 [FL-486-001] LOW AIR PRESSURE LIGHT AND BUZZER
- 1 [FL-534-015] TWO QUART SEE THRU POWER STEERING RESERVOIR
- 1 [FL-535-001] STD FITTINGS POWER STEERING GEAR
- 1 [FL-539-003] POWER STEERING PUMP
- 1 [FL-551-006] ZINC-PLATED HEXHEAD CHASSIS FASTENERS
- 1 [FL-552-145] 3975MM (155") REAR FRAME OVERHANG
- 1 [FL-553-001] SQUARE END OF FRAME
- 1 [FL-574-001] BUMPER MOUNTING FOR SINGLE LICENSE PLATE
- 1 [FL-57W-015] LED COMB S/T/T/R LAMPS, & (2)4"ROUND REVERSE LAMPS
- 1 [FL-59T-007] REAR EMERGENCY DOOR,IGN CONTROL,BUZZER/PASS LT ON W/DR OPEN
- 1 [FL-619-005] MAINTENANCE-FREE RUBBER BUSHINGS - FRONT SUSPENSION
- 1 [FL-650-021] CAB MOUNTING FOR HOOD AND COWL CHASSIS
- 1 [FL-655-013] MANUAL ENT DOOR LOCK/BUZZER ON W/EMERGENCY DOORS UNLATCHED
- 1 [FL-659-003] ONE GALLON WINDSHIELD WASHER RESERVOIR
- 1 [FL-65X-011] BLACK HOOD MOUNTED AIR INTAKE GRILLE
- 1 [FL-680-006] GRAY/CHARCOAL FLAT DASH
- 1 [FL-701-001] STANDARD HVAC DUCTING
- 1 [FL-703-010] MAIN HVAC CONTROLS WITH RECIRCULATION SWITCH,& NOISE SUPPRES
- 1 [FL-723-005] DIGITAL AUXILIARY BODY MOUNTED AC CONTROL
- 1 [FL-732-004] GRAY INSTRUMENT PANEL-DRIVER
- 1 [FL-756-801] AIR PROVISIONS FOR CUSTOMER FURN DRIVERS AIR RIDE SEAT
- 1 [FL-778-004] ROOF MOUNTED VENT/ESCAPE HATCH
- 1 [FL-77Z-800] PUSH OUT BODY SIDE WINDOWS, BUZZER WITH WINDOW UNLATCHED
- 1 [FL-813-118] PROVISION FOR EVIR ZONAR
- 1 [FL-814-003] WARNING/REAR LAMP MONITOR
- 1 [FL-81B-001] STANDARD PANEL LAMP DIMMER
- 1 [FL-829-043] CHASSIS COWL AND HOOD ONLY
- 1 [FL-877-002] STANDARD BRAKE WIRING
- 1 [FL-964-020] BUMPER: BLACK
- 1 [FL-986-019] CHASSIS: VENDOR BLACK
- 1 [FL-9EE-004] J1939 ELECTRICAL ARCHITECTURE
- 1 [FL-A85-017] SCHOOL BUS SERVICE
- 1 [FL-AA1-006] COWL CHASSIS CONFIGURATION COMPLIES WITH SBMTC
- 1 [FL-AA3-028] BUS BODY WITH WHEELWELL
- 1 [FL-AA4-014] PASSENGER COMMODITY
- 1 [FL-AA5-002] 100% ON-HIGHWAY (CITY) TERRAIN
- 1 [FL-AF3-1BM] THOMAS BUILT SCHOOL BUS 341T

## CHASSIS

### AXLES AND SUSPENSIONS

- 1 [A000000117] ALIGNMENT-4-WHEEL SAF-T-LINER C2
- 1 [FL-386-055] SPL100 DANA SPICER MAIN DRIVELINE
- 1 [FL-400-1A5] DA-F-10-3 10,000# FF1 71.5 KPI/3.74 DROP SINGLE FRONT AXLE
- 1 [FL-409-002] CHICAGO RAWHIDE FRONT OIL SEALS
- 1 [FL-40T-002] SYNTHETIC 75W-90 FRONT AXLE LUBE
- 1 [FL-418-030] CONMET IRON FRONT HUBS
- 1 [FL-41T-002] SYNTHETIC 75W-90 REAR AXLE LUBE
- 1 [FL-420-1GK] DA-RS-23-4 23,000# R-SRS SINGLE REAR AXLE
- 1 [FL-421-556] 5.56 REAR AXLE RATIO

- 1 [FL-424-001] IRON REAR AXLE CARRIER HOUSING
- 1 [FL-439-004] REAR SHOCK ABSORBERS - ONE AXLE
- 1 [FL-440-001] CHICAGO RAWHIDE (SCOT) REAR OIL SEALS
- 1 [FL-450-030] CONMET IRON REAR HUBS
- 1 [FL-620-062] 10,000 LB. TAPERLEAF FRONT SUSPENSION
- 1 [FL-622-216] AIRLINER 23,000 LB. REAR SUSPENSION
- 1 [FL-62G-004] COMFORT-TEC SUSPENSION
- 1 [FL-910-004] DUAL AIR REAR SUSPENSION LEVELING

**BRAKES**

- 1 [A000000164] ALERT-ENHANCED STABILITY CONTROL
- 1 [FL-018-002] AIR BRAKE PACKAGE
- 1 [FL-402-020] MERITOR 15 X 4 Q+ CAM FRONT BRAKES (ROCKWELL)
- 1 [FL-404-012] FRONT BRAKE CHAMGERS - MGM LONGSTROKE
- 1 [FL-405-002] MERITOR AUTOMATIC FRONT SLACK ADJUSTERS
- 1 [FL-419-023] CONMET CAST IRON FRONT BRAKE DRUMS
- 1 [FL-423-020] MERITOR 16 1/2 X 7 Q+ CAM REAR BRAKES, DBL-ANCHOR, FAB SHOES
- 1 [FL-425-002] REAR BRAKE DUST SHIELDS
- 1 [FL-426-036] MGM TR,LONGSTROKE,1-DRIVE AXLE, SPRING-PARK CHAMBER,TAMP-PRO
- 1 [FL-427-001] FRONT BRAKE DUST SHIELDS
- 1 [FL-428-002] MERITOR AUTOMATIC SLACK ADJUSTERS
- 1 [FL-451-023] CONMET CAST IRON REAR BRAKE DRUMS
- 1 [FL-460-008] STEEL AIR BRAKE RESERVOIRS INSIDE FRAME RAILS
- 1 [FL-480-009] BENDIX AD-9 AIR DRYER WITH HEATER
- 1 [FL-490-101] WABCO 4S/4M ABS W/TRACTION CONTROL
- 1 [FL-882-023] ONE-VALVE PARKING BRAKE SYSTEM WITH WARNING

**CHASSIS EQUIPMENT**

- 1 [D800008341] EXHAUST-LS TURNDWN, BELOW BMPR
- 1 [D800600003] ANTI-FREEZE, OAT -34 DEGREE
- 1 [D800700001] WINTERFRONT-CHASSIS GRILLE YELLOW
- 1 [D801200000] SHIELD-EXHAUST PIPE
- 1 [FL-001-310] B2 106 CONVENTIONAL CHASSIS
- 1 [FL-002-004] SET-BACK AXLE - TRUCK
- 1 [FL-132-004] ELECTRIC GRID AIR INTAKE WARMER
- 1 [FL-155-057] DELCO 12V 29MT STARTER WITH INTEGRATED M
- 1 [FL-185-108] NO CLUTCH PEDAL WITH ADJUSTABLE SUSPENDED BRAKE & ACCELERATOR
- 1 [FL-198-025] INTAKE MOUNTED AIR RESTRICTION INDICATOR WITHOUT GRADUATIONS
- 1 [FL-205-010] RIGHT HAND SIDE-FILL FUEL TANK CAP
- 1 [FL-230-003] 100GALLON/378 LITER STEEL RECTANGULAR FUEL TANK,BETWEEN RAIL
- 1 [FL-237-072] HORIZ TAILPIPE, EXIT LH REAR
- 1 [FL-23U-004] 11.5 GALLON DEF TANK
- 1 [FL-28F-002] ENGINE AFTER TREATMENT DEVICE AUTOMATIC
- 1 [FL-341-018] MAGNETIC ENGINE DRAIN, REAR AXLE DRAIN & FILL PLUG
- 1 [FL-35W-001] EXHAUST MITIGATION DEVICE FTL 4" ID SLIP
- 1 [FL-46A-034] (1) 700 CU. IN. MIN AUX AIR TANK, 55PSI PRESS PROTECT, RAISE
- 1 [FL-477-042] PETCOCK DRAIN VALVES ON ALL AIR TANKS
- 1 [FL-532-002] ADJUSTABLE STEERING COLUMN
- 1 [FL-536-050] TRW THP-60 POWER STEERING
- 1 [FL-540-015] 450MM(18") LK FOUR-SPOKE CHARCOAL STEERING WHEEL
- 1 [FL-545-707] 7075MM (279") WHEELBASE
- 1 [FL-546-1AJ] 5/16" X 3" X 10-1/8" STEEL FRAME 120,000 PSI YIELD
- 1 [FL-556-1C1] ONE-PIECE 14" PAINTED STEEL BUMPER
- 1 [FL-558-001] FRONT FRAME-MOUNTED TOW HOOKS
- 1 [FL-587-003] REAR TOW HOOKS
- 1 [FL-643-001] STANDARD DUTY HOOD MOUNTING
- 1 [FL-644-004] FIBERGLASS HOOD
- 1 [FL-646-009] PAINTED PLASTIC GRILLE
- 1 [FL-647-007] YELLOW WINTERFRONT
- 1 [FL-690-016] CAB FLOOR,TOE BOARD,FIREWALL HEAT SHIELD
- 1 [FL-742-007] (2) CUPHOLDERS, LEFT HAND AND RIGHT HAND DASH
- 1 [FL-871-001] REINFORCED NYLON, FABRIC AND WIRE BRAID CHASSIS AIR LINES

**ELECTRICAL - CHASSIS**

- 1 [FL-124-1F3] LN 12V 240 AMP AVI PAD MOUNT ALTERNATOR
- 1 [FL-142-009] BATTERY ENABLED WEBASTO SMARTEMP CONTROL FX 7 DAY TIMER

- 1 [FL-148-084] PROG RPM CTRL W A/C OR 12.75V LOW VOLT AUTO HI IDLE, DASH SW
- 1 [FL-160-025] DIAGNOSTIC INTERFACE CONNECTOR,9-PIN, S
- 1 [FL-162-002] IGNITION SWITCH CONTROLLED ENGINE STOP
- 1 [FL-273-037] WARNER ELECTRIC ELECTRO-MAGNETIC ON/OFF
- 1 [FL-284-095] 12VOLT POWER SUPPLY LH PANEL
- 1 [FL-285-020] SOLID STATE CIRCUIT PROTECTION, PDMS WIT
- 1 [FL-292-1D7] (3) ALLI MODEL 1131, GROUP 31, 12V 2850CCA STUD BATTERIES
- 1 [FL-293-070] COLE HERSEE BATTERY CUT-OFF SWITCH, BATTERY BOX MOUNTED
- 1 [FL-299-013] SELF CANCEL TURN SIGNAL SWITCH W/DIM/WASH&HAZZARD IN HANDLE
- 1 [FL-300-015] STANDARD FRONT TURN SIGNAL LIGHTS
- 1 [FL-304-027] PARK LMP SW INTGRAL W/HL SWITCH, ID/MARKER/CLEARANCE/PARK ON
- 1 [FL-30E-008] AMBER LED MIDSHIP TURN SIGNALS
- 1 [FL-311-024] DAYTIME RUNNING LTS-85% LOW BEAMS & AUTO EXTERIOR LAMPS
- 1 [FL-312-049] INTEGRAL HEADLIGHT/MARKER ASSEMBLY WITH ALARM WITH IGNITION
- 1 [FL-32F-005] OVER DOOR LAMP, RIGHT HAND FRONT ENTRANCE DOOR
- 1 [FL-49B-004] ELECTRONIC STABILITY CONTROL
- 1 [FL-653-025] AIR OPERATED W/DASH RELEASE, BATTERY CTRL RH FRONT ENT DOOR
- 1 [FL-66W-001] BATT POWERED 2-POS INTERNAL DOOR CONTROL SWITCH
- 1 [FL-721-001] 97DB BACKUP ALARM
- 1 [FL-726-006] DUAL ELEC HORN, PASSENGER ADVISORY BUZZER ON W/IGN AND WARN
- 1 [FL-763-801] FASTEN SEAT BELT INDICATOR FOR CUSTOMER SUPPLIED SEAT BELT
- 1 [FL-786-1A0] LOCATING SYSTEM WITH VEHICLE MONITORING
- 1 [FL-810-027] ELECTRONIC SPEEDOMETER WITH SECONDARY KPH SCALE, NO ODOMETER
- 1 [FL-811-042] ICU3S, 132X48 DISPLAY W/DIAGNOSTICS, 28 LED WARN LAMPS
- 1 [FL-81Y-001] PRE/POST TRIP SYSTEM TEST
- 1 [FL-830-017] ENGINE AND HOUR METERS INTEGRAL WITH DRIVER DISPLAY
- 1 [FL-836-015] DIGITAL VOLTAGE DISPLAY INTEGRAL WITH DRIVER DISPLAY
- 1 [FL-840-002] PRIMARY AND SECONDARY AIR PRESSURE GAUGES
- 1 [FL-844-001] ELECTRIC FUEL GAUGE
- 1 [FL-846-001] AMMETER
- 1 [FL-852-002] ELECTRIC ENGINE OIL PRESSURE GAUGE
- 1 [FL-856-001] ELECTRICAL ENGINE COOLANT TEMPERATURE GAUGE
- 1 [FL-864-001] TRANSMISSION OIL TEMPERATURE GAUGE

**ENGINE AND EQUIPMENT**

- 1 [FL-101-21T] CUM B6.7 240 HP @ 2400 RPM, 2600 GOV, 560 LB/FT @ 1600 RPM
- 1 [FL-103-039] ANTI-FREEZE TO -34F, OAT (NITRITE AND SILICATE FREE)EXT LIFE
- 1 [FL-105-001] ENGINE-MOUNTED OIL CHECK AND FILL
- 1 [FL-107-032] CUMMINS 18.7 CFM COMPRESSOR
- 1 [FL-110-003] CUMMINS SPIN ON FUEL FILTER
- 1 [FL-111-001] STANDARD ENGINE OIL
- 1 [FL-118-001] FULL FLOW OIL FILTER
- 1 [FL-122-1J1] DETROIT F/W SEP W/WIF SENSOR & HAND PRIMER & 12V HEATER
- 1 [FL-134-001] ALUMINUM FLYWHEEL HOUSING
- 1 [FL-138-010] PHILLIPS 750 WATT/115 VOLT BLOCK HEATER
- 1 [FL-13E-001] STANDARD OIL PAN
- 1 [FL-140-039] ENGINE HEATER RECEPTACLE MOUNTED FACE OF BUMPER, LEFT SIDE
- 1 [FL-152-040] ELECTRONIC ENGINE, INTEGRAL WARNING & DERATE PROTECTION SYST
- 1 [FL-171-007] GATES BLUE STRIPE COOLANT HOSES
- 1 [FL-172-016] CONSTANT TORQUE BREEZE CLAMPS ON 1" IN DIA GREATER, SS C
- 1 [FL-175-002] 30,600 BTU STEPWELL HEATER, RH FRONT ENTRANCE DOOR
- 1 [FL-190-001] DONALDSON ONE-STAGE AIR CLEANER
- 1 [FL-266-100] 700 SQUARE INCH ALUMINUM RADIATOR
- 1 [FL-79A-065] 65 MPH ROAD SPEED LIMIT
- 1 [FL-812-001] ELECTRONIC TACHOMETER 3000 RPM

**TRANSMISSION AND EQUIPMENT**

- 1 [FL-342-1MJ] ALLISON 2500 PTS AUTOMATIC TRANSMISSION
- 1 [FL-343-301] ALLISON VOCATIONAL PACKAGE 354 - FIFTH GEN
- 1 [FL-346-001] TRANSMISSION OIL CHECK AND FILL
- 1 [FL-35T-001] SYNTHETIC 50W TRANSMISSION LUBE (TES-295 COMPLIANT)
- 1 [FL-370-015] WATER TO OIL TRANSMISSION COOLER - IN RADIATOR END TANK
- 1 [FL-84C-007] PRIMARY MODE GEARS, 6 FORWARD

**WHEELS AND TIRES**

- 1 [FL-093-2EP] FRONT HANKOOK AH24 11R22.5 14 PLY TIRES

- 1 [FL-094-2EP] REAR HANKOOK AH24 11R22.5 14 PLY TIRES
- 1 [FL-502-523] MAXION 90262 22.5 X 8.25 10 HOLE HUB PILOT 5-HAND
- 1 [FL-505-523] MAXION 90262 22.5 X 8.25 10 HOLE HUB PILOT 5-HAND
- 1 [FL-52M-003] TIRE/WHEEL BALANCING-LEAD FREE WEIGHTS
- 1 [FL-962-976] ACCURIDE PK-BLACK21 POWDER BLACK WHEEL (N0001H)- FRONT
- 1 [FL-966-976] ACCURIDE PKBLK21 POWDER BLACK WHEEL (N0001H) - REAR

**DEALER ADD On's  
EQUIPMENT**

- 1 SAFETY EQUIPMENT: FIRST AID KIT, FIRE EXTINGUISHER, FLARES, TRIANGLES
- 1 UNDERCOAT TO MICHIGAN REQUIREMENTS
- 1 NUMBERS

**Meets all FMVSS requirements in effect at the time of manufacture.**



# HOEKSTRA LEASING

## LEASE PROPOSAL With Maintenance

**Unit ID:** 119313-17 (Replaces #206 - #210)

**Description:** 2023 Thomas Special Needs Saf-T-Liner C2 School Bus  
59 Passenger Model 251TS, With Air Conditioning  
Capacity: 22 + 2-5 Wheelchairs  
*See Attached Specifications*

**Customer:** Ypsilanti Community Schools  
1885 Packard Road  
Ypsilanti, MI 48197-1846

**Date:** 4/7/2022

**Quantity:** Five (5) - Stock Vehicle(s) Subject to Sale

**Estimated Delivery:** 7/5/2022

**F.O.B.:** Ypsilanti, MI

<b>Term:</b>	<b>3 Years</b> <b>7/5/2022 – 7/5/2025</b>
<b>Annual Payment, Per Unit:</b>	\$27,565.00

**Security Deposit:** 0.00 per Unit; Due upon Delivery

**Mileage Allowance:** 12,000 Miles Annually per Unit; \$.65 per Mile Charge over Allowance



**LEASE PROPOSAL  
With Maintenance**

**TERMS:**

- Lessee is responsible for Insurance and Operation.
- Hoekstra Leasing agrees at its own cost and expense, to provide with respect to the Vehicle(s) leased, at the Hoekstra Transportation facility in Troy Michigan the following.
  - Necessary preventative maintenance, replacement parts, and repairs to keep the Vehicle(s) in good repair and operating condition.
  - Necessary oil and lubricants for the efficient operation of the Vehicle(s).
  - In the event any Vehicle(s) shall be disabled for any reason, Lessee and/or its driver shall notify Hoekstra Transportation, hereinafter referred to as "Hoekstra". Lessee agrees that it will not cause or permit any person other than Hoekstra or person authorized by Hoekstra to make any repairs or adjustments to a Vehicle(s), and shall abide by Hoekstra's directions concerning repairs. In the event a Vehicle(s) is disabled due to mechanical failure, Hoekstra shall, within a reasonable period of time after receipt of notification, properly repair, or cause the repair of, the Vehicle(s). Hoekstra will not be responsible for the cost of repairs or services not expressly authorized by Hoekstra.
  - Lessee will instruct its drivers to report any trouble concerning the Vehicle(s) not later than the date of occurrence on forms provided by Hoekstra in each Vehicle(s) on a daily basis to prevent damage and to return each Vehicle(s) to Hoekstra at the location indicated by Hoekstra, for inspection, preventative maintenance, and repair, as directed by Hoekstra.
  - Drivers shall do daily pre-trip inspections per current Michigan law requirements.
  - Tire replacement is not included in this contract.
  - A spare will be provided in the event a leased bus is out of service for a repair for more than 2 business days. A spare is not obligated to be provided for a repair that is a result of operator negligence or damage due to an accident.
- Equipment is turned back to Hoekstra Leasing at termination of lease in accordance with conditions of contract.
- To secure the vehicle, we will require a signed proposal or purchase order.

Respectfully submitted,

Steve Coulter  
President

**ACCEPTANCE:**

Customer Signature \_\_\_\_\_ Date: \_\_\_\_\_

Dealer Signature \_\_\_\_\_ Date: \_\_\_\_\_



**Customer  
Quotation**



**Prepared For:**

**Ypsilanti Community Schools (Lessee)**  
1885 Packard Road  
Ypsilanti, MI 48197

And

**Hoekstra Leasing, LLC (Owner/Lessor)**  
260 – 36<sup>th</sup> Street S.E.  
Grand Rapids, MI 49548

**Prepared By :**

**Steve Coulter**  
**Sales, Hoekstra Transportation, Inc.**  
**President, Hoekstra Leasing, LLC**  
**Cell: 248-379-4206**  
Office: 248-244-8942 / Fax: 244-9470  
**E-mail: [SCoulter@hoekstrainc.com](mailto:SCoulter@hoekstrainc.com)**

Quantity: Five (5) – Replaces #206-210

Quote Date: 4/7/2022

Firm for:\* **30 Days**

Unit ID: 119313-17

Est. Delivery: 7/5/2022

\* - Stock Units Subject to Prior Sale

**Model Profile: 2023 Thomas STARS Special Needs Saf-T-Liner C2 School Bus 251TS  
59-Passenger Model 251TS, Capacity: 22 + 2-5 Wheelchairs  
With Air Conditioning**

**Product Type:** SCHOOL TRANSPORTATION  
**Year:** 2023  
**Chassis Model:** B2 106  
**Chassis MFG:** FLNER  
**GVWR:** 26500-LB  
**Passenger Capacity:** 22, 2-5 WHEELCHAIRS, (6) INTEGEGRATED CHILD SEATS, 3-POINT SEAT BELTS  
**Headroom:** 78  
**Wheelbase:** 219  
**Brake Type:** AIR  
**Engine Type:** CUMMINS B6.7 220 DIESEL, 6 CYL, 220 HP, 2600 RPM  
**Fuel Type:** DIESEL  
**Fuel Tank Capacity:** 60  
**Transmission Type:** AUTOMATIC  
**Axle, Front:** 10000-LB CAPACITY  
**Axle, Rear:** 17500-LB CAPACITY  
**Tires, Front:** FRONT MICHELIN XZE 255/70R22.5,(H) 16 PLY  
**Tires, Rear:** REAR MICHELIN XZE 255/70R22.5,(H) 16 PLY  
**Suspension Front:** 10000-LB  
**Suspension Rear :** AIRLINER 23000-LB  
**Air Conditioning :** AC-572MAX 70K BTU-FREE BLOW, EVAP - IW10 RR, SKIRT CONDENSER, OEM TIE-IN

F.O.B.: **Ypsilanti, Michigan**

Terms: **Due Upon Delivery**

Comments:



**Includes the Following Equipment:**

**BODY**

**ACCESSORIES**

- 1 [D131100001] LOCKS-KEYED ALIKE #CH545
- 1 [D132000000] HOLDER BROOM, LOC DOOR AREA
- 1 [D139100000] RECEPTACLE-WASTE, LOC VESTIBULE FLOOR

**CERTIFICATION/SAFETY**

- 1 [D102200000] REFLECTTAPE-RR END YEL 1"
- 2 [D102500000] REFLECTTAPE-P/O WDO YEL
- 1 [D102901000] REFLECTIVE TAPE-EMERGENCY DOOR REAR YELLOW
- 1 [D103300000] REFLECTTAPE-@ ROOF HATCH YEL (2)
- 1 [D103400251] REFLECTTAPE-SIDE 2" @ FLR YEL
- 1 [D107000001] REFLECTORS-AMBER (4) MID/FRONT 3"
- 1 [D107100000] REFLECTORS-RED (4) RR/RR SI 3"
- 1 [D107359002] HATCH-RF ESC SPEC ADVANTAGE H1976-015-131 ENGLISH GRAY (2)
- 1 [D110600000] LABEL-PASS ADVISOR INSTRUCTION
- 1 [D122201000] CUTTER-SEAT BELT W/HAND GRIP
- 1 [D124201001] MOTOR-XING ARM AIR,SPECIALTY, WITH STOWAGE BRACKET
- 1 [D500003007] REARVIEW MIR: ROSCO OPEN VIEW-ES, HEATED, REMOTE, STAINLESS STEEL BRKTS
- 1 [D500304003] CROSSVIEW MIRRORS: ROSCO EYE-MAX, HEATED, STAINLESS STEEL BRACKETS
- 1 [D500601009] SIGN-STOP, AIR FRT SPECIALTY LED #2970
- 1 [D500700009] SIGN-STOP, AIR RR SPECIALTY LED #2971C
- 1 [D602200006] MIRROR-INT 6"X30", WITH LOCKING LEVER
- 1 [D602400000] LABEL-VEHICLE CERTIFICATION
- 1 [FL-AA6-002] DOMICILED USA-EXCLUDING CALIFORNIA AND CARB OPT-IN STATES

**DOORS**

- 1 [D200301008] STEP-RS ALUM.ENT.DR W/HTR 8.75"RISER
- 1 [D300100001] HANDLE-INT RR DR BLACK
- 1 [D300300000] HANDLE-EXTERIOR REAR DOOR WITH RECESS
- 1 [D302000000] VANDALOCK-REAR DOOR W/BOLT
- 1 [D302305001] DOOR-ENT AG2 CLR TEMP LOCK
- 1 [D302404000] POWER SYSTEM-AG2 AIR ENTRANCE DOOR
- 1 [D303915000] VANDALOCK-ALUM.AIR.ENT DR.MAN.OP.@ DASH
- 1 [D304000002] PULL-ENTRANCE DOOR, EXTERNAL ALUMINUM
- 1 [D304400002] DOOR-SI LIFT RS RR 50" OPG
- 1 [D306001000] LATCH- 3- POINT 50"W SI DR
- 1 [D306300000] VANDALOCK-SI DR W/BOLT 50"
- 1 [D310801000] THRESHOLD 50" LIFT DOOR
- 1 [D514800001] HEADER-50" REAR LIFT DOOR NON-ADA
- 1 [D602900000] PAD-DR HEADER, SI EMER 50"W
- 1 [D603000000] PAD-DR HEADER, RR EMER 36"W
- 1 [D608501004] TREAD-STEP ALUMINUM ENT DOOR BLUE
- 1 [D608600001] TRIM-STEPWELL HORIZONTAL WITH RIBBED NOSE
- 1 [D611000000] RAIL-ASSIST FRONT ENTRANCE DOOR RIGHT SIDE 1"OD

**ELECTRICAL - BODY**

- 1 [D105400001] FAN-CIRC MID W/S HDR BLACK
- 1 [D105600000] FAN-CIRC DRV'S WDO HDR BLACK
- 1 [D106600003] HORN-SPEAKER LS COWL LEG
- 1 [D106902000] RADIO-AM/FM DEA510 W/PAGE
- 1 [D115000003] OPER-AUTOMATIC FAST IDLE
- 1 [D130706000] ELEC-ZONAR STANDARD MONITORING
- 1 [D312800000] ELEC-(2) USB OUTLET LS CABINET
- 1 [D400200000] MONITOR-LAMPS WARNING/STOP/TAIL/TURN
- 1 [D400400002] LPS-DOME OVER DRIVER LED
- 1 [D400500002] LPS-DOME OVER STEPWELL LED
- 1 [D400702251] LPS-DOME PASS 4 MIN LED 251T
- 1 [D402200002] LPS-EXT AFT OF ENT DOOR LED
- 1 [D402500002] LPS-STPWLL LED W/O HOOD (1)
- 1 [D402801002] LPS-STP/TAIL/DIR AMBER/REV LED
- 1 [D403000000] ADVISORY-PASSENGER BUZZER ACTIVATION, WITH SWITCH
- 1 [D404200000] LPS-PILOT VANDALOCK STATUS RED
- 1 [D404400000] LPS-PILOT W/C LIFT POWER RED
- 1 [D405600000] LAMPS-PILOT POST TRIP INSPECTION RED

- 1 [D405701000] LAMPS-4" AUXILIARY L.E.D.
- 1 [D406004000] LPS-SI DIR AMBER FRT. LED PIN
- 1 [D406210008] LPS-WARNING HALOGEN (8)
- 1 [D406900006] LPS-ID AMB/RED LED
- 1 [D407004000] LPS-MKR ROOF FRT/RR LED PIN
- 1 [D407104000] LPS-MKR ROOF MID LED PIN
- 1 [D408300022] STROBE-ECCO 7460CC 6' FROM REAR, WITH GUARD
- 1 [D408901000] LPS- STOP/TAIL 4" FLS.MT L.E.D.
- 1 [D412200000] LAMPS-PILOT WARNING LIGHTS RED
- 1 [D412300000] LAMPS-PILOT WARNING LIGHTS AMBER
- 1 [D416400000] BLOCK-FUSE CUSTOMER ACCESS
- 1 [D417100001] LPS-DOME REAR MOST LED
- 1 [D418600002] OPER-PRE-TRIP INSPECTION
- 1 [D419700001] OPER-SEAT BELT PILOT LAMP
- 1 [D504600001] OPER-MIRRORS EXT HTD. W/15 MIN TIMER
- 1 [D602001251] SPEAKERS-INT. 30 WAT.(6) 251T
- 1 [FL-660-023] SINGLE ELECTRIC WINDSHIELD WIPER MOTOR W/DELAY AND HEADLIGHT

**EXTERIOR**

- 1 [D108800002] FLAPS-MUD, REAR 22.5"W
- 1 [D108900001] FLAPS-MUD, FRONT 16"W X 12"H
- 1 [D200200002] FENDER-QUARTER 24" BATTERY BOX DOOR
- 1 [D201900006] REINFORCEMENT-FRAME 24" BATTERY DOOR AND A/C
- 1 [D202600000] CAP-ENTRANCE DOOR STANDARD
- 1 [D202800001] FLOOR-NON ADA
- 1 [D502600000] BUMPER-REAR 2 BRACES NO EXHAUST HOLE
- 1 [D502900004] SKT.FWD.STPWLL LO DEF
- 1 [D503302000] CAP-FRT ROOF VENT W/WARN.LPS.
- 1 [D503402000] CAP-REAR ROOF W/WARN.LPS.
- 1 [D503902251] GUSSET-21"H LWR SIDE SHEET
- 1 [D504006251] SHEET-LWR, L MID 20G,21"
- 1 [D504106251] SHEET-LWR,L RR 20G,21"
- 1 [D504206251] SHEET-LWR,R MID 20G,21"
- 1 [D504306251] SHEET-LWR,R RR 20G,21"
- 1 [D504402008] VISOR-EXT.@ WARN LPS (8)
- 1 [D504500003] DOOR-U/B L BATTERY 24"
- 1 [D505600000] DOOR-FUEL FILL ACCESS BTR
- 1 [D505702021] FENDERETTE-STL FLAT FLR 21"
- 1 [D507400002] LATCH-BATT DOOR NON-LOCKING
- 1 [D507600000] LATCH-FUEL FILL ACCESS (THUMB)
- 1 [D510900000] VENT-STATIC PRESENT
- 1 [D511501405] PILASTER - 251T, 405
- 1 [D511800001] LATCH-LOCKING DEF ACCESS DOOR
- 1 [D512900000] RAIL-SNOW RAIL PRESENT
- 1 [D515100251] HARDWARE-MOUNTING CLIPS STANDARD
- 1 [D800800000] EXHAUST - KIT, TSL17 HEATE

**HVAC**

- 1 [D112400001] AC-572MAX 70K BTU-FREE BLOW
- 1 [D112500000] AIR CONDITIONING CONTROLS-STANDARD
- 1 [D112604001] CONDENSER- CM2
- 1 [D112806002] EVAP - IW10 RR
- 1 [D6047FJ2BS] HOSE-HTR BLUSTRIP NO W/H POS 17
- 1 [D604800000] HEATER-ENTRANCE DOOR STEPWELL
- 1 [D605200001] CLAMPS-PLUMBING HEATER CONSTANT TORQUE
- 1 [D605301000] CLAMPS-UNDERSEAT HEATER CONSTANT TORQUE
- 1 [D612902002] LOCATION-EVAP NO2 FRONT BULKHEAD
- 1 [D614617084] HTR-RS 84,000 BTU REAR FLOOR
- 1 [D619100000] GRILLE-UNDERSEAT HEATER 84K
- 1 [FL-130-024] (2) SANDEN COMPACT AIR CONDITIONING COMPRESSORS
- 1 [FL-141-031] WEBASTO 17K BTU COOLANT HEATER
- 1 [FL-170-051] MANIFOLD PLUMBING,COMBINED SHUTOFF DASH&AUX HTR FWD STAINLES
- 1 [FL-698-001] RADIATOR MTD A/C CONDENSER
- 1 [FL-700-002] HEATER, DEFROSTER, AND AIR CONDITIONING

**INTERIOR**

- 1 [D106500000] VISOR-WINDSHIELD SUN 6"X30" TINTED

- 1 [D123000002] DOOR-DRIVER'S STORAGE BOX W/O GLASS, WITH LATCH
- 1 [D200600004] BODY ADJ-FTL, BTR LS FFLOC
- 1 [D200700001] WHEELHOUSES-REAR L&R OMIT
- 1 [D200900002] REINF-SIDE DOOR JAMB AT REAR END
- 1 [D201704000] REINF-RR END A/C EVAP. IW10
- 1 [D202200040] REINFORCEMENT-REAR STOP SIGNAL 40"
- 1 [D300601000] DOOR-BULKHEAD ACCESS WITH WINDOW, LATCH, PARTITION ENDS
- 1 [D510800001] BTR FUEL FILL RECESS, W/DOOR
- 1 [D600302004] BULKHEAD-RR END INT.W-A/C IW10
- 1 [D601403251] STRIPS-AISLE, STAINLESS STEEL
- 1 [D601511251] FLR-BLUE VINYL W/13" CTR AISLE
- 1 [D601700251] FLR-PLYWOOD 5/8" 251T
- 1 [D607907405] LINING-SI.INT.W/ FLT FLR&LS FUEL DR
- 1 [D609901002] INSULATION-FRT BULKHEAD W/ACRSY 2"POLY
- 1 [D610403251] H/L-PASS AREA ACOUS GREY 251T
- 1 [D610600251] INSULATION - RAFTER CAVITY 251T
- 1 [D616700000] ROUTING-PLYWOOD FLOOR WITH LIFT DOOR
- 1 [D801000000] TUBE-FILL BTR & OVERFLOW HOSE
- 1 [D801100000] CAP-FUEL FILL BTR NON-LOCKING
- 1 [FL-694-010] IN DASH STORAGE BIN

**MISC**

- 1 [D125200000] MANUAL-DRVR'S/MAINT.ENGLISH
- 1 [D201600000] APPLICATION - SCHOOL
- 1 [FL-657-1AJ] ALL UNIT(S) KEYED ALIKE WITH CUSTOMER SPECIFIED KEY #FT1001
- 1 [FL-AF2-003] DOMICILED MICHIGAN
- 1 [TB-001-310] SAF-T-LINER C2

**PAINT/LETTERING**

- 9 [B147902000] LETTERING - 2" HIGH
- 9 [B147904000] LETTERING - 4" HIGH
- 50 [B147906000] LETTERING - 6" HIGH
- 1 [D100300002] LOGO-THOMAS DECALS BLACK
- 2 [D100600002] LABEL-P/O WDO EMER EXIT 2" BLACK
- 1 [D101502001] LABEL-ENGLISH AG2.AIR.ENT DR
- 1 [D127400000] DECAL-BACKING ALARM
- 1 [D130200000] DECAL-LOW SULFUR FUEL
- 1 [D131000000] DECAL-EMER.REL.INSTR.MAN.OP.@DASH
- 1 [D132200010] LABEL-RR DR EMERGENCY DOOR 2"HIGH
- 1 [D132600000] DECAL-ENTRANCE DOOR VANDALOCK ENGLISH
- 1 [D134200000] LABEL-RR EMERGENCY DOOR INSTRUCTION
- 1 [D134600000] LABEL-"DEF ONLY"
- 1 [D134901000] LABEL-REGENERATION WARNING 2010/2013 EPA ENGLISH
- 1 [D300000000] HANDLE-INT SI DR BLACK
- 1 [D300200001] HANDLE-EXTERIOR SIDE DOOR WITH RECESS
- 1 [D502513000] PAINT-EXT HNDL(S) BLACK
- 1 [D503104001] DECAL-REFL FRT CAP "SCHOOL BUS"
- 1 [D503204001] DECAL-REFL RR CAP "SCHOOL BUS"
- 1 [D505500001] DECAL-"DIESEL"
- 1 [D50601E251] PAINT-EXTERIOR ROOF WHITE 251T
- 1 [D5061SC251] PAINT-EXT WDO AREA SAME AS BODY
- 1 [D506347000] PAINT-EXT GRD RAIL @ WINDOW BLACK
- 1 [D506447000] PAINT-EXT GRD RAIL @ SEAT BLACK
- 1 [D506547000] PAINT-EXT GRD RAIL @ FLOOR BLACK
- 1 [D506647000] PAINT-EXT GRD RAIL @ SKRT BLACK
- 1 [D506747001] PAINT-EXT BUMPER REAR BLACK
- 1 [D506900000] PAINT-BLACK TRIM-FRONT/REAR ROOF CAPS
- 1 [D510646251] PAINT-SOLID COLOR YELLOW
- 1 [D515400000] DECAL-APPROVED FUEL TYPE
- 1 [D601100011] HEADLINING-VESTIBULE ACOUSTIC, GRAY, DRIVER/ENTRANCE LAMPS
- 1 [FL-065-196] PAINT:ONE SOLID COLOR,BASE/CLEARCOAT
- 1 [FL-980-6MJ] CAB COLOR A:L5898EB SCHOOL BUS YELLOW ELITE BC
- 1 [FL-98A-001] GRILLE: SILVER N3388H IMRON 5000

**SEATS**

- 1 [A000000059] OFF-SET LS BARRIER 4"
- 1 [B610000097] SEAT BELT - DRIVERS SEAT, ORANGE

- 1 [B62000077] BARRIER STORAGE POUCH, LEFT SIDE BEHIND DRIVER
- 1 [B640136200] 36" BARR-VERT,WALL MT 45"H RS 2009, WITH KICK PLATE
- 1 [B640236000] 36"8DEG BARR-REV. WALL-MT 45"H 2009, WITH KICK PLATE
- 2 [B660006121] COLONIAL BLUE UPHOLSTERY-45"HIGH RECESSED BARRIER
- 1 [D610336002] RAIL-ASSIST FRT ENT DR 36"W
- 1 [D900104000] NATIONAL DRV'S SEAT, BLACK FABRIC UPHOLSTERY, SEAT BELT RETAINER, RISER
- 1 [D900302003] ARMREST NATIONAL DRVR'S ST. RS
- 1 [D900503007] PEDESTAL-NATIONAL AIR W/2 SHOCKS
- 11 [D980406166] 42 OZ COLONIAL BLUE UPHOLSTERY - S3C PASSENGER SEAT
- 2 [D982136000] S3C 36"LS 2-PASSENGER WALL MOUNT WITH SHOULDER/LAP BELT
- 3 [D982136002] S3C 36"LS 2-PASSENGER WALL MOUNT WITH ICS & SHOULDER/LAP
- 3 [D982236000] S3C 36"RS 2-PASSENGER WALL MOUNT WITH SHOULDER/LAP BELT
- 3 [D982236002] S3C 36"RS 2-PASS WALL MOUNT WITH ICS & SHOULDER/LAP BELT

**SPECIAL NEEDS EQUIPMENT**

- 1 [D116400009] LIFT-WHEELCHAIR BRAUN NL919IB-2 (U.S.)
- 3 [D116600000] TRACK-OVERHEAD 10" LENGTH LS
- 2 [D116700000] TRACK-OVERHEAD 10" LENGTH RS
- 5 [D117900029] RESTRAINT SYS-SURELOK TITAN AL860S-4C- SNC
- 1 [D306800001] RETAINER-50"W SI DR CHN & HOOK
- 9 [D930S00000] STARS MOUNTING SYSTEM - SYNTEC SEAT HARDWARE - C2, MINOTOUR

**WINDOWS/GLASS**

- 1 [D700000001] GLASS-W/S ONE PCE W/TINT BAND
- 1 [D700101000] GLASS-RS FRT STAT CLR TEMP
- 1 [D700201000] GLASS-LS FRT STAT CLR TEMP
- 1 [D700300002] GLASS-REAR STAT TINTED TEMP
- 1 [D700400002] GLASS-RR SIDE STAT TINTED TEMP
- 1 [D700500000] FRAME-WDO SPLIT
- 1 [D700520000] FRAME-WDO SPLIT 20"W
- 11 [D700530000] FRAME-WDO SPLIT 30"W
- 1 [D700540000] FRAME-WDO SPLIT 40"W
- 1 [D700600L01] FRAME-WDO P/O VERT TEMP TNT LS
- 1 [D700600R01] FRAME-WDO P/O VERT TEMP TNT RS
- 1 [D700720002] GLASS-WDO TINT TEMP 20"
- 11 [D700730002] GLASS-WDO TINT TEMP 30"
- 1 [D700740002] GLASS-WDO TINT TEMP 40"
- 1 [D700900003] STOPS-WDO 12"
- 1 [D701600006] WDO-DRIVER'S TEMP CLR
- 1 [D702300001] GLASS- 50"W SI DR TEMP TNT

**OTHER**

- 1 [D100200002] LOGO-FRT RS & RR
- 1 [D109300000] ARM ASSEMBLY-WINDSHIELD WIPER (2)
- 1 [D123800000] ANTENNA - RADIO SWIVEL BASE
- 1 [D200800251] STRINGER-ROOF 251T
- 1 [D201000000] FRONT END FRAME
- 1 [D201100000] FRT END FRAME MTG KIT
- 1 [D201200000] REAR END FRAME-28.68"DEEP
- 1 [D201300251] FLOOR-GALVALUME STEEL MID BODY
- 1 [D201400502] LOC-40" RAF SP 8TH 251T
- 1 [D302800000] HINGES-REAR DOOR PIN TYPE
- 1 [D302900000] LATCH-SINGLE-POINT, REAR EMERGENCY DOOR
- 1 [D303000000] STOP-DOOR REAR EMERGENCY, 1-POS
- 1 [D305600000] HINGES-50"W SI DR PIN TYPE
- 1 [D307600000] INT COLOR -50" SI DR GREY
- 1 [D307700000] INT COLOR -RR DOOR GRAY
- 1 [D309200000] DOOR, REAR EMERGENCY
- 1 [D404100001] BUZZER-SWITCH PANEL 1 TONE
- 1 [D404500000] OPERATION-NOISE SUPPRESSION
- 1 [D405900000] LAMPS-LICENSE PLATE ILLUMINATION
- 1 [D407500251] ELEC-LPS ID/MKR PARK/SW.251T
- 1 [D407600000] SWITCH-ROCKER DOME LAMPS DRIVER ON/OFF
- 1 [D501400251] RAIL-EXTERIOR GUARD @ WINDOW,SEAT,FLOOR,SKIRT
- 1 [D501500000] RAIL-EXT GRD @ SEAT FRT END LS
- 1 [D503501000] PANELS-EXT RR W/4"AUXLPS
- 1 [D503600000] SHEET-DRIVERS EXTERIOR 20 GA.

- 1 [D503700405] SHEET-UPPER SIDE EXTERIOR
- 1 [D505300251] UNDERCOATING-ASPHALT EMULSION
- 1 [D505800502] HEADERS-WINDOW INTERIOR 251T
- 1 [D507001001] PANELS-EXTERIOR REAR SIDE LONG W/STATIONARY GLASS
- 1 [D508100072] ROOF SHEETS-(2) HATCH - 251T
- 1 [D600100000] PANELS-REAR END INTERIOR REAR GALVALUME
- 1 [D600201000] PANELS-RR END INT SI LONG W/ST
- 1 [D600400002] PANELS-ACCESS RR GRAY PASS ADVISORY
- 1 [D601200002] H/L-RR LONG SMOOTH GRAY W/LPS
- 1 [D601601000] FLOOR-BLACK WHEELHOUSE OMIT
- 1 [D601800001] COVER-FUEL SENDING INSPECTION
- 1 [D601903251] MOLDING-SHOE NO WHEELHOUSE
- 1 [D607600405] RAIL-SEAT
- 1 [D609100000] PANEL-ACCESSORY MOUNTING SAFTEY EQUIPMENT
- 1 [D609500000] INSULATION-VEST HEADLINING 2"
- 1 [D609600405] INSULATION-SIDELINING 2" POLY
- 1 [D609800000] INSULATION-RR BULKHEAD 2" POLY
- 1 [D610500251] HEADERS-WINDOW EXTERIOR 251T
- 1 [D613100000] HARNESS COVER COLOR - GRAY
- 1 [D613400000] DOME LPS - MINIMUM
- 1 [D613500000] HEADLINING COLOR - GREY
- 1 [D613600001] HEADLINING TYPE - ALL ACOUSTIC
- 1 [D613800000] MAT, FLOOR VESTIBULE
- 1 [D614400000] CONNECTION-HEATER HOSE KIT @ BTR LEFT SIDE
- 1 [D616900002] INSULATION-INT LONG REAR WDO
- 1 [D701200000] GLS-LWR RR DR TEMP CLR
- 1 [D701300000] GLS-UPR RR DR TEMP CLR
- 1 [FL-157-003] VANDALOCK,STARTER DISABLE W/ANY LOCKED EMER DR(S),LH PT LAMP
- 1 [FL-168-002] LOWER RADIATOR GUARD
- 1 [FL-202-003] REINFORCED NYLON FUEL LINES
- 1 [FL-215-005] PAINTED FUEL TANK, PAINTED BANDS
- 1 [FL-216-001] SINGLE SUCTION AND RETURN FUEL LINES
- 1 [FL-231-006] FUEL TANK MOUNTED BETWEEN RAILS, AFT OF REAR AXLE, WITH CAGE
- 1 [FL-261-009] STAINLESS STEEL CHARGE AIR COOLER PLUMBING
- 1 [FL-267-001] REMOTE-MOUNTED SURGE TANK
- 1 [FL-280-001] BASIC WIRING SCHEMATIC,UNMOUNTED,12-VOLT NEGATIVE GROUND SYS
- 1 [FL-289-006] PAINTED BATTERY PANEL COVER
- 1 [FL-290-017] BATTERY BOX FRAME MOUNTED
- 1 [FL-298-039] INTEGRAL ELECTRONIC TURN SIGNAL FLASHER
- 1 [FL-302-068] BATT ENABLED 3 AMBER INBOARD ID LAMPS,2 AMBER OUTBOARD MARKE
- 1 [FL-31C-061] HALOGEN WARNING SYSTEM LAMPS
- 1 [FL-31T-049] STANDARD BODY VISUAL WARNING, LOWER REAR
- 1 [FL-320-004] STANDARD WIRING
- 1 [FL-324-1AB] DRIVER'S IGNITION OPERATED DOME LP WITH ON/OFF SW
- 1 [FL-325-066] PASSENGER COMPARTMENT DOME LAMPS, IGNITION ACTIVATED
- 1 [FL-32C-003] PASSENGER COMPARTMENT DOME LPS, DUAL ON/OFF SWITCH
- 1 [FL-32G-011] OVER DOOR LAMP, RH EMERGENCY/LIFT DOOR
- 1 [FL-32H-006] STEPWELL LAMP ON WITH DOOR OPEN AND IGNITION ON
- 1 [FL-33A-026] EIGHT LAMP WARNING SYSTEM,LH DASH SWITCH(S), PACKAGE 14
- 1 [FL-345-005] SHIFT LEVER, CABLE LINKAGE, AUTOMATIC TRANSMISSION
- 1 [FL-393-001] DRIVELINE GUARD
- 1 [FL-403-002] NON-ASBESTOS FRONT BRAKE LININGS
- 1 [FL-410-001] FRONT SHOCK ABSORBERS
- 1 [FL-433-002] NON-ASBESTOS REAR BRAKE LININGS
- 1 [FL-486-001] LOW AIR PRESSURE LIGHT AND BUZZER
- 1 [FL-534-015] TWO QUART SEE THRU POWER STEERING RESERVOIR
- 1 [FL-535-001] STD FITTINGS POWER STEERING GEAR
- 1 [FL-539-003] POWER STEERING PUMP
- 1 [FL-551-006] ZINC-PLATED HEXHEAD CHASSIS FASTENERS
- 1 [FL-552-117] 3175MM (125") REAR FRAME OVERHANG
- 1 [FL-553-001] SQUARE END OF FRAME
- 1 [FL-574-001] BUMPER MOUNTING FOR SINGLE LICENSE PLATE
- 1 [FL-57W-015] LED COMB S/T/T/R LAMPS, & (2)4"ROUND REVERSE LAMPS
- 1 [FL-59F-001] RH LIFT DR,IGN CTR,BZ OFF W/DR
- 1 [FL-59T-007] REAR EMERGENCY DOOR,IGN CONTROL,BUZZER/PASS LT ON W/DR OPEN

- 1 [FL-619-005] MAINTENANCE-FREE RUBBER BUSHINGS - FRONT SUSPENSION
- 1 [FL-650-021] CAB MOUNTING FOR HOOD AND COWL CHASSIS
- 1 [FL-655-013] MANUAL ENT DOOR LOCK/BUZZER ON W/EMERGENCY DOORS UNLATCHED
- 1 [FL-659-003] ONE GALLON WINDSHIELD WASHER RESERVOIR
- 1 [FL-65X-011] BLACK HOOD MOUNTED AIR INTAKE GRILLE
- 1 [FL-680-006] GRAY/CHARCOAL FLAT DASH
- 1 [FL-685-008] A/C PLMBG,IW10,CM2,70K,B6.7,199+,B2
- 1 [FL-702-022] BINARY CONTROL R-134A,DASH A/C PLUMB,2ND COMP UNPLUMBED
- 1 [FL-703-010] MAIN HVAC CONTROLS WITH RECIRCULATION SWITCH,& NOISE SUPPRES
- 1 [FL-723-005] DIGITAL AUXILIARY BODY MOUNTED AC CONTROL
- 1 [FL-732-004] GRAY INSTRUMENT PANEL-DRIVER
- 1 [FL-756-801] AIR PROVISIONS FOR CUSTOMER FURN DRIVERS AIR RIDE SEAT
- 1 [FL-778-004] ROOF MOUNTED VENT/ESCAPE HATCH
- 1 [FL-77Z-800] PUSH OUT BODY SIDE WINDOWS, BUZZER WITH WINDOW UNLATCHED
- 1 [FL-813-118] PROVISION FOR EVIR ZONAR
- 1 [FL-814-003] WARNING/REAR LAMP MONITOR
- 1 [FL-81B-001] STANDARD PANEL LAMP DIMMER
- 1 [FL-829-043] CHASSIS COWL AND HOOD ONLY
- 1 [FL-877-002] STANDARD BRAKE WIRING
- 1 [FL-964-020] BUMPER: BLACK
- 1 [FL-986-019] CHASSIS: VENDOR BLACK
- 1 [FL-9EE-004] J1939 ELECTRICAL ARCHITECTURE
- 1 [FL-A85-017] SCHOOL BUS SERVICE
- 1 [FL-AA1-006] COWL CHASSIS CONFIGURATION COMPLIES WITH SBMTC
- 1 [FL-AA3-035] BUS BODY WITHOUT WHEELWELL
- 1 [FL-AA4-014] PASSENGER COMMODITY
- 1 [FL-AA5-002] 100% ON-HIGHWAY (CITY) TERRAIN
- 1 [FL-AF3-1BU] THOMAS BUILT SCHOOL BUS 251T

## CHASSIS

### AXLES AND SUSPENSIONS

- 1 [A000000117] ALIGNMENT-4-WHEEL SAF-T-LINER C2
- 1 [FL-386-055] SPL100 DANA SPICER MAIN DRIVELINE
- 1 [FL-400-1A5] DA-F-10-3 10,000# FF1 71.5 KPI/3.74 DROP SINGLE FRONT AXLE
- 1 [FL-409-002] CHICAGO RAWHIDE FRONT OIL SEALS
- 1 [FL-40T-002] SYNTHETIC 75W-90 FRONT AXLE LUBE
- 1 [FL-418-030] CONMET IRON FRONT HUBS
- 1 [FL-41T-002] SYNTHETIC 75W-90 REAR AXLE LUBE
- 1 [FL-420-1GH] DA-RS-17.5-4 17.5K R-SERIES SINGLE REAR AXLE
- 1 [FL-421-522] 5.22 AXLE RATIO
- 1 [FL-424-001] IRON REAR AXLE CARRIER HOUSING
- 1 [FL-439-004] REAR SHOCK ABSORBERS - ONE AXLE
- 1 [FL-440-001] CHICAGO RAWHIDE (SCOT) REAR OIL SEALS
- 1 [FL-450-030] CONMET IRON REAR HUBS
- 1 [FL-620-019] 9,000 LB. TAPERLEAF FRONT SUSPENSION
- 1 [FL-622-216] AIRLINER 23,000 LB. REAR SUSPENSION
- 1 [FL-62G-004] COMFORT-TEC SUSPENSION
- 1 [FL-910-004] DUAL AIR REAR SUSPENSION LEVELING

### BRAKES

- 1 [A000000164] ALERT-ENHANCED STABILITY CONTROL
- 1 [FL-018-002] AIR BRAKE PACKAGE
- 1 [FL-402-020] MERITOR 15 X 4 Q+ CAM FRONT BRAKES (ROCKWELL)
- 1 [FL-404-012] FRONT BRAKE CHAMGERS - MGM LONGSTROKE
- 1 [FL-405-002] MERITOR AUTOMATIC FRONT SLACK ADJUSTERS
- 1 [FL-419-023] CONMET CAST IRON FRONT BRAKE DRUMS
- 1 [FL-423-020] MERITOR 16 1/2 X 7 Q+ CAM REAR BRAKES, DBL-ANCHOR, FAB SHOES
- 1 [FL-425-002] REAR BRAKE DUST SHIELDS
- 1 [FL-426-036] MGM TR,LONGSTROKE,1-DRIVE AXLE, SPRING-PARK CHAMBER,TAMP-PRO
- 1 [FL-427-001] FRONT BRAKE DUST SHIELDS
- 1 [FL-428-002] MERITOR AUTOMATIC SLACK ADJUSTERS
- 1 [FL-451-023] CONMET CAST IRON REAR BRAKE DRUMS
- 1 [FL-460-008] STEEL AIR BRAKE RESERVOIRS INSIDE FRAME RAILS
- 1 [FL-480-009] BENDIX AD-9 AIR DRYER WITH HEATER

- 1 [FL-490-101] WABCO 4S/4M ABS W/TRACTION CONTROL
- 1 [FL-882-023] ONE-VALVE PARKING BRAKE SYSTEM WITH WARNING

**CHASSIS EQUIPMENT**

- 1 [D800008251] EXHAUST-LS TURNDWN, BELOW BMPR
- 1 [D800600003] ANTI-FREEZE, OAT -34 DEGREE
- 1 [D800700001] WINTERFRONT-CHASSIS GRILLE YELLOW
- 1 [D801200000] SHIELD-EXHAUST PIPE
- 1 [FL-001-310] B2 106 CONVENTIONAL CHASSIS
- 1 [FL-002-004] SET-BACK AXLE - TRUCK
- 1 [FL-132-004] ELECTRIC GRID AIR INTAKE WARMER
- 1 [FL-155-057] DELCO 12V 29MT STARTER WITH INTEGRATED M
- 1 [FL-185-108] NO CLUTCH PEDAL WITH ADJUSTABLE SUSPENDE BRAKE&ACCELERATOR
- 1 [FL-198-025] INTAKE MOUNTED AIR RESTRICTION INDICATOR WITHOUT GRADUATIONS
- 1 [FL-205-009] LEFT HAND SIDE-FILL FUEL TANK CAP
- 1 [FL-230-001] 60 GALLON/227 LITER STEEL RECTANGULAR FUEL TANK,BETWEEN RAIL
- 1 [FL-237-072] HORIZ TAILPIPE, EXIT LH REAR
- 1 [FL-23U-004] 11.5 GALLON DEF TANK
- 1 [FL-28F-002] ENGINE AFTER TREATMENT DEVICE AUTOMATIC
- 1 [FL-341-018] MAGNETIC ENGINE DRAIN, REAR AXLE DRAIN & FILL PLUG
- 1 [FL-35W-001] EXHAUST MITIGATION DEVICE FTL 4" ID SLIP
- 1 [FL-46A-034] (1) 700 CU. IN. MIN AUX AIR TANK, 55PSI PRESS PROTECT, RAISE
- 1 [FL-477-042] PETCOCK DRAIN VALVES ON ALL AIR TANKS
- 1 [FL-532-002] ADJUSTABLE STEERING COLUMN
- 1 [FL-536-050] TRW THP-60 POWER STEERING
- 1 [FL-540-015] 450MM(18") LK FOUR-SPOKE CHARCOAL STEERING WHEEL
- 1 [FL-545-555] 5550MM (219") WHEELBASE
- 1 [FL-546-1AJ] 5/16" X 3" X 10-1/8" STEEL FRAME 120,000 PSI YIELD
- 1 [FL-556-1C1] ONE-PIECE 14" PAINTED STEEL BUMPER
- 1 [FL-558-001] FRONT FRAME-MOUNTED TOW HOOKS
- 1 [FL-587-003] REAR TOW HOOKS
- 1 [FL-643-001] STANDARD DUTY HOOD MOUNTING
- 1 [FL-644-004] FIBERGLASS HOOD
- 1 [FL-646-009] PAINTED PLASTIC GRILLE
- 1 [FL-647-007] YELLOW WINTERFRONT
- 1 [FL-690-016] CAB FLOOR,TOE BOARD,FIREWALL HEAT SHIELD
- 1 [FL-742-007] (2) CUPHOLDERS, LEFT HAND AND RIGHT HAND DASH
- 1 [FL-871-001] REINFORCED NYLON, FABRIC AND WIRE BRAID CHASSIS AIR LINES

**ELECTRICAL - CHASSIS**

- 1 [FL-124-1CC] LN 12 VOLT 270 AMP 4949PA PAD MOUNT ALTERNATOR
- 1 [FL-142-009] BATTERY ENABLED WEBASTO SMARTEMP CONTROL FX 7 DAY TIMER
- 1 [FL-148-084] PROG RPM CTRL W A/C OR 12.75V LOW VOLT AUTO HI IDLE, DASH SW
- 1 [FL-160-025] DIAGNOSTIC INTERFACE CONNECTOR,9-PIN, S
- 1 [FL-162-002] IGNITION SWITCH CONTROLLED ENGINE STOP
- 1 [FL-273-037] WARNER ELECTRIC ELECTRO-MAGNETIC ON/OFF
- 1 [FL-284-095] 12VOLT POWER SUPPLY LH PANEL
- 1 [FL-285-020] SOLID STATE CIRCUIT PROTECTION, PDMS WIT
- 1 [FL-292-1D7] (3) ALLI MODEL 1131, GROUP 31, 12V 2850CCA STUD BATTERIES
- 1 [FL-293-070] COLE HERSEE BATTERY CUT-OFF SWITCH, BATTERY BOX MOUNTED
- 1 [FL-299-013] SELF CANCEL TURN SIGNAL SWITCH W/DIM/WASH&HAZZARD IN HANDLE
- 1 [FL-300-015] STANDARD FRONT TURN SIGNAL LIGHTS
- 1 [FL-304-027] PARK LMP SW INTGRAL W/HL SWITCH, ID/MARKER/CLEARANCE/PARK ON
- 1 [FL-30E-008] AMBER LED MIDSHIP TURN SIGNALS
- 1 [FL-311-024] DAYTIME RUNNING LTS-85% LOW BEAMS & AUTO EXTERIOR LAMPS
- 1 [FL-312-049] INTEGRAL HEADLIGHT/MARKER ASSEMBLY WITH ALARM WITH IGNITION
- 1 [FL-32F-005] OVER DOOR LAMP, RIGHT HAND FRONT ENTRANCE DOOR
- 1 [FL-49B-004] ELECTRONIC STABILITY CONTROL
- 1 [FL-653-025] AIR OPERATED W/DASH RELEASE, BATTERY CTRL RH FRONT ENT DOOR
- 1 [FL-66W-001] BATT POWERED 2-POS INTERNAL DOOR CONTROL SWITCH
- 1 [FL-721-001] 97DB BACKUP ALARM
- 1 [FL-726-006] DUAL ELEC HORN, PASSENGER ADVISORY BUZZER ON W/IGN AND WARN
- 1 [FL-763-801] FASTEN SEAT BELT INDICATOR FOR CUSTOMER SUPPLIED SEAT BELT
- 1 [FL-786-1A0] LOCATING SYSTEM WITH VEHICLE MONITORING
- 1 [FL-810-027] ELECTRONIC SPEEDOMETER WITH SECONDARY KPH SCALE, NO ODOMETER
- 1 [FL-811-042] ICU3S, 132X48 DISPLAY W/DIAGNOSTICS, 28 LED WARN LAMPS

- 1 [FL-81Y-001] PRE/POST TRIP SYSTEM TEST
- 1 [FL-830-017] ENGINE AND HOUR METERS INTEGRAL WITH DRIVER DISPLAY
- 1 [FL-836-015] DIGITAL VOLTAGE DISPLAY INTEGRAL WITH DRIVER DISPLAY
- 1 [FL-840-002] PRIMARY AND SECONDARY AIR PRESSURE GAUGES
- 1 [FL-844-001] ELECTRIC FUEL GAUGE
- 1 [FL-846-001] AMMETER
- 1 [FL-852-002] ELECTRIC ENGINE OIL PRESSURE GAUGE
- 1 [FL-856-001] ELECTRICAL ENGINE COOLANT TEMPERATURE GAUGE
- 1 [FL-864-001] TRANSMISSION OIL TEMPERATURE GAUGE

**ENGINE AND EQUIPMENT**

- 1 [FL-101-21R] CUM B6.7 220 HP @ 2400 RPM, 2600 GOV, 600 LB/FT @ 1600 RPM
- 1 [FL-103-039] ANTI-FREEZE TO -34F, OAT (NITRITE AND SILICATE FREE)EXT LIFE
- 1 [FL-105-001] ENGINE-MOUNTED OIL CHECK AND FILL
- 1 [FL-107-032] CUMMINS 18.7 CFM COMPRESSOR
- 1 [FL-110-003] CUMMINS SPIN ON FUEL FILTER
- 1 [FL-111-001] STANDARD ENGINE OIL
- 1 [FL-118-001] FULL FLOW OIL FILTER
- 1 [FL-122-1J1] DETROIT F/W SEP W/WIF SENSOR & HAND PRIMER & 12V HEATER
- 1 [FL-134-001] ALUMINUM FLYWHEEL HOUSING
- 1 [FL-138-010] PHILLIPS 750 WATT/115 VOLT BLOCK HEATER
- 1 [FL-13E-001] STANDARD OIL PAN
- 1 [FL-140-039] ENGINE HEATER RECEPTACLE MOUNTED FACE OF BUMPER, LEFT SIDE
- 1 [FL-152-040] ELECTRONIC ENGINE, INTEGRAL WARNING & DERATE PROTECTION SYST
- 1 [FL-171-007] GATES BLUE STRIPE COOLANT HOSES
- 1 [FL-172-016] CONSTANT TORQUE BREEZE CLAMPS ON 1" IN DIA GREATER, SS C
- 1 [FL-175-002] 30,600 BTU STEPWELL HEATER, RH FRONT ENTRANCE DOOR
- 1 [FL-190-001] DONALDSON ONE-STAGE AIR CLEANER
- 1 [FL-266-100] 700 SQUARE INCH ALUMINUM RADIATOR
- 1 [FL-79A-065] 65 MPH ROAD SPEED LIMIT
- 1 [FL-812-001] ELECTRONIC TACHOMETER 3000 RPM

**TRANSMISSION AND EQUIPMENT**

- 1 [FL-342-1MJ] ALLISON 2500 PTS AUTOMATIC TRANSMISSION
- 1 [FL-343-301] ALLISON VOCATIONAL PACKAGE 354 - FIFTH GEN
- 1 [FL-346-001] TRANSMISSION OIL CHECK AND FILL
- 1 [FL-35T-001] SYNTHETIC 50W TRANSMISSION LUBE (TES-295 COMPLIANT)
- 1 [FL-370-015] WATER TO OIL TRANSMISSION COOLER - IN RADIATOR END TANK
- 1 [FL-84C-007] PRIMARY MODE GEARS, 6 FORWARD

**WHEELS AND TIRES**

- 1 [FL-093-0BN] FRONT MICHELIN XZE 255/70R22.5,(H) 16 PLY
- 1 [FL-094-0BN] REAR MICHELIN XZE 255/70R22.5,(H) 16 PLY
- 1 [FL-502-523] MAXION 90262 22.5 X 8.25 10 HOLE HUB PILOT 5-HAND
- 1 [FL-505-523] MAXION 90262 22.5 X 8.25 10 HOLE HUB PILOT 5-HAND
- 1 [FL-52M-003] TIRE/WHEEL BALANCING-LEAD FREE WEIGHTS
- 1 [FL-962-976] ACCURIDE PK-BLACK21 POWDER BLACK WHEEL (N0001H)- FRONT
- 1 [FL-966-976] ACCURIDE PKBLK21 POWDER BLACK WHEEL (N0001H) - REAR

**DEALER ADD On's  
EQUIPMENT**

- 1 SAFETY EQUIPMENT: FIRST AID KIT, FIRE EXTINGUISHER, FLARES, TRIANGLES
- 1 UNDERCOAT TO MICHIGAN REQUIREMENTS
- 1 NUMBERS

**Meets all FMVSS requirements in effect at the time of manufacture.**

## **EXECUTIVE SUMMARY**

Washtenaw Intermediate School District (WISD) Technology Services understands a stable infrastructure, reliable support, and communication are required to ensure successful teaching and learning every day in every classroom. Under the leadership and guidance of Solomon Zheng and the WISD technology administrative team, the WISD LEA technology team continues to meet these challenges, providing instructional support alongside the administrative technology needs.

### **WISD Technology Services Contract: Continued Service & Support Areas**

- Network Services for all Local, Wide Area, and Wireless connections
- Network Servers
- Hosted Applications: PowerSchool, PowerSchool Special Education (PSSE), New World, CEO Imaging, Registration Gateway, School Messenger
- Google Domain
- Level 1 Phone Support
- Administrative, Teacher, and Student devices

As in the previous contract, the Technology Director, Network Administrator, and PowerSchool positions remain constant at 1.0 FTE each, split 0.5 FTE per district between Ypsilanti Community Schools and Lincoln Consolidated Schools.

### **WISD Technology Services Contract: Service Adjustments & Recommendations**

- A three (3) year agreement beginning July 1, 2022 and ending June 30, 2025 to provide staffing and performance stability. This will reduce the risk of staff attrition, ensuring continuity of services and support.
- One 1.0 FTE LEA site coordinator position fully dedicated to Ypsilanti Community Schools whose primary responsibilities will include assisting the WISD LEA Technology Director and team with management of lower-level daily administrative technology tasks, project management for District priorities, and technology team financial tasks.
- Provide State Reporting technical assistance, including State Reporting support covering MSDS, GAD, and TSDL timelines, data updates and extractions, reports, verifications, submissions, and remote support and error resolution guidance. See Appendix C for hourly rates.
- Provide Assistive Technology Services in support of District Special Education students. See Appendix C for Proposal Projections and hourly rate estimates.
- Salary increases in all positions which reflect standard step advancements within the 230 and 210-work day salary schedules located in the WISD Staff Manual for Non-Affiliated Personnel 2019-22 and Non-Bargaining Personnel 2019-2022.
- The continuation of the 1.0 FTE Educational Technology Solutions Coaching Services position, dedicated to Ypsilanti Community Schools. This service was added as an addendum in the 2018/19 fiscal year and subsidized through RAG funds for the remainder of the previous contract ending in June 2022. If YCS wishes to continue this service, it must be included in the contracted service agreement. Funding sources can be adjusted along with the grant cycles.

**Proposed Contract Costs by Year (see Appendix C):**

	<b>STAFFING</b>	<b>2022-2023</b>	<b>2023-2024</b>	<b>2024-2025</b>
<b>PROPOSAL 1</b>	Current Staffing Structure	\$696,642.46	\$715,550.62	\$736,275.41
<b>PROPOSAL 2</b>	Additional 1.0 FTE LEA Site Coordinator	\$797,629.28	\$819,565.28	\$843,521.20
<b>PROPOSAL 3</b>	Additional 1.0 FTE LEA Site Coordinator Additional 1.0 FTE Assistive Tech Support Specialist	\$912,400.80	\$937,487.84	\$964,724.18

The full proposal is attached with detail regarding the associated costs for services. Please contact Merri Lynn Colligan, Chief Information Officer, if you have any questions or require clarifications. We look forward to our continued partnership in the support of your staff and students.

# Appendix C

## Proposed Ypsilanti Community Schools Technology Services Contract

### Estimated In-Scope Staff Expenses

Ypsilanti Technology Staff	FTE Split PROJECTIONS	22-23	23-24	24-25
		Total YCS Cost 12 Billable Months	Total YCS Cost 12 Billable Months	Total YCS Cost 12 Billable Months
Technology Director (YCS/LCS)	50/50	\$89,436.49	\$92,089.68	\$94,835.67
Building Support Tech Specialist (YCS/LCS)	50/50	\$61,493.78	\$62,699.54	\$63,905.30
Instructional Technologist (YCS/LCS/WISD)	45/45/10	\$54,541.34	\$56,068.12	\$57,649.64
Network Administrator (YCS/LCS)	50/50	\$63,763.23	\$65,013.49	\$66,263.75
PowerSchool Administrator (YCS/LCS)	50/50	\$47,842.01	\$49,181.27	\$50,564.16
Building Support Tech Asst (YCS/LCS)	50/50	\$45,238.23	\$46,677.78	\$48,197.52
Building Support Tech Asst (YCS/LCS)	50/50	\$47,511.68	\$48,765.68	\$50,064.91
Building Support Tech Asst (YCS)	100	\$86,972.86	\$89,683.44	\$92,489.50
Building Support Tech Asst (YCS/LCS)	25/75	\$23,304.20	\$23,727.20	\$24,167.20
Technician - Level 1 Support (YCS/LCS)	50/50	\$24,443.51	\$24,783.25	\$26,416.61
Network Services (WISD/YCS/LCS)	90/5/5	\$6,895.36	\$7,085.94	\$7,283.94
Education Tech Solutions Data Coach (YCS)	100	\$112,026.32	\$115,701.40	\$119,376.48
<b>Total Personnel Costs (Excluding Data Coach Position)</b>		\$663,469.01	\$681,476.79	\$701,214.68
<b>Indirect (5%)</b>		\$33,173.45	\$34,073.84	\$35,060.73
<b>Total YCS Costs</b>		\$696,642.46	\$715,550.62	\$736,275.41
<b>Total Contract Cost Estimates 2022-2025</b>		<b>\$2,148,468.49</b>		

PROPOSAL PROJECTIONS				
POSITION	FTE SPLIT	22-23	23-24	24-25
LEA Site Coordinator (YCS)	100	\$ 100,986.82	\$104,014.66	\$107,245.79
Assistive Tech Support Specialist (YCS)	100	\$114,771.52	\$117,922.56	\$121,202.98

#### Assumptions

5% Indirect Cost includes contract management, implementation, monitoring, and payroll

Staff are WISD staff or contracted via WISD

Payroll increases reflect the Salary Schedule - 230\*\* Work Days for Non-Bargaining WISD staff in the WISD Staff Manual for Non-Affiliated Personnel (2019-22)

\*\*Technician - Level 1 Support payroll increases reflect the Salary Schedule - 230 Work Days for Non-Bargaining WISD Staff

*Education Tech Solutions Data Coach (YCS) position is grant-funded and, while salary estimates are included for reference, they are not included in the Total Personnel Costs, Indirect Costs, or Total YCS Costs.*

### Out of Scope Estimated Service Requests Expenses:

#### Assumptions

All support service rates listed in this section are on a per-instance hourly rate

Requesting District designee should submit a CSR through appropriate ticket management system to log request or put request in writing to WISD CIO and/or LEA Technology Director for review and cost proposal

Hourly support service rates are based on staff salary and benefit rates and are updated yearly and subject to review and change

Network Infrastructure Support Services:	\$79.95
PowerSchool Support Services:	\$76.71
State Reporting Support Services:	\$58.70
Building Level Desktop Support Services:	\$68.14
Server Support Support Services:	\$83.76
Security Review Support Services	\$79.49
Assistive Tech Support Services	\$70.26

# FSMC COST REIMBURSABLE RFP

## Attestation Sheet

By submission of this bid, the Food Service Management Company (FSMC) acknowledges that it has carefully examined all terms and conditions set forth in the Request for Proposal (RFP)/Cost Reimbursable Food Service Management contract in the bid document/solicitation issued by **Ypsilanti Community Schools** on **March 31, 2022**. The FSMC acknowledges that it has made examinations and verifications and is fully conversant with all conditions under which services are to be performed for the **Ypsilanti Community Schools**. No claims for additional compensation will be considered and no contractual amendments will be executed due to the successful bidder's failure to be so informed.

The FSMC acknowledges that the School Food Authority of Public School Districts reserves the right to reject any and all bids for a sound documented reason. Awards will be made to the responsible firm whose proposal is most advantageous to the program, with price and other factors considered. [2 CFR 200.320 (c)(2)(v)]

The FSMC acknowledges that the School Food Authority of Non-Public School Districts reserves the right to reject any and all bids when it is in the recipient's interest to do so. Awards will be made to the bidder whose bid or offer is responsive to the solicitation and is most advantageous to the recipient, price, quality, and other factors considered. [2 CFR 200.320 (d)(4)]

Negligence in the preparation or presentation of, errors in, or omissions from bids shall not relieve the FSMC from fulfillment of any and all obligations and requirements of the proposed contract. Once a contract is executed, the FSMC shall not claim any modification thereof resulting from any representation or promise made at any time by an officer, agent, or employee of the **Ypsilanti Community Schools**, or any other person.

By submitting a bid, the FSMC agrees to execute a contract with the School Food Authority and to perform services in accordance with the finalized contract documents.

  
\_\_\_\_\_  
Signature of Food Service Management  
Company

Compass Group USA, Inc.,  
by and through its Chartwells Division  
\_\_\_\_\_  
Name of Company

4/5/2022  
\_\_\_\_\_  
Date

Belinda Oakley, CEO, Chartwells K12  
\_\_\_\_\_  
Company Representative Name (print)

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# **REQUEST FOR PROPOSAL**

## **COST REIMBURSABLE CONTRACT**

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1/12/2022

[2]

## GENERAL PROCEDURAL TERMS AND CONDITIONS

### A. INTENT

This solicitation is for the purpose of entering into a contract for the operation of a food service program for **Ypsilanti Community Schools** herein after referred to as the School Food Authority (SFA). The bidder or Food Service Management Company will be referred to as the FSMC and the contract will be between the FSMC and the SFA.

### B. PROCUREMENT METHOD

The contract awarded will be a cost reimbursable contract.

The bid must be submitted in two parts: a bid price per meal/meal equivalent and a written and/or oral presentation. The bid price per meal/meal equivalent may be weighted more than 50% of the evaluation criteria while the written and/or presentation must be weighted less than 50%. This breakdown will be identified on the Bid Point Calculator and Evaluation Criteria Matrix. Bidders are required to provide a breakdown of food and non-food costs, management and administrative fees, and advance payments as shown on the Bid Sheet. Bids that do not provide this information will be deemed non-responsive and rejected.

The SFA may award the contract to the bidder which it believes, in its sole discretion, to best meet the SFA's needs. Alternatively, the SFA may reject all bids. An award may be made to other than the bidder with the lowest bid price per meal/meal equivalent.

### C. BID PACKET RELEASE AND PRE-BID MEETING INFORMATION

1. A copy of the RFP will be available via email at **pnayak4@ycschools.us** by **March 31, 2022**.

The pre-bid meeting will be held at **10:00 am on April 1, 2022**, at **1885 Packard Road, Ypsilanti MI 48197**.

2. **Final questions** from bidders shall be submitted to the SFA at **pnayak4@ycschools.us** by **April 6, 2022**, and will be addressed by the SFA by **April 8, 2022**.

### D. BID SUBMISSION AND AWARD

1. Bids/proposals are to be submitted **electronically via email** to **pnayak4@ycschools.us** by **4:00 pm on April 21, 2022**.
2. One (1) hard copy proposal and one (1) copy on a USB flash drive shall also be sent to **Priya Nayak, 1885 Packard Road, Ypsilanti MI 48197**. The hard copy proposal is to be submitted in a sealed envelope marked "Food Service Management Proposal." The bid sheet is to be submitted in a separate and sealed envelope marked "Bid Sheet – Cost Reimbursable Contract."

SFAs are required to submit the electronic version of the full proposal from its selected bidder to MDE during the contract approval process. USB flash

drives and proposals from other responsive bidders shall be made available to MDE upon request.

**Any bid received after the exact time specified for receipt will not be considered or opened publicly.**

3. The SFA reserves the right to exercise its discretion to reject any or all bids.
4. To be considered, each bidder must submit a complete response to this solicitation using the forms provided.
5. Awards, if any, shall be made to a qualified and responsible bidder whose bid is responsive to this solicitation. A responsible bidder is one whose financial, technical, and other resources indicate an ability to perform the services required by this solicitation.
6. Bidders or their authorized representatives are expected to fully inform themselves as to the conditions, requirements, and specifications before submitting bids; failure to do so will be at the bidder's own risk and he/she cannot secure relief of the plea of error.
7. If additional information is required, please contact **Priya Nayak** at **(734) 221-1216**.

#### **E. INCURRED COSTS**

The SFA is not liable for any cost incurred by the bidder prior to the signing of a contract by all parties.

#### **F. BONDING REQUIREMENT**

The SFA has elected to require a bid guarantee.

Bidder shall submit with his/her bid a bid guarantee in the amount of five percent (5%) of the total bid price, which shall be in the form of a firm commitment such as a bid bond, postal money order, certified check, cashier's check, or irrevocable letter of credit. Bid guarantees other than bid bonds will be returned (a) to unsuccessful bidders as soon as practicable after the opening of bids, and (b) to the successful bidder upon execution of such further contractual documents (i.e., insurance coverage) and bonds as may be required by the bid. [2 CFR 200.325 (a)]

#### **G. CONTRACT TERMS**

1. This contract shall be for an initial term of one year effective on July 1, **2022**, or upon written approval of the contract by the MDE, whichever occurs last, and ending June 30, **2023**, with up to four (4) one-year renewals, with mutual agreement between the SFA and the FSMC. [7 CFR 210.16 (d)]

In no event shall the contract be effective without the prior approval by MDE. Per 7 CFR 250.36 (a) (12), contract extensions or renewals are contingent upon the fulfillment of all contract provisions relating to USDA Foods.

2. Before any fee increases can be implemented as part of a contract renewal agreement, the FSMC shall document to the SFA, through a written financial analysis, the need for such increases. Renegotiation of management and

administrative fees in subsequent years of the contract must not exceed the *Consumer Price Index for Urban Consumers – Food Away from Home* annualized rate for December of the current school year, or a flat percentage rate of **4%**, whichever is less.

3. This solicitation/contract, the RFP proposal of the successful bidder, attachments, and mutually negotiated and MDE-approved amendments, modifications, and addenda constitute the entire agreement between the SFA and FSMC. Aside from the adjustments and amendments referenced in Section (G) (2), *supra*, additional documents and/or agreements, including non-negotiated provisions developed by the contractor, cannot become part of the executed contract. Any additional documents resulting in a substantial change to the contract awarded by the SFA will not be executed by the SFA without prior MDE approval. No other food service management contracts will be signed by the SFA.
4. All state agency-mandated changes to the terms of this contract or any amendment will be incorporated therein before the SFA executes any agreement between it and the FSMC.

#### **H. GIFTS FROM FSMC**

The SFA's officers, employees, or agents shall neither solicit nor accept gratuities, favors, or anything of monetary value from contractors or potential contractors. To the extent permissible under state or federal law, rules, or regulations, such standards shall provide for appropriate penalties, sanctions, or other disciplinary actions to be applied for violations of such standards. [2 CFR 200.318(c)(1)]

#### **I. SELECTION OF MANAGER**

The district requests bids be submitted on the following managerial option a **full-time food service manager and chef manager** (both not to be shared with another district).

The SFA reserves the right to interview, **select**, and approve the on-site food service manager. The FSMC will provide a Certified Food Manager per regulations established by the Michigan Department of Agriculture (MDA) effective June 30, 2009.

#### **J. EMPLOYEES**

The current SFA food service employees will continue to be employed by the SFA.

The current FSMC food service employees will continue to be employed by the FSMC.

The FSMC will provide a Certified Food Manager by building site per regulations established by the MDA effective June 30, 2009.

#### **K. MEAL AND MEAL EQUIVALENTS**

For making the meal count computation, the number of lunches, breakfasts, snacks, and suppers will be based on a projection. The number of lunches served will be determined by 1 lunch = 1 meal equivalent. The number of

suppers served will be determined by 1 supper = 1 meal equivalent. The number of breakfasts will be determined by 2 breakfasts = 1 meal equivalent. The number of snacks will be determined by 3 snacks = 1 meal equivalent. The FSMC and SFA shall determine a la carte meal equivalents by dividing a projected net a la carte and catering revenue by the sum of the federal free lunch reimbursement plus the value of USDA entitlement and bonus-donated foods. This equivalent factor will be adjusted annually by taking the sum of the federal free lunch reimbursement plus the value of USDA entitlement and bonus-donated foods. The revenue shall include catering sales, adult meals, and a la carte sales to students and adults **less sales tax**. If applicable, revenue from vending machine sales will be included as part of the a la carte revenue.

#### **L. FEES AND ALLOWABLE DIRECT COSTS (Cost Reimbursable Contract Only)**

The following definition is provided to clarify costs included in the administrative fee: centralized company administrative cost, data processing, generalized marketing, training of management in company-specific areas, and legal fees.

The following definitions are provided to clarify allowable direct costs:

"Food" is defined as and limited to those items purchased for use in the preparation and service of student, adult, catered, and a la carte meals as specified under Terms and Conditions of this Agreement. This includes the cost of commodity handling and warehousing charges.

"Labor" is defined as and limited to on-site employees responsible for the management, preparation, service, and clean-up of meals.

"Contracted Services" are costs incurred to pay for a service provided by another company. Typical costs would be laundry services, pest control, and periodic maintenance services. Those costs normally recognized as part of the FSMC administrative fee cannot be separately contracted for and charged to the SFA's Non-profit Food Service Account.

"Transportation Cost" is cost incurred in operating a food service delivery vehicle. This would include gas, oil, tune-ups, and minor repairs. Cost of a purchased vehicle would be a capital expense.

"Non-food Expenses" are defined as paper supplies (including decorations), equipment rental, cleaning materials, travel as required for effective program management, uniforms, printing, taxes and licenses, insurance, and expenses as contractually obligated herein. Products embossed with the FSMC logo are not considered allowable direct cost items.

"Cost of Capital Equipment" is the cost of purchasing and installing equipment exceeding \$5,000.00, which has had prior approval of the SFA.

#### **M. CAPTIONS**

Captions in all sections of this document are provided only as a convenience, and shall not affect the interpretation of this instrument, its attachments, and addenda.

**N. GUARANTEED RETURN (select one of the following)**

The SFA requests a guaranteed return of at least **15% return every year during the contract** for the school food service.

Any guaranteed return promised by the FSMC must remain in the Non-profit Food Service Account. The FSMC agrees to bear responsibility for failure to meet this goal. Returns cannot be contingent upon multi-year duration.

**O. FRESH FRUIT AND VEGETABLE PROGRAM (FFVP)**

The SFA does not currently participate in the Fresh Fruit and Vegetable Program but may do so in the future. If the SFA participates in the future, the SFA requests the FSMC be responsible for the following aspects of FFVP:

- Purchase of fruits and vegetables, including the cost of pre-cut produce
- Purchase of non-food items and supplies that are used in cleaning, prepping, and serving the fruits and vegetables

The SFA will provide assurance that the FSMC is completely apprised of all FFVP Policies and rules to guarantee the program is operated in compliance with FNS standards.

The SFA will regularly monitor FSMC operations to ensure compliance with relevant FFVP requirements and provisions of the contract.

**If FSMC is going to charge costs other than the actual costs of fresh fruits and vegetables, they must clearly identify the flat rate fee (annual) charged to the SFA’s FFVP on the bid sheet contained in the Information Section of the RFP.** Additionally, the FSMCs are required to submit a FFVP cycle menu based on FNS Guidance.

FSMCs must document and track Fresh Fruit and Vegetable Program (FFVP) expenses separately and must make this documentation easily accessible for the SFA to review. This documentation must fully identify allowable costs and the allocation of costs charged to the FFVP. The SFA uses this information as the basis for its reimbursement claim under the FFVP.

Costs reported by the SFA for reimbursement from the FFVP grant must be allowable, actual costs, and fully documented. Labor costs, which must be minimal in either the “operating or administrative” category, must be reported by the SFA in a manner that clearly identifies the actual time allocated to the FFVP. Administration costs must not exceed 10% of the overall grant.

**P. PROFESSIONAL STANDARDS**

The final rule, “Professional Standards for State and Local School Nutrition Programs Personnel as required by the Healthy, Hunger-Free Kids Act of 2010,” became effective July 1, 2015. Professional Standards resources can be located on the USDA website at [USDA, School Meals, Professional Standards](#).

The SFA and FSMC must adhere to the hiring, training, and oversight standards set forth in the final rule, as well as any subsequent USDA or MDE guidance, policies, or procedures in relation to the final rule. (See USDA memo SP 05-

2020: [Questions & Answers Regarding Professional Standards for State and Local School Nutrition Program Personnel | USDA-FNS](#))

The SFA may delegate to the FSMC the responsibility to coordinate, provide, and conduct trainings in accordance with the final rule. Training responsibility will be identified on the *Cost Responsibility Detail* page of the *Information Section*. The FSMC must annually provide documentation to the SFA showing compliance with the required training hours and topics completed by food service personnel.

## **STANDARD TERMS AND CONDITIONS**

### **I. SCOPE AND PURPOSE**

- A. The FSMC, as an independent contractor, shall have the exclusive right to operate the Child Nutrition Programs in which the SFA participates. Child Nutrition Programs include the National School Lunch Program (NSLP), and/or School Breakfast Program (SBP), and/or Afterschool Snack Program, and/or Special Milk Program (SMP), and/or Summer Food Service Program (SFSP), and/or Seamless Summer Option (SSO), and/or Child and Adult Care Food Program (CACFP), and/or Fresh Fruit and Vegetable Program (FFVP).
- B. The FSMC shall operate in conformance with the SFA's Permanent Agreement with MDE (and attachments) for the NSLP, USDA Foods Commodity Distribution, SBP, Afterschool Snack Program, SMP, SFSP, SSO, CACFP, and FFVP.
- C. The FSMC shall be an independent contractor and, except as otherwise expressly stated herein, not an SFA agent or representative. The employees of the FSMC are not employees of the SFA. All FSMC employees shall remain directly accountable to the FSMC for the duration of this contract. Except as otherwise expressly stated in this agreement, the FSMC has the sole responsibility and authority to hire, assign, supervise, evaluate, and discipline any personnel assigned by it in the performance of this contract.
- D. The food service provided shall be operated and maintained as a benefit to the SFA's students, faculty, and staff.
- E. All income accruing as a result of payments by children and adults, federal reimbursements, state aid (i.e., 31d, 31f, 31a At-Risk), and all other income from sources such as donations, special functions, grants, loans, etc., shall be deposited in the SFA's Non-profit Food Service Account. Any profit or guaranteed return shall remain in the SFA's Non-profit Food Service Account. The SFA and FSMC agree that this contract is neither a "cost-plus-a-percentage-of-income" nor a "cost-plus-a-percentage-of-cost" contract, as required under 7 CFR 210.16 (c), 2 CFR 200.323 (d).
- F. The SFA shall be legally responsible for the conduct of the food service program and shall supervise the food service operations in such manner as will ensure compliance with the rules and regulations of the USDA and MDE regarding each of the Child Nutrition Programs covered by this contract. [7 CFR 210.16 (a)(2)]
- G. The SFA shall retain control of the Non-profit Food Service Account and overall financial responsibility for the Child Nutrition Programs.

- H. The SFA shall establish all selling prices for reimbursable and non-reimbursable meals, milk, and a la carte prices. [7 CFR 210.16 (a)(4)]
- I. The FSMC shall provide additional food service, such as banquets, parties, refreshments for meetings, etc., as requested by the SFA. The SFA will be billed for the actual cost of food, supplies, and labor, plus a mutually agreed upon **markup (as documented on the FSMC signed and dated bid sheet)** and the FSMC's overhead and administrative expenses, if applicable, for providing such service. If FSMC overhead and administrative expenses apply, the FSMC must provide the SFA with a detailed breakdown of the charges. USDA Foods shall not be used for these special functions.
- J. The FSMC shall cooperate with the SFA in promoting nutrition education and coordinating the SFA's food service with classroom instruction in accordance with the school district's Wellness Plan.
- K. The FSMC shall conduct program operations in accordance with 7 CFR Parts 210, 215, 220, 225, 226, 235, 245, and 250; 2 CFR Part 200 Appendix II, 2 CFR 400, 2 CFR 416, 417, and 418; and FNS instructions, final rules and policies, as applicable.
- L. The FSMC shall make substitutions in the food components of the meal pattern for students with disabilities when their disability restricts their diet, and those non-disabled students who are unable to consume their regular lunch because of medical or other special dietary needs. Substitutions shall be made on a case-by-case basis when supported by a statement of the need for substitutes that includes recommended alternative foods, unless otherwise exempted by the Food and Nutrition Service, USDA. Such statement shall, in the case of a student with a disability, be signed by a medical doctor or, in the case of a non-disabled student, be signed by a recognized medical authority. There will be no additional charge to the student for such substitutions. [7 CFR 210.10 (m)]
- M. The FSMC shall monthly invoice the SFA a sum not to exceed the amount necessary to cover FSMC's expenditures for the Food Service Program. FSMC shall provide a reconciled monthly statement with costs listed in the following categories: 1) management fee, 2) administrative fee, and 3) operating expenses. Payment shall be due within thirty (30) days of the monthly invoice. A late charge per month **as the parties shall agree in writing** will be added to all unpaid balances more than thirty (30) days. Finance charges cannot be paid from the Non-profit Food Service Account.

## II. SIGNATURE AUTHORITY

- A. The SFA shall retain signature authority for the application/agreement to participate in the NSLP, and/or SBP, and/or Afterschool Snack Program, and/or SFSP, and/or SSO, and/or SMP, and/or CACFP, and/or FFVP, including, but not limited to, the Application Renewal, the Verification of Application Form, and letters to MDE to amend the application. [7 CFR 210.16 (a)(5)]
- B. The SFA shall retain signature authority for the Monthly Claim for Reimbursement. [7 CFR 210.16 (a)(5)]

- C. The SFA shall not delegate signature authority to the FSMC in any of the areas identified in paragraphs A and B above.

### **III. FREE AND REDUCED-PRICE MEALS POLICY**

- A. The SFA shall be responsible for or may delegate to the FSMC the establishment and maintenance of the free and reduced-price meals eligibility roster.
- B. The FSMC shall implement an accurate point of service meal/milk count using the meal counting system submitted by the SFA in its application to participate in the Child Nutrition Programs and approved by MDE, as required under 7 CFR Part 210.8. Such meal/milk counting system must eliminate the potential for the overt identification of free and reduced-price eligible students under 7 CFR Part 245.8. The SFA shall evaluate the monthly meal claim information submitted by the FSMC and verify that the information is accurate before submitting a claim for reimbursement.
- C. The SFA shall be responsible for or may delegate to the FSMC the development, distribution, and collection of the parent letter and application for free and reduced-price meals and/or free milk.
- D. The SFA shall be responsible for or may delegate to the FSMC the responsibility for accessing the direct certification report available from the Center for Educational Performance and Information (CEPI) after each refresh. Students on this report will not require an application from the parent/guardian.
- E. The SFA shall be responsible for or may delegate to the FSMC the responsibility for the determination of eligibility for free and reduced-price meals and free milk. Neither the SFA nor the FSMC will disclose confidential information that is not needed for meal counts from free and reduced-price meal applications and/or the direct certification list. The SFA will provide the FSMC with a list of children and their category of eligibility. This list must be updated when changes occur in a student's eligibility status.
- F. The SFA shall be responsible for conducting any hearings related to determinations regarding eligibility for free and reduced-price meals and free milk.
- G. The SFA shall be responsible for or may delegate to the FSMC the responsibility for verifying applications for free and reduced-price meals, as required by federal regulations.
- H. The SFA shall be responsible for performing the annual on-site review.
- I. The SFA shall retain responsibility for completing the tasks described in paragraphs B, F, and H and may delegate those tasks in paragraphs A, C, D, E, and G to the FSMC to complete on its behalf.

### **IV. USDA FOODS**

- A. Any USDA Foods received by the SFA and made available to the FSMC or received by the FSMC on behalf of the SFA must accrue solely to the benefit of the SFA's non-profit school food service program and shall be fully utilized

therein. The FSMC must credit the SFA for the value of all USDA Foods received for use in the SFA's food service program, including the value of USDA Foods contained in processed end-products or commercially purchased foods that are used in place of such donated foods only. [7 CFR 250.51 (d)]

- B. The SFA shall retain title to all USDA Foods. [7 CFR 250.14 (c)]
- C. The FSMC must meet the requirements for the safe storage and control of donated foods. [7 CFR 250.14 (a)]
- D. The FSMC is prohibited from entering any processing contracts utilizing USDA Foods on behalf of the SFA. [7 CFR 250.50 (d)]
- E. The FSMC shall select, accept, and use the USDA Foods in as large quantities as may be efficiently utilized in the SFA's non-profit food service program, subject to approval of the SFA.

**The FSMC must utilize no less than 95% of the SFA's overall entitlement.** If less than 95% is spent, the FSMC must submit justification of the underutilization of this federal program to the SFA as part of their mandatory annual reconciliation of USDA Foods.

Furthermore, the SFA will use all donated ground beef and ground pork products, and all processed end products in the SFA's food service, and all other USDA Foods or commercially purchased foods of the same generic identity, of U.S. origin, and of equal or better quality than the USDA Foods, in the SFA's non-profit food service program. [7 CFR 250.51 (d)]

- F. The FSMC shall collaborate with the SFA on the selection of USDA Foods, and they will accept and use USDA Foods in as large quantities as may be efficiently utilized in the SFA's non-profit food service program monthly to ensure they will not accumulate excess inventory.

If the current selection of USDA Foods cannot be utilized in the food service program, either the SFA or FSMC must work directly with the SFA's chosen consortium to trade or obtain a different selection of food items prior to delivery to the FSMC or SFA. USDA Foods entitlement can be spent on value-added (brown box), processed USDA Foods, or Department of Defense (DoD) fresh produce.

- G. The FSMC may store and inventory donated foods together with foods it has purchased commercially for the SFA's use (unless specifically prohibited in the contract). It may store and inventory such foods together with other commercially purchased foods only to the extent that such a system ensures compliance with the requirements for the use of donated foods in 7 CFR 250.51 (d).
- H. The FSMC shall maintain records to substantiate that the full value of all USDA Foods is used solely for the benefit of the SFA. The FSMC must provide all documents as necessary for the independent auditor, MDE reviewers, or USDA agents who may perform onsite reviews of the FSMC's food service operation to ensure compliance with the requirements for the management and use of USDA Foods. [7 CFR 250.54 (d)(1) and (2)]

- I. The SFA must provide the FSMC with a copy of the quarterly Recipient Entitlement Balance Report from the Consortia.
- J. The values of all USDA Foods are to be based on the values at the time the SFA receives the USDA Foods from the distributing agency and are to be based on the USDA Commodity Value Listing pertinent to the time period. This listing is available at: [MDE - USDA Foods Available/Average Price Files](#).
- K. A year-end reconciliation shall be conducted by the SFA to ensure and verify correct and proper credit has been received for the full value of all USDA Foods received for use by the FSMC during the school year. [7 CFR 250.53 (a)(1)]

The SFA reserves the right to conduct commodity credit audits throughout the year to ensure compliance with federal regulations. [7 CFR 210 and 250]
- L. **Credit issued by the FSMC to the SFA for USDA Foods received shall be recorded on each monthly invoice as a separate line item and shall be clearly identified and labeled.**
- M. The FSMC shall be liable for any negligence on its part that results in any loss of, improper use of, or damage to USDA Foods and shall credit the SFA either monthly or through a year-end reconciliation. [7 CFR 250.54 (c)]
- N. The SFA and FSMC shall consult and agree on end products to be produced from USDA Foods during the time of this agreement. If an agreement cannot be reached, the FSMC shall utilize the USDA Foods in the form furnished by the USDA.
- O. Upon termination of the contract, the FSMC must return all unused donated ground beef, ground pork, processed end products, and at the SFA's discretion, return other unused donated foods. The SFA must ensure that the FSMC has credited it for the value of all donated foods received for use in the SFA's meal service in a school year. [7 CFR 250.52 (c)]

## **V. HEALTH CERTIFICATIONS**

- A. The SFA shall maintain all applicable health certifications on its facilities and shall ensure that all state and local regulations are being met by the FSMC preparing or serving meals at any SFA facility. [7 CFR 210.16 (a) (7)]
- B. The FSMC shall maintain, for the duration of the contract, state and/or local health certifications for any facility outside the SFA in which it proposes to prepare meals and shall maintain this health certification for the duration of the contract as required under 7 CFR 210.16 (c)(2).

## **VI. MEALS**

- A. The FSMC shall serve meals on such days and at such times as requested by the SFA.
- B. The SFA shall retain control of the quality, extent, and general nature of the food service. [7 CFR 210.16 (a)(4)]
- C. The FSMC shall offer free, reduced-price, and paid reimbursable meals to all eligible children participating in the SBP, and/or NSLP, and/or SFSP, and/or CACFP Centers.

- D. To offer a la carte food service, the FSMC must offer free, reduced-price, and paid reimbursable meals to all eligible children. [7 CFR 210.16 (a)]
- E. The FSMC shall serve reimbursable **breakfasts, lunches, snacks, and suppers**, pursuant to the **NSLP**, and/or **SBP**, and/or **SFSP**, and/or **CACFP**, where indicated in the attached *Information Section*.
- F. The FSMC shall promote maximum participation in the Child Nutrition Programs.
- G. The FSMC shall provide the specified types of service in the schools/sites listed in the attached *Information Section*, which is hereby in all respects made a part of this contract.
- H. The FSMC shall sell on the premises only those foods and beverages authorized by the SFA and only at the times and places designated by the SFA.
- I. No payment will be made to the FSMC for meals that are spoiled or unwholesome at the time of delivery, do not meet detailed specifications as developed by the SFA for each food component in the meal pattern in accordance with 7 CFR 210.10, or that do not otherwise meet the requirements of the contract. [7 CFR 210.16 (c)(3)]

## **VII. BOOKS AND RECORDS**

- A. The FSMC shall maintain such records (supported by invoices, receipts, or other evidence) as the SFA will need to meet monthly reporting responsibilities and shall submit monthly bills/invoices in a format approved by the SFA no later than **15** calendar days of the succeeding month in which services were rendered. Participation records shall be submitted in a timely manner to facilitate claims submission no later than the tenth (10<sup>th</sup>) day of the succeeding month in which services were rendered. The SFA shall perform edit checks on the participation records provided by the FSMC prior to the preparation and submission of the claim for reimbursement.
- B. The FSMC shall maintain records at the SFA to support all allowable expenses appearing on the monthly bill/invoice.
- C. The SFA and the FSMC must provide all documents as necessary for the independent auditor, MDE reviewers, or USDA agents to conduct the SFA's single audit. (7 CFR 210.22)
- D. Books and records of the FSMC pertaining to the Child Nutrition Program operations shall be made available upon demand in an easily accessible manner for a period of three (3) years from the end of the contract term (including renewals) to which they pertain for audit, examination, excerpts, and transcriptions by the SFA and/or any state or federal representatives and auditors, or longer should any audit for that time still be open. [7 CFR 210.23 (c) and 250.16 (b)]
- E. If audit findings regarding the FSMC's records have not been resolved within the three (3) year period, the records must be retained beyond the three (3) year period, for as long as required for the resolution of the issues raised by the audit. [7 CFR 210.23 (c) and 250.16 (b)]

- F. The FSMC shall not remove state or federal required records from SFA premises upon contract termination.
- G. The SFA shall conduct a quarterly internal review of all records and documentation associated with the procurement of food and non-food items to ensure that the FSMC is complying with all applicable competitive procurement procedures according to 2 CFR Part 200.
- H. Upon termination of the contract, the FSMC shall surrender to the SFA all records pertaining to the operation of the food service, to include all food and non-food inventory records, menus, production records, product invoices, claim documentation, financial reports, and procurement documentation.
- I. The FSMC shall purchase all food and other supplies required under this contract on the SFA's behalf. Title thereto shall always remain with the SFA. Such food and supplies shall be kept separate and apart from the other SFA property unless the SFA has chosen not to maintain a separate inventory. The FSMC and SFA shall jointly inventory all purchased food and supplies at both the beginning and the end of this contract's term. The SFA shall have access to the records of the food and supplies purchased to review and audit as it deems necessary.
- J. FSMC shall purchase all food and supplies for the SFA at the lowest prices possible consistent with maintenance of quality standards prescribed by the SFA, including taking advantage of all local trade discounts. All such transactions shall meet USDA procurement standards.

#### **VIII. EMPLOYEES**

- A. The SFA shall have final approval authority regarding the FSMC's hiring of a site manager.
- B. The FSMC shall comply with all wage and hours of employment requirements of federal and state laws. The FSMC shall be responsible for supervising and training personnel, including SFA employed staff. Supervision activities include employee and labor relations, personnel development, and hiring and termination of FSMC management staff. The FSMC shall also be responsible for the hiring and termination of non-management staff who are employees of the FSMC. The FSMC shall maintain its own personnel and fringe benefits policies for its employees. All such policies shall be subject to SFA review upon demand.
- C. The FSMC shall provide Workers' Compensation coverage for its employees.
- D. The FSMC shall instruct its employees to abide by the policies, rules, and regulations with respect to use of the SFA's premises as established by the SFA and which are furnished in writing to the FSMC.
- E. The FSMC shall maintain its own personnel and fringe benefits policies for its employees, subject to review by the SFA.
- F. Staffing patterns shall be mutually agreed upon by the SFA and FSMC.
- G. The use of student workers or students enrolled in vocational classes in the food service shall be mutually agreed upon.

- H. The FSMC shall not hire more than the number of employees required for efficient operation.
- I. The FSMC shall provide the SFA with a schedule of employees, positions, assigned locations, salaries, and hours to be worked two (2) full calendar weeks prior to the commencement of operation.
- J. The SFA shall provide sanitary toilet and hand washing facilities for the employees of the FSMC.
- K. Pursuant to the requirements of Section 1230 and 1230a of the Michigan Revised School Code, the SFA shall request a criminal history check through the Michigan State Police, as well as a criminal records check through the Federal Bureau of Investigation, with regard to all persons assigned by FSMC to regularly and continuously work in any of the SFA facilities. FSMC agrees that it shall not assign any of its employees, agents, or other individuals to perform any services under this Agreement where such individuals would regularly and continuously work in the SFA facilities if such person has been convicted of any of the following offenses:
  - 1. Any "listed offense" as defined under Section 2 of the Michigan Sex Offenders Registration Act, MCL 28.722.
  - 2. Any offense enumerated in Sections MCL 380.1535a or 380.1539b or the Revised School Code, MCL 380.1535a; 380.1539b, for positions requiring State Board of Education approval.
  - 3. Any offense of a substantially similar enactment of the United States or another State.
  - 4. Any felony, provided that with prior written approval of the SFA's Superintendent and its Board of Education an individual regularly and continuously providing services under this Agreement at the SFA may be permitted to perform such services when, in the judgment of the Superintendent and Board of Education of the SFA, such individual's presence will not pose a danger to the safety and security of the SFA students or employees.
  - 5. Any offense that would, in the judgment of the SFA, create a potential risk to the safety and security of the students served by the SFA or employees of the SFA.

The SFA reserves the right to refuse FSMC's assignment of any individual, agent, or employee of FSMC to render services under this Agreement where the criminal record history of the individual (including any pending criminal charges) indicate, in the SFA's judgment, unfitness to perform services under this Agreement.

The FSMC agrees that it shall pay the costs associated with criminal history and criminal record checks required under this contract and which are accomplished to comply with Section 1230 and 1230a of the Revised School Code with respect to the FSMC's employees and agents.

- L. Notwithstanding the provisions of Section VIII and its subparts, the SFA may request in writing the removal of any employee of the FSMC who violates

health requirements or conducts himself/herself in a manner that is detrimental to the physical, mental, or moral well-being of the students.

- M. In the event of the removal or suspension of any such employee, the FSMC shall immediately restructure the food service staff without disruption of service.
- N. All SFA and/or FSMC personnel assigned to each school shall be instructed in the use of all emergency valves, switches, fire, and safety devices in the kitchen and cafeteria areas.
- O. Neither party shall during the term of the contract or one year thereafter solicit to hire, hire, or contract with the other party's supervisory employees. If this provision is breached, the breaching party shall pay, and the injured party shall accept as liquidated damages, an amount equal to six (6) months of the annual wages of the relevant employee.

#### **IX. DESIGNATION OF PROGRAM EXPENSE**

- A. The FSMC guarantees to the SFA that the bid price per meal and meal equivalent shall include the expenses as designated under the FSMC column for the *Cost Responsibility Detail Sheet*. The FSMC shall be responsible for negotiating/paying all employees' fringe benefits, employee expenses, and accrued vacation and sick pay for staff on their payroll.
- B. The SFA shall pay those expenses as designated under the SFA column of the *Cost Responsibility Detail Sheet*.

#### **X. PAYMENTS AND FEES**

- A. All bids shall be calculated based on the information provided by the SFA in the *Information Section* of this solicitation. All bids shall be submitted using the Bid Sheet – Cost Reimbursable Contract form.
- B. Allowable costs will be paid to the FSMC from the SFA's Non-profit Food Service Account. Such payment will be net of all discounts, rebates, and other applicable credits accruing to or received by the FSMC and any assignee under the contract, to the extent those credits are allocable to the allowable portion of the costs billed to the SFA. All payment discounts, rebates and allowances obtained from vendors must go to the SFA's food service account. [7 CFR 210.21 (f)(i)]
- C. The FSMC must designate its costs to the SFAs as follows: **The FSMC must exclude all unallowable costs from its billing documents and certify that: (1) only allowable costs are submitted for payments; and (2) records have been established that maintain the visibility of unallowable costs, including directly associated costs, in a manner suitable for contract cost determination and verification. [7 CFR 210.21 (f)(ii)(B)]**
- D. The FSMC's determination of its allowable costs must be made in compliance with applicable USDA and program regulations, and United States Office of Management and Budget cost circulars. [7 CFR 210.21 (f) (iii)]

- E. **The SFA requests that the FSMC provide a client investment of \$200,000 for the school food service program (such as kitchen/cafeteria improvements, equipment, etc.) to be paid back over time.**
- F. The FSMC must identify the amount of each discount, rebate, and other applicable credit on **each** bill or invoice presented to the SFA for payment and individually identify the amount as a discount, rebate or, in the case of other applicable credits, the nature of the credit. [7 CFR 210.21 (f) (iv)]
- G. The FSMC shall identify the method by which it will report discounts, rebates, and other applicable credits allocable to the contract, which are not reported before the contract's termination. [7 CFR 210.21(f)(v)]
- H. The FSMC shall maintain documentation of costs and discounts, rebates, and other applicable credits, which shall be furnished upon request to the SFA, MDE, and/or the USDA. [7 CFR 210.21 (f)(vi)]
- I. The FSMC must credit the SFA monthly for the value of all donated foods received for use in the school year (including both entitlement and bonus foods), including the value of donated foods contained in processed end products. Credit issued by the FSMC to the SFA for USDA donated commodity foods received shall be recorded on the monthly bill/invoice as a separate line item and shall be clearly identified and labeled. [7 CFR 250.51]
- J. The FSMC shall submit separate billing for special functions as outlined under the Standard Terms and Conditions section of this contract.
- K. The FSMC shall assume responsibility for payment of all vendor bills and accounts and invoice the SFA for these costs.

**XI. MONITORING**

- A. The SFA shall monitor the food service operation of the FSMC through periodic onsite visits to ensure that the food service is in conformance with all USDA program regulations. [7 CFR 210.16 (a)(3)]
- B. The records necessary for the SFA to complete the required monitoring activities must be maintained by the FSMC under this contract and must be made available to the Auditor General, USDA, MDE, and the SFA upon request for the purpose of auditing, examination, and review. [7 CFR 210.15]
- C. On a monthly and at least quarterly basis, the SFA shall conduct an internal reconciliation of invoices and supporting documentation to verify the accuracy of fees, allowable/unallowable costs, rebates, discounts, purchase credits, and USDA Foods usage credits in accordance with 7 CFR 210.21 (f)(iv) and (vi) and 250.51 (b).

**XII. USE OF ADVISORY GROUP/MENUS**

- A. The FSMC shall participate in the formation and establishment and periodic meetings of the SFA advisory board, comprised of students, teachers, and parents to assist in menu planning.
- B. The FSMC must comply with the twenty-one (21) day menu developed by the SFA for NSLP, and/or SBP, and/or SFSP, and/or CACFP included in the

request for bid/proposal. Any changes made by the FSMC after the first twenty-one (21) day menu(s) may be made only with the approval of the SFA. The SFA shall approve the menus no later than two (2) weeks prior to service.

### **XIII. USE OF FACILITIES, INVENTORY, EQUIPMENT, AND STORAGE**

- A. Without any cost or charge, the SFA will make available areas of the premises agreeable to both parties in which the FSMC shall render its services.
- B. The SFA may request of the FSMC additional food service programs. If the addition is a Child Nutrition Program not identified in the original RFP, the SFA must notify MDE prior to implementation to discuss whether the addition constitutes a material change to the contract.

This does **not** include the expansion of food service operations outside the confines of the school/school district, such as expansion to non-affiliated charter schools, non-public, or neighboring public schools, which were not part of the original bid (see *Information Section* of the original bid packet). The SFA may refer these entities to MDE for proper procurement procedures.

- C. Per 7 CFR 210.11, competitive food refers to all food and beverages sold to students on the school campus during the school day other than reimbursable meals under the Child Nutrition Programs.

The SFA reserves the right, at its sole discretion, to sell or dispense food or beverages provided such use does not interfere with the operation of the Child Nutrition Programs.

The FSMC and the SFA shall adhere to USDA requirements of final rules relating to competitive foods, including the Smart Snacks rule that became effective July 1, 2014.

- D. The FSMC and SFA shall inventory the equipment and USDA Foods owned by the SFA including, but not limited to, small wares (i.e., silverware, chinaware, kitchen utensils, etc.), trays, and glassware. This will be performed at the beginning of the contract and at the beginning of each successive school year if the renewal option is utilized.
- E. The FSMC shall maintain the inventory of small wares and other operating items necessary for the food service operation and at the inventory level as specified by the SFA.
- F. The SFA will replace expendable equipment and replace, repair, and maintain non-expendable equipment, except when damages result from the use of less than reasonable care by the employees of the FSMC, unless otherwise identified on the *Cost Responsibility Detail Sheet*.
- G. The SFA will have final prior approval authority for the purchase of all equipment to be used in the storage, preparation, and delivery of school meals. Title to the property must be vested with the SFA when the equipment is placed in service by the FSMC. Upon written agreement of the parties, the purchase amount shall be amortized on a straight-line depreciation basis beginning on the date upon which the equipment is placed

in service, for a length of time upon which the parties shall mutually agree. If the agreement is terminated or non-renewed for any reason prior to full amortization, the SFA may: 1) retain the property and continue to make payments in accordance with the amortization schedule, or 2) return the property to the FSMC in full release of the unpaid balance.

- H. Equipment purchases must be submitted to MDE's Fiscal and Administrative Services unit for review and approval in accordance with the stipulations set forth in MDE Food Service Administrative Memo No. 5 ([Michigan Department of Education Memo #5](#)).
- I. The FSMC shall maintain adequate storage, inventory, and control of USDA Foods in conformance with the SFA's agreement with MDE.
- J. The SFA shall provide the FSMC with local telephone service.
- K. The SFA shall furnish and install any equipment and/or make any structural changes needed to comply with federal, state, or local laws, ordinances, rules, and regulations.
- L. The SFA shall be responsible for any losses, including USDA Foods, which may arise due to equipment malfunction or loss of electrical power not within the control of the FSMC.
- M. All food preparation and serving equipment owned by the SFA shall remain on the premises of the SFA.
- N. The SFA shall not be responsible for loss or damage to equipment owned by the FSMC and located on the SFA premises.
- O. The FSMC shall notify the SFA of any equipment belonging to the FSMC on SFA premises within ten (10) days of its placement on SFA premises.
- P. The SFA shall have access, with or without notice, to all SFA facilities used by the FSMC for purposes of inspection and audit.
- Q. The FSMC shall not use SFA facilities to produce food, meals, or services for other organizations without the approval of the SFA. If such usage is mutually agreeable, there shall be a signed agreement that stipulates the fees to be paid by the FSMC to the SFA for such facility usage.
- R. Upon termination or expiration of the contract, the SFA shall conduct a physical inventory of all equipment and commodities owned by the SFA.
- S. The FSMC, upon termination or expiration of the contract, shall surrender all SFA equipment and furnishings to the SFA in good repair and condition.

#### **XIV. PURCHASES**

- A. The FSMC shall purchase all food and supplies at the lowest price possible consistent with maintaining quality standards and in full compliance with 7 CFR Parts 210, 215, 220, 225, 226, 245, and 250 and Office of Management and Budget (OMB) Super-Circular 2 CFR 200 (replacing Circulars A-21, A-87, A-110, A-122, and A-133; and 7 CFR Parts 3016 and 3019).

- B. This contract shall not prevent the SFA from participating in food consortia. If the SFA does purchasing, the FSMC may not limit SFA selection of vendors to only FSMC-approved vendors.

**XV. SANITATION**

- A. **When possible, the FSMC will try to minimize the amount of single use packaging.**
- B. The FSMC shall place garbage and trash in containers in designated areas as specified by the SFA.
- C. The SFA shall remove all garbage and trash from the designated areas.
- D. The FSMC shall clean the kitchen and dining room areas as indicated on the *Cost Responsibility Detail Sheet*.
- E. The FSMC shall operate and care for all equipment and food service areas in a clean, safe, and healthy condition in accordance with the standards acceptable to the SFA and comply with all applicable laws, ordinances, regulations, and rules of federal, state, and local authorities, including laws related to recycling.
- F. The SFA shall clean ducts and hoods above the filter line.
- G. The SFA shall provide extermination services as needed.
- H. The FSMC shall comply with all local and state sanitation requirements in the preparation of food.

**XVI. LICENSES, FEES, AND TAXES**

- A. The FSMC shall be responsible for paying all applicable taxes and fees including, but not limited to, excise tax, state and local income tax, and payroll and withholding taxes for FSMC employees. The FSMC shall hold the SFA harmless for all claims arising from payment of such taxes and fees. The extent of responsibility is designated in the cost responsibility attachment to this document.
- B. The FSMC shall obtain and post all licenses and permits as required by federal, state, and/or local law.
- C. The FSMC shall comply with all SFA building rules and regulations.

**XVII. INSURANCE AND INDEMNIFICATION**

- A. The FSMC shall obtain and keep in force during the term of this Agreement, for the protection of the SFA and FSMC, and naming the SFA as an additional insured, Comprehensive General Liability Insurance to include, but not limited to, Personal Injury Liability, Property Damage Liability, Contractual Liability, and Products Liability covering only the operations and activities of the FSMC under this agreement. Minimum coverage shall be \$1,000,000 per incident/person.
- B. A Certificate of Insurance of the FSMC's insurance coverage, indicating the specified amounts, must be submitted at the time of award. The FSMC shall provide the SFA copies of all applicable insurance policies at the time of award. All insurance required as a result of a response to this RFP shall

provide that the insurer will provide notice of cancellation directly to the SFA thirty (30) days before such cancellation occurs.

- C. The SFA shall keep its buildings, including the premises and all property contained therein, insured against loss or damage by fire, explosion, and similar casualties.
- D. The FSMC shall provide worker's compensation and unemployment insurance for its employees as specified in the *Cost Responsibility Detail Sheet*.
- E. The FSMC shall indemnify and hold harmless the SFA, or any employee, director, or agent of the SFA, from and against all claims, damages, losses, and expenses (including attorney's fees and court costs incurred to defend litigation), decrees or judgments whatsoever arising from any and all injuries, including death or damages to or destruction of property, resulting from the FSMC's acts, or omissions, willful misconduct, or breach of the FSMC's obligations under the Agreement by the FSMC and its agents, servants or employees, or other persons under its supervision or direction.
- F. The FSMC shall not be required to indemnify or hold harmless the SFA from any liability or damages arising from the SFA's sole acts or omissions.

#### **XVIII. PROPRIETARY INFORMATION**

- A. During the term of the contract, the FSMC may grant to the SFA a non-exclusive right to access certain proprietary materials of the FSMC including, but not limited to, signage, operating or other manuals, recipes, menus and meal plans, and computer programs relative to or utilized in the FSMC's business or the business of any affiliate of the FSMC.
- B. To the extent permitted by law, the SFA shall not disclose any of the FSMC's proprietary information or other confidential information, directly or indirectly, during or after the term of the Agreement. The SFA shall not photocopy or otherwise duplicate any such material without the prior written consent of the FSMC. All trade secrets and other confidential information shall remain the exclusive property of the FSMC and shall be returned to the FSMC immediately upon termination of the agreement.
- C. The SFA agrees that all proprietary computer software programs, marketing, and promotional literature and materials used by the FSMC and the SFA's premises in connection with the food services provided by the FSMC under this Agreement shall remain the property of the FSMC.
- D. Upon termination of the contract, all use of trademarks, service marks, and logos owned by the FSMC or licensed to the FSMC by third parties shall be discontinued by the SFA, and the SFA shall immediately return to the FSMC all proprietary materials.
- E. The FSMC acknowledges that, during this contract, the FSMC shall have access to business systems, techniques, and methods of operation developed at great expense by the SFA. The FSMC recognizes these to be unique assets of the SFA's business. The FSMC agrees to keep such information confidential and shall not disclose such information directly or indirectly during or after the term of this contract.

**XIX. NON-DISCRIMINATION**

The parties to this contract agree not to discriminate against any employee, applicant for employment, student, or other recipient of services under this contract due to race, color, religion, sex, national origin, age, height, weight, disability, marital status or veteran status, or other legally protected classification. Breach of this section shall be regarded as material breach of this contract.

**XX. EMERGENCY CLOSING**

- A. The SFA shall notify the FSMC of any interruption in utility service of which it has knowledge.
- B. The SFA shall notify the FSMC of any delay in the beginning of the school day or the closing of school(s) due to snow or other emergency situations.

**XXI. TERM AND TERMINATION**

- A. This contract shall become effective on July 1, **2022**, or upon written acceptance of the contract by the Michigan Department of Education, whichever occurs last, and terminate on June 30, **2023**, with up to four (4) one-year renewals with mutual agreement between the SFA and the FSMC. [7 CFR 210.16 (d)]

Per 7 CFR 250.53 (a)(12), contract extensions or renewals are contingent upon the fulfillment of all contract provisions relating to USDA Foods.

- B. The SFA or the FSMC may terminate the contract with or without cause by giving sixty (60) days written notice.
- C. Neither the FSMC nor the SFA shall be responsible for any losses resulting if the fulfillment of the terms of the contract shall be delayed or prevented by wars, acts of public enemies, strikes, fires, floods, acts of God, or for any acts not within the control of the FSMC or the SFA, respectively, and which by the exercise of due diligence they were unable to prevent.

**XXII. NON-PERFORMANCE BY FSMC**

- A. In the event of the FSMC's non-performance under this contract and/or the violation or breach of the contract terms, the SFA shall have the right to pursue all administrative, contractual, and legal remedies against the FSMC and shall have the right to seek all sanctions and penalties as may be appropriate.
- B. The FSMC shall pay to the SFA the full amount of any meal overclaims and fees associated with those overclaims, which are attributable to the FSMC's negligence, including those overclaims and associated fees based on review or audit findings that occurred during the effective dates of the original and renewal years of the contract.

**XXIII. CERTIFICATIONS**

- A. The FSMC shall comply with the mandatory standards and policies relating to energy efficiency, which are contained in the state energy conservation plan issued in compliance with the Energy Policy and Conservation Act (P.L. 94-163).

- B. The FSMC shall comply with Sections 103 and 107 of the Contract Work Hours and Safety Standards Act (the "Act"), 40 U.S.C. §§ 327-330, as supplemented by the Department of Labor regulations, 29 CFR, Part 5. Under Section 103 of the Act, the FSMC shall be required to compute the wages of every laborer based on a standard workday of eight (8) hours and a standard workweek of forty (40) hours. Work hours more than the standard workday or standard workweek is permissible provided that the worker is compensated at a rate of not less than 1.5 times the base rate of pay for all hours worked over eight (8) hours in any calendar day or forty (40) hours in any workweek.
- C. The FSMC shall comply with Executive Order 11246, entitled "Equal Employment Opportunity," as amended by Executive Order 11375 and as supplemented in Department of Labor regulations 41 CFR Part 60. The FSMC shall abide by the requirements of 41 CFR 60-1.4(a), 60-300.5(a) and 60-741.5(a).
- D. The program applicant hereby agrees that it will comply with Title VI of the Civil Rights Act of 1964 (42 U.S.C. § 2000d et seq.); Title IX of the Education Amendments of 1972 (20 U.S.C. § 1681 et seq.); Section 504 of the Rehabilitation Act of 1973 (29 U.S.C. § 794); the Age Discrimination Act of 1975 (42 U.S.C. § 6101 et seq.); 7 CFR Parts 15, 15a, and 15b; the Americans with Disabilities Act; FNS Instruction 113-1, Civil Rights Compliance and Enforcement – Nutrition Programs and Activities; all provisions required by the implementing regulations of the Department of Agriculture; Department of Justice Enforcement Guidelines, 28 CFR Part SO.3 and 42; FNS directives and guidelines, to the effect that, no person shall, on the grounds of race, color, national origin, sex, age, or disability, be excluded from participation in, be denied benefits of, or otherwise be subject to discrimination under any program or activity for which the program applicant receives federal financial assistance from FNS; and hereby gives assurance that it will immediately take measures necessary to effectuate this agreement; the Michigan Elliott-Larsen Civil Rights Act; and the Michigan Persons with Disabilities Civil Rights Act.

By accepting this assurance, the program applicant agrees to compile data, maintain records, and submit reports as required, to permit effective enforcement of nondiscrimination laws and permit authorized USDA personnel during hours of program operation to review such records, books, and accounts as needed to ascertain compliance with the nondiscrimination laws. If there are any violations of this assurance, the Department of Agriculture, FNS, shall have the right to seek judicial enforcement of this assurance. This assurance is binding on the Program applicant, its successors, transferees, and assignees as long as it receives assistance or retains possession of any assistance from USDA. The person or persons whose signatures appear below are authorized to sign this assurance on the behalf of the Program applicant.

- E. In accordance with federal civil rights law and U.S. Department of Agriculture (USDA) civil rights regulations and policies, the USDA, its agencies, offices,

and employees, and institutions participating in or administering USDA programs are prohibited from discriminating based on race, color, national origin, sex, disability, age, or reprisal or retaliation for prior civil rights activity in any program or activity conducted or funded by USDA.

Persons with disabilities who require alternative means of communication for program information (e.g., Braille, large print, audiotope, American Sign Language, etc.), should contact the state or local agency where they applied for benefits. Individuals who are deaf, hard of hearing or have speech disabilities may contact USDA through the Federal Relay Service at (800) 877-8339. Additionally, program information may be made available in languages other than English.

To file a program complaint of discrimination, complete the [USDA Program Discrimination Complaint Form](#) (AD-3027) found online at [http://www.ascr.usda.gov/complaint\\_filing\\_cust.html](http://www.ascr.usda.gov/complaint_filing_cust.html) and at any USDA office, or write a letter addressed to USDA and provide in the letter all of the information requested in the form. To request a copy of the complaint form, call (866) 632-9992. Submit your completed form or letter to USDA by:

1. Mail: U.S. Department of Agriculture  
Office of the Assistant Secretary for Civil Rights  
1400 Independence Avenue, SW  
Washington, D.C. 20250-9410
2. Fax: (202) 690-7442
3. Email: [program.intake@usda.gov](mailto:program.intake@usda.gov)

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- F. The FSMC shall comply with the Buy American provision for contracts that involve the purchase of food products with federal funds [7 CFR Part 210.21(d), 220.16(d), and 250.17(e)]. If the Buy American provision cannot be fulfilled, documentation of an exception must be kept.
- G. Where applicable, the SFA or FSMC shall take affirmative steps to ensure small and minority businesses are solicited whenever they are potential sources and to use the services and assistance of the Small Business Administration and Minority Business Enterprise of the Department of Commerce as required (2 CFR 200.321).
- H. Where applicable to contracts more than \$2,500 that involve the employment of mechanics or laborers, the Sponsor and Contractor shall comply with section 103 of the Contract Work Hours and Safety Standards Act (40 U.S.C. 327 through 330).
- I. The **FSMC has signed** the following certifications and attached to this RFP:
  1. Certificate of Independent Price Determination (also must be signed/dated by SFA prior to submission to MDE for approval)
  2. Suspension and Debarment Certification

3. Clean Air and Water Certificate
4. Disclosure of Lobbying Activities
5. Certificate of Compliance with Public Act 517 (Iran Economic Sanctions Act)

**XXIV. MISCELLANEOUS**

- A. Except as otherwise expressly stated, this contract shall be construed under the laws of the State of Michigan. Any action or proceeding arising out of this contract shall be heard in the appropriate courts within the State of Michigan.
- B. The FSMC shall comply with the provisions of the bid specifications, which are hereby **in all respects made a part of this contract.**
- C. No provision of this contract shall be assigned or subcontracted without prior written consent of the SFA and notification to MDE prior to implementation.
- D. No waiver of any default shall be construed to be or constitute a waiver of any subsequent claim.
- E. Any silence, absence, or omission from the contract specifications concerning any point shall be regarded as meaning that only the best commercial practices are to prevail and that only materials (e.g., food, supplies, etc.) and workmanship of a quality that would normally be specified by the SFA are to be used.
- F. Payments on any claim shall not preclude the SFA from making a claim for adjustment on any item found not to have been in accordance with the provisions of this contract and bid specifications.
- G. The SFA shall be responsible for ensuring the resolution of program review and audit findings.
- H. This contract is subject to review and approval by the Michigan Department of Education.

## CERTIFICATE OF INDEPENDENT PRICE DETERMINATION

Both the School Food Authority (SFA) and Food Service Management Company/Vendor (offeror) shall execute this Certificate of Independent Price Determination.

Ypsilanti Community Schools

Name of School Food Authority

Compass Group USA, Inc., by and through its Chartwells Division

Name of Food Service Management Company/Vendor

A. By submission of this offer, the offeror certifies and in the case of a joint offer, each party thereto certifies as to its own organization, that in connection with this procurement:

1. The prices in this offer have been arrived at independently, without consultation, communication, or agreement, for the purpose of restricting completion, as to any matter relating to such prices with any other offeror or with any competitor.
2. Unless otherwise required by law, the prices which have been quoted in this offer have not been knowingly disclosed by the offeror and will not knowingly be disclosed by the offeror prior to bid opening in the case of an advertised procurement or prior to award in the case of a negotiated procurement, directly or indirectly to any other offeror or to any competitor.
3. No attempt has been made or will be made by the offeror to induce any person or firm to submit or not to submit, an offer for the purpose of restricting competition.

B. Each person signing this offer on behalf of the offeror certifies that:

1. He or she is the person in the offeror's organization responsible within the organization for the decision as to the prices being offered herein and has not participated, and will not participate, in any action contrary to A1 through A3 above; or
2. He or she is not the person in other offeror's organization responsible within the organization for the decision as to the prices being offered herein, but that he or she has been authorized in writing to act as agent for the persons responsible for such decision in certifying that such persons have not participated and will not participate, in any action contrary to A1 through A3 above, and as their agent does hereby so certify; and he or she has not participated, and will not participate, in any action contrary to A1 through A3 above.

To the best of my knowledge, this offeror, its affiliates, subsidiaries, officers, directors, and employees are not currently under investigation by any governmental agency and have not in the last three years been convicted or found liable for any act prohibited by state or federal law in any jurisdiction, involving conspiracy or collusion with respect to bidding on any public contract, except as follows.

 Belinda Oakley, CEO, Chartwells K12 4/5/2022  
Signature of Food Service Management Company/Vendor's Title Date  
Authorized Representative

In accepting this offer, the SFA certifies that no representative of the SFA has taken any action which may have jeopardized the independence of the offer referred to above.

 Director of Business & Finance 05/13/2022  
Signature of SFA's Authorized Representative Title Date

**CERTIFICATION REGARDING DEBARMENT, SUSPENSION, INELIGIBILITY,  
AND VOLUNTARY EXCLUSION – LOWER TIER COVERED TRANSACTIONS**

This certification is required by the regulations implementing Executive Order 12549, Executive Order 12689, and 31 U.S.C. 6101; Debarment and Suspension, 7 CFR Part 3017, Subpart C, Responsibilities of Participants Regarding Transactions.

The prospective lower tier participant certifies, by submission of this proposal, that neither it nor its principals are presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from participation in this transaction by any Federal department or agency.

Where the prospective lower tier participant is unable to certify to any of the statements in this certification, such prospective participant shall attach an explanation to this proposal.

Compass Group USA, Inc., by and through its Chartwells Division

Name of Food Service Management Company/Vendor

Belinda Oakley, CEO, Chartwells K12

Name(s) and Title(s) of Authorized Representative(s)

  
Signature(s)

4/5/2022

Date

1/12/2022

[28]

## CLEAN AIR AND WATER CERTIFICATE

Applicable if the contract exceeds \$100,000 or the Contracting Officer has determined that the orders under an indefinite quantity contract in any one year will exceed \$100,000 or a facility to be used has been the subject of a conviction under the Clean Air Act (41 U.S.C. 1857c-8(c)(1) or the Federal Water Pollution Control Act 33 1319(d) and is listed by EPA or the contract is not otherwise exempt. Both the School Food Authority (SFA) and Food Service Management Company/Vendor (offeror) shall execute this Certificate.

Ypsilanti Community Schools  
Name of School Food Authority

Compass Group USA, Inc.,  
by and through its Chartwells Division  
Name of Food Service Management Company/Vendor

### THE OFFEROR AGREES AS FOLLOWS:

To comply with all the requirements of Section 114 of the Clean Air Act, as amended (41 U.S.C. 1857, et seq., as amended by Public Law 91-604) and Section 308 of the Federal Water Pollution Control Act (33 U.S.C. 1251, et seq., as amended by Public Law 92-500), respectively, relating to inspection, monitoring, entry, reports, and information as well as other requirements specified in Section 114 and Section 308 of the Clean Air Act and the Water Act, respectively, and all regulations and guidelines issued thereunder before the award of this contract.

That no portion of the work required by this prime contract will be performed in a facility listed on the Environmental Protection Agency (EPA) List of Violating Facilities on the date when this contract was awarded unless and until the EPA eliminates the name of such facility or facilities from such listing.

To use his/her best efforts to comply with clean air standards and clean water standards at the facilities in which the contract is being performed.

To insert the substance of the provisions of this clause in any nonexempt subcontract, including this paragraph.

### THE TERMS IN THIS CLAUSE HAVE THE FOLLOWING MEANINGS:

The term "Air Act" means the Clean Air Act, as amended (41 U.S.C. 1957 et seq., as amended by Public Law 91-604).

The term "Water Act" means Federal Water Pollution Control Act, as amended (33 U.S.C. 1251 et seq., as amended by Public Law 92-500).

The term "Clean Air Standards" means any enforceable rules, regulations, guidelines, standards, limitations, orders, controls, prohibitions, or other requirements which are contained in, issued under, or otherwise adopted pursuant to the Air Act or Executive Order 11738, an applicable implementation plan as described in section 110(d) of the Clean Air Act (42 U.S.C. 1957c-5(d)), an approved implementation procedure or plan under Section 111(c) or Section 111(d), respectively, of the Air Act (42 U.S.C. 1857c- 6(c) or (d)), or approved implementation procedure under Section 112(d) of the Air Act (42 U.S.C. 1857c- 7(d)).

The term "Clean Air Standards" means any enforceable limitation, control, condition, prohibition, standard, or other requirement which is promulgated pursuant to the Water Act or contained in a permit issued to a discharger by the Environmental Protection Agency or by a State under an approved program, as authorized by Section 402 of the Water Act (33 U.S.C. 1342) or by local government to ensure compliance with pretreatment regulations as required by Section 307 of the Water Act (33 U.S.C. 1317).

The term "Compliance" means compliance with clean air or water standards. Compliance shall also mean compliance with a schedule or plan ordered or approved by a court of competent jurisdiction, the Environmental Protection Agency or an Air or Water Pollution Control Agency in accordance with the requirements of the Air Act or Water Act and regulations issued pursuant thereto.

The term "facility" means any building, plant, installation, structure, mine, vessel, or other floating era, location or sites of operations, owned, leased, or supervised by the Food Service Management Company.

  
Signature of Food Service Management Company/Vendor's  
Authorized Representative

Belinda Oakley, CEO, Chartwells K12  
Title

4/5/2022  
Date

1/12/2022

[29]

**NOTICE TO APPLICANTS - CERTIFICATION/DISCLOSURE  
REQUIREMENTS RELATED TO LOBBYING**

Section 319 of Public Law 101-121 (31 U.S.C.), signed into law on October 23, 1989, imposes new prohibitions and requirements for disclosure and certification related to lobbying on recipients of federal contracts, grants, cooperative agreements, and loans. Certain provisions of the law also apply to federal commitments for loan guarantees and insurance; however, it provides exemptions for Indian tribes and tribal organizations.

Effective December 23, 1989, current and prospective recipients (and their sub-tier contractors and/or subgrantees) will be prohibited from using federal funds, other than profits from a federal contract, for lobbying Congress and any federal agency in connection with the award of a particular contract, grant, cooperative agreement, or loan. In addition, for each award action in excess of \$100,000 (or \$150,000 for loans) on or after December 23, 1989, the law requires recipients and their sub-tier contractors and/or subgrantees to: (1) certify that they have neither used nor will use any appropriated funds for payment to lobbyists; (2) disclose the name, address, payment details, and purpose of any agreements with lobbyists whom recipients or their sub-tier contractors or subgrantees will pay with profits or non-appropriated funds on or after December 23, 1989; and (3) file quarterly updates about the use of lobbyists if material changes occur in their use. The law establishes civil penalties for noncompliance.

If you are a current recipient of funding or have an application, proposal, or bid pending as of December 23, 1989, the law will have the following immediate consequences for you:

- You are prohibited from using appropriated funds (other than profits from federal contracts) on or after December 23, 1989, for lobbying Congress and any federal agency in connection with a particular contract, grant, cooperative agreement, or loan.
- You are required to execute the attached certification at the time of submission of an application or before any action more than \$100,000 is awarded.
- You will be required to complete the lobbying disclosure form if the disclosure requirements apply to you.

Regulations implementing Section 319 of Public Law 101-121 have been published as an Interim Final Rule by the Office of Management and Budget as Part III of the February 26, 1990, Federal Register (pages 6736-6746).

**The undersigned certifies, to the best of his or her knowledge and belief, that:**

No federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of any agency, a member of Congress, an officer or employee of Congress, or an employee of a member of Congress in connection with the awarding of a federal contract, the making of any federal grant, the making of a federal loan, the entering into a cooperative agreement, and the extension, continuation, renewal, amendment, or modification of a federal contract, grant, loan, or cooperative agreement.

If any funds other than federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a member of Congress, an officer or employee of Congress, or an employee of a member of Congress in connection with this federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions.

The undersigned shall require that the language of this certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

Compass Group USA, Inc., by and through its Chartwells Division

Name of Food Service Management Company/Vendor

Belinda Oakley, CEO, Chartwells K12

Name(s) and Title(s) of Authorized Representative(s)

  
Signature(s)

4/5/2022

Date

**CERTIFICATE OF COMPLIANCE  
MICHIGAN PUBLIC ACT NO. 517 OF 2012  
IRAN ECONOMIC SANCTIONS ACT**

Ypsilanti Community Schools  
Name of School Food Authority

Compass Group USA, Inc., by and through its Chartwells Division  
Name of Food Service Management Company/Vendor

The undersigned, the owner, or authorized officer of the below-named company (the "Company"), pursuant to the compliance certification requirement provided in the School Food Authority's (SFA) Request For Proposal (RFP), hereby certifies, represents, and warrants that the Company (which includes its officers, directors and employees) is not an "Iran Linked Business" within the meaning of the Iran Economic Sanctions Act, Michigan Public Act No. 517 of 2012 (the "Act"), and that in the event the Company is awarded a contract by the SFA as a result of the aforementioned RFP, the Company is not and will not become an "Iran Linked Business" at any time during the course of performing any services under the contract.

The Company further acknowledges that any person who is found to have submitted a false certification is responsible for a civil penalty of not more than \$250,000.00 or two (2) times the amount of the contract or proposed contract for which the false certification was made, whichever is greater, the cost of the SFA's investigation, and reasonable attorney fees, in addition to the fine. Moreover, any person who submitted a false certification shall be ineligible to bid on an RFP for three (3) years from the date it is determined that the person has submitted the false certification.

  
\_\_\_\_\_  
Signature of Food Service Management Company/Vendor's Authorized Representative

Belinda Oakley, CEO, Chartwells K12  
Title

4/5/2022  
Date

**Bid Sheet - Cost Reimbursable Contract**  
**Projected Operating Cost**  
**Without Advance Payment**  
**YPSILANTI COMMUNITY SCHOOLS**

This bid is offered by Chartwells (Food Service Management Company)

848,359	equivalent meals per year (traditional school year)
652,754	equivalent meals per year (non-traditional school year)

Expenses that the SFA is contracting for are indicated by an "X" in the Bid Items Column below.\*

	"X" Bid Items	Traditional SY Cost	Non- Traditional SY Cost
Food Cost - Including Commodities Delivery Charge - Net of VDA/Rebates	X	\$1,016,398.38	\$782,049.47
Food Cost - FFVP ( as defined in RFP)	X	\$98,544.00	\$98,544.00
Labor	X	\$39,964.00	\$39,964.00
Fringe Benefits	X	\$11,189.92	\$11,189.92
On-Site Manager Salary and Benefits	X	\$207,241.64	\$207,241.64
Contracted Services (not utilities or FSMC administrative costs)	X	\$40,000.00	\$40,000.00
Transportation Cost	X	\$2,500.00	\$2,500.00
Non-Food Cost	X	\$143,687.61	\$120,997.51
Non-Food Cost - FFVP (as defined in RFP)	X	\$0.00	\$0.00
Utilities Paid by Food Service Fund			
Other (as defined on cost information sheet)			
Flat Rate for FFVP (as defined in RFP)	X	\$0.00	\$0.00
FSMC Administrative Cost	X	\$95,000.00	\$95,000.00
FSMC Management Fee	X	\$46,659.73	\$35,901.49
Total Cost (Bid Items Only)		\$1,701,185.27	\$1,433,388.02
Bid Price Per Meal (Total Cost divided by Equivalent Meals Per Year)		\$2.01	\$2.20
Additional Food Service Markup (Refer to RFP) if applicable		\$0.00	\$0.00

By submission of this bid, the bidder certifies that, in the event the bidder receives an award under this solicitation, the bidder shall operate in accordance with all applicable program laws and regulations. This contract shall be in effect for one year and may be renewed by mutual agreement for four additional one-year periods.

Signed:  **Belinda Oakley**  
 CEO, Chartwells K12  
 Food Service Management Company Representative

4/5/2022  
 Date

NOTE: The Food Service Management Company must use this bid sheet when submitting its bid.

## **RFP/Contract Addendum Traditional and Non-Traditional Without Advance Payment**

This Addendum to the RFP/Contract between Ypsilanti Community Schools (the “SFA” or “District”) and Compass Group USA, Inc., by and through its Chartwells Division (“FSMC” or “Chartwells”) is effective as of July 1, 2022, or the date both the SFA and FSMC fully execute the Food Service Agreement, whichever is later.

1. Section G(2), Contract Terms is hereby amended by adding the following to the end of the subsection:

Management Fee. For the 2022-2023 school year, Chartwells shall charge the SFA a Management Fee of \$0.055 per meal served. Total meals are calculated by adding reimbursable meal pattern meals (breakfast and lunch) served and meal equivalents. Cash receipts, other than from Sales of National School Lunch Program and School Breakfast Program meals served to children, shall be divided by \$3.99 to arrive at an equivalent meal count. The Management Fee shall be adjusted on the first day of each renewal term at a rate equal to (a) the increase in the Consumer Price Index - Not seasonally adjusted for All Urban Consumers (CPI-U)-Food Away From Home annualized for December of the current school year or (b) 4%, whichever is less.

Administrative Fee. For the 2022-2023 school year, Chartwells shall charge the SFA an Annual Administrative Fee of \$95,000 in ten equal monthly installments, excluding the months of July and August. The Administrative Fee shall be adjusted on the first day of each renewal term at a rate equal to (a) the increase in the Consumer Price Index - Not seasonally adjusted for All Urban Consumers (CPI-U)-Food Away From Home annualized for December of the current school year or (b) 4%, whichever is less.

2. Section N, Guaranteed Return is hereby amended as follows:

The FSMC guarantees a return of \$32,110 to the SFA for the 2022-2023 school year from the food service program (exclusive of cost of equipment repairs, maintenance, replacements, and smallwares). If the annual operating statement shows a profit less than \$32,110, the FSMC will pay the difference between the actual and the guaranteed amount, but in no event shall the reimbursement obligation exceed Chartwells’ Management Fee. The Guaranteed Return and the FSMC’s reimbursement obligation are based on the following conditions and assumptions. The Guaranteed Return to the SFA shall be reduced to account for increased cost or loss of revenue by FSMC if the following conditions are not met during the school year:

- The continuing accuracy of information provided by the SFA in the RFP, including value of USDA foods; cash and/or reimbursement levels from State and Federal sponsors; the number of students eligible for free and reduced price meals; student enrollment; number of annual serving days; and selling price of menu pattern meals and a la carte prices.
- No changes in legislation or regulation (e.g., minimum wages, fringe and benefits, taxes, unionization, etc.) that would impact cost of FSMC to provide the services.
- No strikes, work stoppages or school closings, and all make-up days due to inclement weather shall have at least equal sales revenue as a normal day of operation.
- Service hours, service requirements, type and number of facilities selling food and/or beverages on SFA premises remain constant throughout the school year. SFA shall limit the expansion of competitive food sales.
- SFA expenses, of any kind, will not exceed those estimated in the RFP.
- Labor and fringe expenses will not exceed \$1,614,791.
- Any capital commitments are utilized as proposed.
- There will be no bad debts, including losses from uncollectible accounts.

- There will be no disruption of service due to Covid-19 or any other pandemic

3. Section X(E) is amended by adding the following:

FSMC will fund certain improvements to SFA's premises to facilitate the performance of the food service program (collectively the "Investment"). The Investment shall not exceed \$200,000.00 and shall be amortized over a period of five (5) years calculated on a straight-line depreciation basis beginning July 1, 2022, and ending June 30, 2027, where SFA shall be invoiced monthly for the depreciation as an allowable cost of the operation. SFA shall hold title to items funded by the Investment. If this Contract is terminated or not renewed for any reason prior to the full amortization of the Investment, SFA shall promptly select one of the following options: (i) pay the full amount of the unamortized portion of the Investment to the FSMC immediately upon termination; (ii) retain any equipment or other items funded by the Investment and continue to make payment to FSMC in accordance with the agreed upon monthly amortization schedule; or (iii) require the successor food service management company to promptly pay FSMC the unamortized portion of the Investment in full and continuing to pay the remaining monthly amortization payments to such successor company instead of to FSMC.

4. Section XVII, Insurance and Indemnification is hereby Amended as follows:

**Subsection A:** Delete "Comprehensive" in line 3 and replace with "Commercial"; delete the words "per incident/person" and replace with "each occurrence"; insert "Minimum policy limits may be satisfied through a combination of primary, excess and/or umbrella policies."

**Subsection D:** Delete "as specified in the Cost Responsibility Detail Sheet" and replace with "as required by law."

**Subsection E:** Delete subsection and replace with: "To the extent permitted by state law, each party shall indemnify, defend and hold the other harmless from any and all losses, damages or expenses, including reasonable attorneys' fees, arising out of or resulting from claims or actions for bodily injury, death, sickness, property damage or other injury or damage to the extent caused by the negligent act or omission of such party. Notification of an event giving rise to an indemnification claim ("Notice") must be received by the indemnifying party within thirty (30) days following receipt of such claim and shall include a brief factual summary of the damage and cause thereof. An indemnification claim is expressly subject to and conditioned upon compliance with the Notice provisions hereunder."

**Subsection F:** Delete "sole" and replace with "negligent".

In the event of a conflict between the terms of the RFP/Contract and the terms of this Addendum, the terms of this Addendum shall control.

IN WITNESS WHEREOF, the parties hereto have caused this Addendum to be signed by their duly authorized officers as of the day and year first above written.

**Ypsilanti Community Schools**

**Compass Group USA, Inc.,  
by and through its Chartwells Division**

By: \_\_\_\_\_

By: \_\_\_\_\_

Name: \_\_\_\_\_

Name: Belinda Oakley

Title: \_\_\_\_\_

Title: CEO, Chartwells K-12

Date: \_\_\_\_\_

Date: \_\_\_\_\_

**AGREEMENT PAGE – New Contract**  
**Original Contract SY 2022-2023**

This bidder has certified that he/she shall operate in accordance with all applicable State and Federal laws and regulations.

This solicitation/contract, attachments, and the proposal of the successful bidder, with addenda, if any, constitute the entire agreement between the SFA and FSMC. The parties shall not execute any additional contractual documents pertaining to this RFP, except as permitted by applicable law.

This Agreement shall be in effect for one year and may be renewed by mutual agreement for four (4) additional one-year periods.

IN WITNESS WHEREOF, the parties hereto have caused this Agreement to be signed by their duly authorized representative on this day and year.

**Bid Sheet Selected by SFA for Award:** \_\_\_\_\_  
(Insert plan type and/or advance payment option upon final bid award approval)

**Attest:**

**Ypsilanti Community Schools**

School Food Authority

\_\_\_\_\_  
Signature of Witness for SFA

\_\_\_\_\_  
Signature of SFA Representative

\_\_\_\_\_  
Print Name

\_\_\_\_\_  
Title

\_\_\_\_\_  
Date

Compass Group USA, Inc.,  
by and through its Chartwells Division  
Food Service Management Company

**Attest:**

  
\_\_\_\_\_  
Signature of Witness for FSMC

  
\_\_\_\_\_  
Signature of FSMC Representative

**Belinda Oakley**

\_\_\_\_\_  
Print Name

**CEO, Chartwells K12**

\_\_\_\_\_  
Title

**4/5/2022**

\_\_\_\_\_  
Date



STATE OF MICHIGAN  
DEPARTMENT OF EDUCATION  
LANSING

GRETCHEN WHITMER  
GOVERNOR

MICHAEL F. RICE, Ph.D.  
STATE SUPERINTENDENT

May 19, 2022

Mrs. Alena Zachery-Ross, Superintendent  
Ypsilanti Community Schools  
1885 Packard Road  
Ypsilanti, MI 48197-1846

Re: Agreement No. 81020

Dear Mrs. Zachery-Ross:

The Michigan Department of Education (MDE) has received and reviewed the documentation that was submitted for the food service management contract for Ypsilanti Community Schools.

The proposal that was submitted by Chartwells contained amendments that were incorporated in the RFP Cost Reimbursable Contract. MDE concurs with the school district's recommendation that this contract be awarded to Chartwells. This contract can be taken to your school board for approval. Once the board approves this contract, a signed copy must be forwarded to MDE for its files.

The contract with Chartwells is in effect beginning July 1, 2022, with up to four (4) one-year renewals. Contract renewals must be approved by MDE before being taken to the school board for approval and being signed by the school district. All contract renewals should be in place prior to July 1<sup>st</sup> to be in effect by the start of the new school year.

If MDE can be of further assistance to you or your approved food service management company, contact the Food Service Contract Unit staff at [mde-fsmc-vended@michigan.gov](mailto:mde-fsmc-vended@michigan.gov)

Sincerely,

A handwritten signature in cursive script that reads "Diane L. Golzynski".

Diane L. Golzynski, Director  
Office of Health and Nutrition Services

dlg:ts:ck

cc: Priya Nayak, Director

**STATE BOARD OF EDUCATION**

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**MASB**  
MICHIGAN ASSOCIATION  
OF SCHOOL BOARDS

**INFO@MASB.ORG | MASB.ORG | 517.327.5900**  
**1001 Centennial Way, Suite 400 • Lansing, Michigan 48917-8249**

May 13, 2022

Celeste Hawkins, Board President  
Ypsilanti Community Schools  
2399 Draper Ave  
Ypsilanti, MI 48197-4313

Dear Celeste,

On behalf of your Association's Board of Directors and staff, I want to thank you for the opportunity to support, promote and enhance the important service and leadership you provide for Michigan's public schools and students.

As MASB remains committed to serving your district through advocacy, information sharing, legal service and more, we ask that you remain committed to MASB. The renewal period for your district's MASB membership is now open.

Your district's membership includes access to many members-only tools and cost savings such as:

- **SET SEG**—Health benefits consultation, a property/casualty pool and workers' compensation fund are all available.
- **Lobbying**—MASB Government Relations staff is advocating every day on behalf of public school districts to preserve the School Aid Fund and reduce unnecessary increases to your budget.
- **Legal Counsel Consultation**—MASB Legal Counsel Brad Banasik, J.D. and Assistant Director of Labor Relations and Legal Services Dan Feinberg, J.D. are available to work through any concerns.
- **Member Assistance Fund**—This service provides assistance to our most financially uncertain districts to access MASB training and services.
- **Board Development**—Member rates on Board Member Certification (CBA) classes, workshops, and other learning opportunities and services.
- **Resources that will help your board and administrators**—*LeaderBoard* magazine, an Open Meetings Act Guide, timely legislative updates and more.

Your district's dues invoice has been sent to your Superintendent and we request that it be approved by your board and submitted by June 30, 2022. While we have not increased dues

since 2019, please note that this reflects a 3% increase to deal with the increased costs we are seeing as an Association.

We are committed to providing great value for your current and emerging needs. Our goal is to help you spend more of your time making a difference in your district and community and enhancing your ability to positively impact your students. We invite you to join your peers in maintaining a powerful voice in the education dialogue as members of MASB. If you have any questions, please call me at 517.327.5900.

Sincerely,

A handwritten signature in black ink that reads "Don P. Wotruba". The signature is fluid and cursive, with the first name "Don" being the most prominent.

Don P. Wotruba, CAE  
Executive Director





1001 Centennial Way Suite 400  
Lansing, Michigan 48917-8249

**MASB**  
MICHIGAN ASSOCIATION  
OF SCHOOL BOARDS

517.327.5900  
Fed.ID # 38-1323441

# INVOICE

## 2022-2023 MEMBERSHIP RENEWAL NOTICE

Alena Zachery-Ross  
Ypsilanti Community Schools  
1885 Packard Rd  
Ypsilanti, MI 48197-1846

District Number: 81020  
Date: 4/22/22

The Michigan Association of School Boards appreciates the membership of your school district for the fiscal year 2022-2023 which begins July 1.

<b>YOUR MDE AUDITED FALL PUPIL COUNT:</b>	<b>3619</b>	
<b>MASB SCHOOL DISTRICT 2022-2023 MEMBERSHIP:</b>		<b>\$6,527</b>
<b>LEGAL TRUST FUND ANNUAL RENEWAL CONTRIBUTION:</b>		<b>\$292</b>
<b>DUES RENEWAL SUBTOTAL:</b>		<b>\$6,819</b>

**Dues Plus Choices \***

Video: QTY: \_\_\_\_\_ x Price: \$2,000 = \_\_\_\_\_

Add Dues Renewal Subtotal to Dues Plus Choices for **Grand Total Payable to MASB:** \$ \_\_\_\_\_

*\*See enclosure for details on this special offer.*

**DIRECT FINANCIAL BENEFITS OF MEMBERSHIP:**

One of the many benefits of membership with MASB is the ability for our members to participate in the SET-SEG insurance pools. In addition to competitive rates, many of our member districts enjoy significant workers' compensation premium reductions and property casualty net asset returns.

**Last year participation in one or more programs resulted in average returns of \$ \$26,788 to eligible districts.**

Please forward payment and copy of this invoice no later than June 30, 2022 to:  
MASB, 1001 Centennial Way, Suite 400, Lansing, MI 48917-8249 Questions? Call 517-327-5900